



NGĀ WAIRIKI
NGĀTI APA

Te Rūnanga o Ngā Wairiki – Ngāti Apa Group

ANNUAL REPORT 2024



Ko te whakaaro whakatupu mo te iwi.

Our promise is to deliver integrated economic, social, cultural and environmental growth to our people and our rohe.

Te Rūnanga o Ngā Wairiki – Ngāti Apa is once again pleased to present an annual report setting out the highs and lows of yet another busy year. How we operate continues to be defined within Ngā Paiaka Matua, our values base. What we do is aligned with our strategic pou. We also continue to refer to “Te Whakaaro Whakatupu mo te Iwi”, the visionary statement by Kāwana Te Hakeke outlined in a letter in 1848, which captures the leadership imperative to seek pathways for growth and development for our iwi and our rohe.

The Rūnanga has continued to operate within this framework, and develop the people and systems required to deliver growth. The Rūnanga Group has evolved to form a comprehensive set of interlinked and integrated business units spanning all the development domains. The framework, the structure and the activities for the Te Rūnanga o Ngā Wairiki – Ngāti Apa Group are the subject of subsequent sections of this report.

In terms of a high-level overview on how we feel the 2023/2024 period has gone, it is pleasing to highlight our hauora services Te Kōtuku Hauora and the Stewart Street Surgery. As you will see in this report, this part of the Group is particularly strong. We continue to reach whānau in our rohe in a way that supports transformation for those in our community who are seeking positive change. Next to these services is our Te Puna Education, Training and Employment unit where we continue to provide much needed options and supports within our rohe for all ages including rangatahi and kaumātua.

A particular focus this year was the Harakeke Strawberry Farm. This year saw our second harvest. It is pleasing to note that we are learning quickly and have been able to substantially improve our growing systems to produce more fruit year on year. We are now ready to expand the farm to create commercial scale which will occur in the coming season. Confidence is high that this business will continue to grow and contribute employment, training and revenue to the Group.

Te Hou Farms had another difficult year with drought, high interest rates and moderate milk prices combining to suppress performance. With a view to the future, a new 80 bale dairy shed has been built and a further 100 hectares of highly productive land adjoining the original dairy platform has been purchased. Heading into next season, there are positive signs with interest rates already falling and the projected milk price increasing. The situation with the farm is therefore improving.

Across the Group, we are reporting a financial loss for the 2023-2024 financial year. A difficult economic environment is the main contributing factor, compounded by weather and the fact the Strawberry farm is in startup. Otherwise, the Group is operating with a very lean governance and management structure, and cost controls are strong across the Group, and these systems are always being monitored, reviewed and tightened. Improving economic conditions and capability growth are promising to deliver improved bottom line performance for the 2024-2025 period and beyond.



Ngā Wairiki - Ngāti Apa Developments Limited entered into a significant transaction towards the end of the financial year. In response to the difficult economic environment, the high-risk nature of carbon credits and the need to reduce debt, the difficult decision was made to sell the Ongo Road / Misty Hills pine forestry block on the upper Turakina River. This block had been purchased for \$4m in 2019 and was sold this year for \$10.4m. Proceeds from the sale will largely be used to pay off debt and the balance will be invested in equities with JB Were.

Te Rūnanga o Ngā Wairiki - Ngāti Apa continues to serve Ngā Wairiki and Ngāti Apa to the best of our abilities. We take this responsibility seriously, and we also acknowledge that this is a privilege to hold these positions and do what we do. It is in this spirit that we present this Annual Report for the 2023-2024 financial year.

Pahia Turia
Tumu Whakarae (Chair)
Te Rūnanga o Ngā Wairiki – Ngāti Apa

Tracey Hook
Chair
Ngā Wairiki – Ngāti Apa Developments Limited

Grant Huwyler
Tāhūhū Rangapū
Group CEO

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NGĀ OUR VALUES PAIAKA MATUA



TE RŪNANGA O
NGĀ WAIRIKI
NGĀTI APA

FOR MORE INFORMATION, VISIT
www.ngawairikingatiapa.com

TE REO ME NGĀ TIKANGA Culture & Language

Our Rūnanga will teach, learn, uphold and use our reo and our tikanga and will become a centre for the revitalisation of these taonga tuku iho.

MANAAKITANGA Care & Respect

Treating people with unconditional care and respect. This behaviour will define the culture of our Rūnanga, as a place of warmth and hospitality, where everyone feels equal, and everyone feels welcome. Mana enhancing behaviour will be a theme of all that we do.

WAIKUATANGA Spirituality

Our ancestors were deeply spiritual people. Our Rūnanga will uphold tikanga that accommodates karakia and practises from both the te ao tawhito (pre european) and christian foundations handed down by our tupuna. Additionally, our Rūnanga will be a place of spiritual and religious tolerance and freedom.

KOTAHITANGA Unity

Working with others to achieve positive outcomes for everyone. This Rūnanga will value relationships and partnerships, and will continually put sustainable positive outcomes for whānau, hapū, iwi and community ahead of self interest in everything that we do.

KAITIAKITANGA Guardianship

Caring for our environment is the challenge of our generation. Our Rūnanga will work with our hapū to protect and enhance the physical environment in which we live. This is vital work to ensure a sustainable future for our mokopuna and generations to come.

WHANAUNGATANGA Family & Relationships

This Rūnanga is a place where our whānau, hapū and iwi, local Māori, Pasifika and the community at large are drawn, and will form a sense of connection and belonging.

WHAKAPAPA Genealogy

Revered lines of descent from ancestors such as Paerangi and Ruatēa and many other famous tupuna are central to our identity and our unity as Ngā Wairiki and Ngāti Apa. This Rūnanga will work with our hapū to collect, record and share whakapapa as a hub where our people can reconnect.

RANGATIRATANGA Leadership

Demonstrating leadership to uphold Ngā Paiaka Matua and represent our Ngā Wairikitanga and our Ngāti Apatanga, consistent with the values of our tupuna. Rūnanga leadership will be proud, committed, highly capable, passionate and authentic in all that we do on behalf of our whānau, hapū and iwi, and community.

ŪKAIPŌTANGA Origins

Love for our tupuna whenua and wai. Ancestral lands, wetlands, lakes, rivers, streams and the ocean are central to Ngā Wairiki and Ngāti Apa identity. This Rūnanga will work in a way that puts our people back in contact with their whenua and wai in a manner that fosters real love for these places. This love for our tupuna whenua and wai is to be shared with the community to foster understanding and to promote our values and identity.

TE WHAKAARO WHAKATUPU MO TE IWI OUR VISION TO GROW OUR PEOPLE Te Hakeke 1848



TE RŪNANGA O
NGĀ WAIRIKI
NGĀTI APA





Pou

Whakarato

Providing High Quality Services

Te Rūnanga o Ngā Wairiki - Ngāti Apa is currently delivering a range of services to the rohe, largely harnessing external funding. The strategy is for each service to work efficiently and effectively to provide high quality, impactful services. The Rūnanga expects each service to achieve an excellent reputation with iwi members, community, clients, stakeholders and funders. A strong strategic theme for the Rūnanga is integration and collaboration between services to provide a wrap-around whānau ora approach to working with whānau.

TE KŌTUKU HAUORA

The longest running service within the Group, Te Kōtuku Hauora continues to deliver much needed hauora promotion and support services within the rohe. Centred in Marton, this service delivers throughout the southern Rangitikei district and occasionally reaches into the Manawatū and Whanganui districts, covering much of the traditional domain of Ngā Wairiki me Ngāti Apa. Services are delivered by a team of highly skilled clinical and non-clinical practitioners who are passionate and work hard to support whānau and communities.

Services provided by Te Kōtuku Hauora are underpinned by a number of contracts. Contracts correspond to a range of programmes that are delivered by Te Kōtuku Hauora, spanning community whānau ora health services, social services, mental wellbeing and sports and recreation.

Programmes include:

- **Te Rau o te Huia** – low to medium risk mental wellbeing, kaupapa Māori community support for whānau.
- **Whānau Ora** – general community wellness support for whānau.
- **Social Services** – specialist social support for whānau in need of assistance.
- **He Puna Ora** – programme specializing in support for pregnant women and young mothers.
- **Tamariki Ora** – well-child checks for babies.
- **Kaupapa Māori & Community Mental Health** – intensive support for tāngata whaiora in the community.
- **He Oranga Poutama** – taonga tākaro, sports, recreation, physical activity.
- **Romiroi & Mirimiri** – this is a static and mobile service delivered across the Whanganui district and into Fielding.
- **Mobile clinical and non clinical services.**

Within this broad range of programmes, some specific events and activities are also noteworthy, including:

- **Antenatal classes** – providing educational support to our whānau in relation to all things pregnancy.
- **Wānanga Wāhakura** - hapū Māmā and Pāpā have the opportunity to learn and create a beautiful moenga for their Pēpi. This year 2 wānanga were delivered.
- **Oro Atua - Māori sound and healing** is where we invite whānau to lie down or sit comfortably together as Jerome and Ruiha share the entire whānau collection of Taonga Puoro in combination with modern sound and technology. Participants journey from the past into the present allowing for nature sounds to open up the doorway into self-healing through Taonga Puoro.
- **Wāhine Mā** - This is a kaupapa that honours the beautiful wāhine in our community. Wāhine Mā is an evening of empowerment, where wāhine share their journeys and how they have overcome the challenges they have faced.



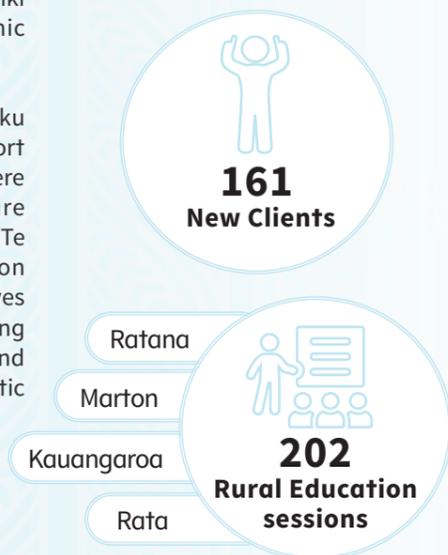
- **Te Rā o ngā Tamariki** – The first Sunday in March is a day that is dedicated to celebrating our tamariki. It is a day where tamariki wellbeing is promoted. It was marked this year with a picnic and activities for whānau.
- **Hinengaro Ora** – This is about creating a safe space for Hinengaro Hauora – mental health and wellbeing. This year, Te Kōtuku Hauora ran an event in the middle of Marton to raise awareness about mental health. This connected with local businesses and the general community.
- **Awhi Way** – this is an annual programme held monthly, working with Māmā and whānau to create a space to reflect, educate, connect and participate.
- **First Aid for Young Children** – This programme teaches responders how to respond to children who are experiencing a medical emergency.
- **Power to Protect** – this is a national programme that is supported by Te Kōtuku Hauora which educates parents on harm prevention for their babies, particularly head trauma. Parents are taught the “do’s” and “don’ts” when handling crying babies.
- **Car Seat Checks** – Te Kōtuku Hauora actively promotes the correct use of car seats to keep babies safe. Working with Marton Police, an event was held at the Marton Memorial Hall where vehicles were checked and advice and offers of help were given to whānau.

Looking at the bigger picture for hauora service delivery, 2023 – 2024 has been a period of change for Te Kōtuku Hauora. This includes change in management, change in government, and change in the infrastructure of our national health system. The dis-establishment of Te Aka Whaiora earlier on in the year, health reforms, and cuts to government spending have impacted this Service, with ongoing impacts possible. The Māori health sector has survived with moderate to low funding since inception in the late 1990s, and over time it has demonstrated the considerable value that this sector delivers to Aotearoa. We are therefore hopeful that the sector will be spared from further funding cuts.

Māori face ongoing health disparities that continue to affect whānau with chronic conditions, mental health, and access to care. These challenges are not unique to Te Kōtuku Hauora, but they resonate deeply within the Ngā Wairiki me Ngāti Apa rohe, where systemic barriers persist.

Despite these difficulties, Te Kōtuku Hauora remains determined to support whānau in a whānau ora way, where they are not just patients but are partners in their health journeys. Te Kōtuku Hauora’s focus has been on integrating Te Ao Māori perspectives into our healthcare approach, ensuring that every whānau has the support and resources they need to achieve holistic wellbeing.

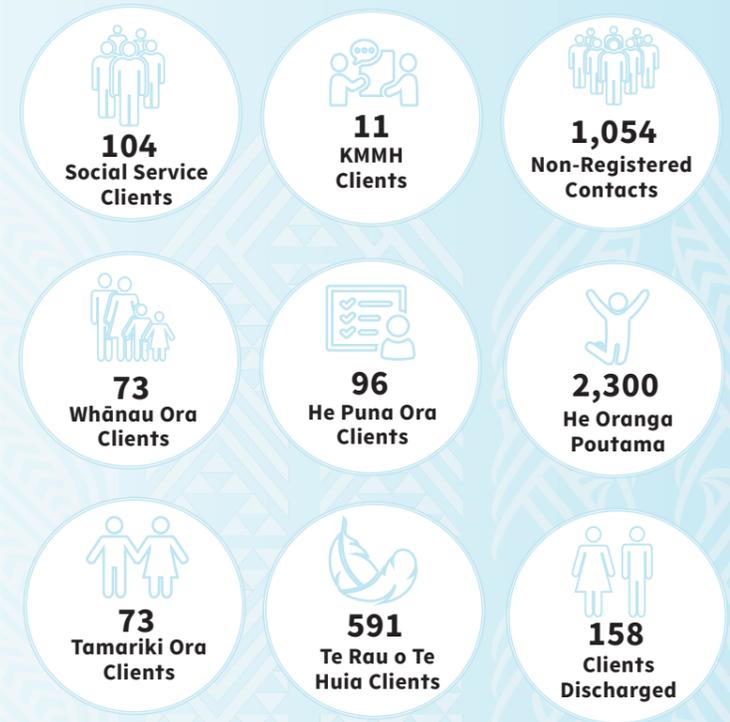
A key highlight for this year has been growth in local relationships. The Rūnanga and Te Kōtuku Hauora recognise that the likelihood of whānau reaching better outcomes for themselves is increased if services integrate and work together. This imperative for services to collaborate is confirmed in the initial findings of a Southern Rangitikei Health Strategy project that Te Rūnanga o Ngā Wairiki - Ngāti Apa has been leading. By working together, Services can close gaps and otherwise minimise barriers for whānau to access healthcare and support. An integrated approach and culture both internally within the Te Rūnanga o Ngā Wairiki - Ngāti Apa Group and externally with community is the best pathway to address health and social inequities with whānau.



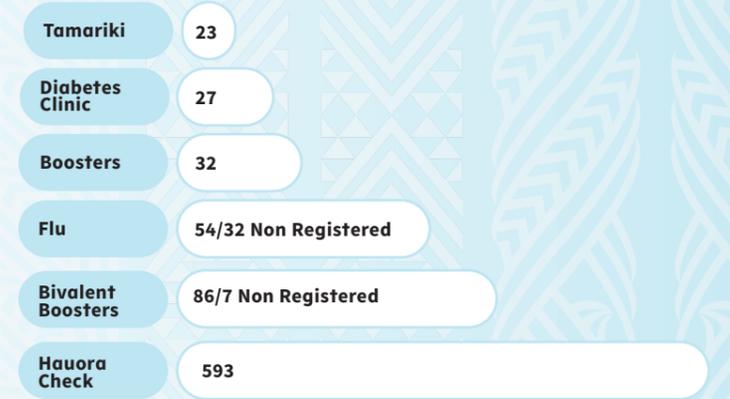
Aside from this kaupapa Māori community approach to hauora services, Te Kōtuku Hauora is also turning its attention to providing specific services for Ngā Wairiki me Ngāti Apa whānau, hapū and iwi. Barriers to doing more of this in the past have included the way that the government funds services, outdated and generally poor information about who our Ngā Wairiki and Ngāti Apa whānau are who are living in the rohe, and limited capacity and capability to work in a hapū and iwi centric way. A new Iwi register matched with a team of administrators updating iwi member address and contact information is addressing one of these barriers.

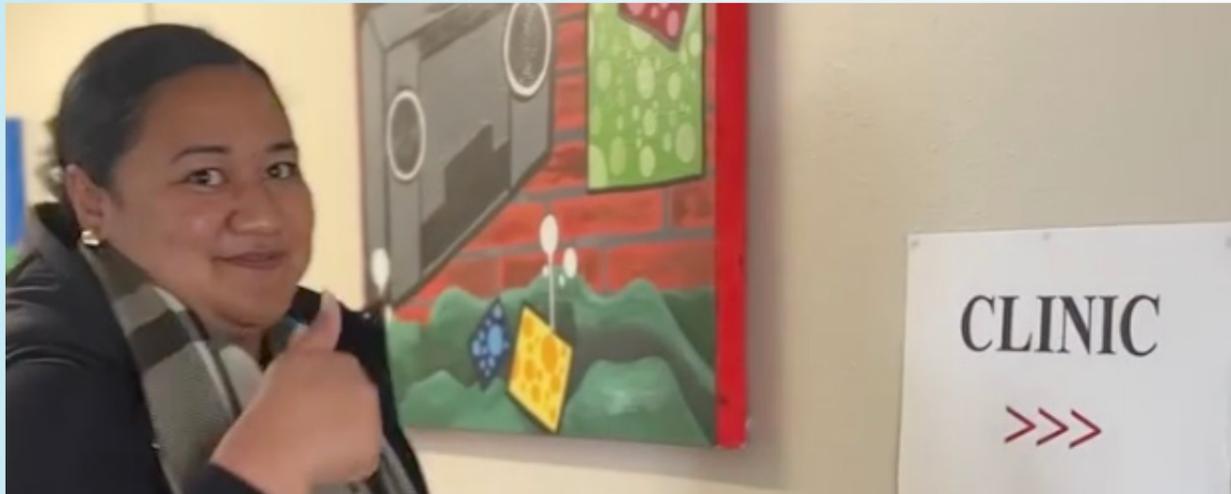
Fresh management with new ideas and continual upskilling of staff is addressing another barrier. Te Kōtuku Hauora is now intent on developing hapū and iwi centric services in addition to kaupapa Māori community services. This is a broad intent which will take shape over the coming years and will become an important part of this Service’s accountability back to iwi in future reports.

Te Rūnanga o Ngā Wairiki - Ngāti Apa is incredibly proud of the resilience, hard work, skill and dedication of the Te Kōtuku Hauora team. This team epitomises ngā paiaka matua in how they provide culturally safe and effective care for everyone in the rohe.



Clients reached





Region/Target Group



Diabetes clinic

| | |
|--------------|-----------|
| Marton | 16 |
| Huntermville | 5 |
| Ratana | 6 |
| Total | 27 |



Boosters

| | |
|--------------|-----------|
| Marton | 30 |
| Ratana | 2 |
| Total | 32 |



Bivalent Booster

| | |
|--------------|-----------|
| Marton | 76 |
| Huntermville | 3 |
| Ratana | 7 |
| Ohakune | 7 |
| Total | 93 |



Tamariki

| | |
|--------------|-----------|
| Marton | 18 |
| Huntermville | 2 |
| Ratana | 3 |
| Total | 23 |



Flu

| | |
|--------------|-----------|
| Marton | 63 |
| Huntermville | 1 |
| Ratana | 21 |
| Ohakune | 20 |
| Total | 85 |



Hauora Checks

| | |
|--------------|------------|
| Marton | 458 |
| Bulls | 12 |
| Tangimoana | 4 |
| Whangaehu | 11 |
| Huntermville | 35 |
| Ratana | 27 |
| Ohakune | 46 |
| Total | 593 |



TE PUNA - EDUCATION, TRAINING AND EMPLOYMENT

Education, training and employment remains critical for everyone, whether it is young people transitioning from school, adults needing to upskill for new employment opportunities or kaumātua keeping up with new technology. The reasons for learning and the options for learning are manifold. Te Puna is the business unit that was created when the former Turakina Māori Girls College in Marton was purchased and renamed Te Poho o Tuariki. Part of the vision from the outset was to provide a hub where people from south Rangitikei could access opportunities for personal development without having to travel to Whanganui or Palmerston North. The approach is not to become a training provider, but to work with multiple providers who want to deliver formal courses in Marton to meet local demand. Whilst not a training provider, Te Puna does deliver related programmes like a youth programme, the kaumātua programme, the careers expo and the school attendance programme.

The ongoing vocational reforms affecting the polytechnic sector and Ministry of Social Development funding cuts to training providers has impacted Te Puna. One training provider that Te Puna was hosting closed down with very short notice due to the funding cuts. Despite the difficult environment, Te Puna has been able to host a number of courses through ongoing relationships and new relationships with providers.

Formal training courses hosted by Te Puna and delivered during the year were:

- UCOL ACE Te Reo class
- UCOL ACE Basic Computer Class
- Land Based Training Pest Control Level 3
- Land Based Training Horticulture Level 3
- UCOL Carpentry Level 3

The other programmes hosted and delivered by Te Puna during the year were;

- Pahake Paraire
- Taurite Tū
- Kia Puawai- Rangatahi program
- Attendance Services
- Careers Expo

At a relationship level, Te Puna has also worked with Thrive in Whanganui to deliver their Be Your Own Boss programme. This was delivered in a weekend wānanga at Te Poho o Tuariki in Marton. Through other relationships, Te Puna has delivered a funding application workshop, an employment rights and responsibilities workshop and wellbeing and first aid training for the workplace.

Here are some key statistics for Te Puna:





Kaumātua Ora

One area where Te Puna is particularly active is with kaumātua. There has always been demand for opportunities for kaumātua, and Te Puna is pleased to be able to offer options for this important section of our community.

Pahake Paraire - Every Friday kaumātua from Marton and surrounds come together at Te Poho o Tuariki to participate in a planned programme of activities including a lot of information sharing and social engagement. This is a popular programme for kaumātua and kaimahi alike.

Taurite Tu - An adjunct to Pahake Paraire, Taurite Tū is a strength and balance exercise programme specially designed for Māori aged 50+ and their whānau, this kaupapa is delivered in partnership with Te Rūnaka o Ōtākou and the University of Otago. Taurite Tū is strongly guided by Te Ao Māori and encourages Te Reo Māori, Kaupapa Māori, and brings Māori exercise forms to the forefront as well as other exercises. In February 2024, three Rūnanga kaimahi attended a three day training on how to facilitate Taurite Tū. The Pahake Paraire team are now getting ready to head to the Taurite Tū national games in Dunedin in November 2024. Also through this kaupapa our kaumātua were able to receive brand new shoes, fitted to their individual needs from The Shoe Clinic.

Taipahake - This annual regional event is an opportunity for those aged 60+ to come together for whanaungatanga, fun movement, games, healthy kai and entertainment. This was a great event bringing together our Marton based Pahake and Ngā Wairiki Kaumatua Hauora Roopu.

Takiwātanga / Autism

Te Puna endeavours to respond to the needs of whānau, and where there are common themes, the Service will explore what options are available to respond. Takiwātanga / Autism is one such kaupapa where Te Puna saw demand in the rohe and upon coming up with a programme, received an overwhelming response from parents and educators. Te Puna hosted this successful kaupapa where over 80 whānau registered. It was delivered by the Taonga Takiwātanga Charitable Trust.

Taonga Takiwātanga Charitable Trust was established in 2020 to address the unmet needs of whānau Māori seeking authentic Kaupapa Māori support for their Taonga Takiwātanga (whānau member on the Autism spectrum). The core business of Taonga Takiwātanga Charitable Trust is to deliver professional development and support to whānau living in high populated Māori communities.



Thrive – Be Your Own Boss

Thrive is a social enterprise initiative that was launched in Whanganui by a motivated group of talented individuals who love working with community. Seven aspiring entrepreneurs from southern Rangitikei participated in a weekend wānanga to develop their thoughts and ideas for new businesses. Some of the feedback from participants included:

“We had a blast this weekend working through the ‘Be Your Own Boss - Whakaterea Te Moemoeā’ wānanga with 7 passionate entrepreneurs.”

“Thanks so much to the amazing Tayla, Te Puna kaimahi and the Rūnanga for making this happen. The synergy and connections in the room were so neat with lots of similar kaupapa and values.”

Rangatahi Ora

Te Puna has applied itself to the space of rangatahi wellbeing focusing on school attendance with a range of nuanced approaches to working with Rangatahi to keep young people engaged in learning and to transition them into employment. It is the heartfelt ambition of the Rūnanga and Te Puna to work with the community to keep rangatahi engaged in positive activity to set them on pathways towards wellbeing. In other words, Te Puna wants to help guide rangatahi away from unemployment, benefit dependence and poor decision making that limits potential and creates unwellness.

Attendance Services – 2024 commenced with a large gathering of school principals, careers advisors and in school social workers from 40 schools across Southern Rangitikei and Whanganui to reset the Ministry of Education Attendance Services. Formerly known as the Truancy service, the Rūnanga took this contract on in mid 2023 supporting 40 schools across the Rangitikei and Whanganui districts. Keeping rangatahi engaged in education is highly important, and managing the transition of rangatahi to alternative pathways if school is not working for them is equally important.

It is opportune to work in this space to apply a paiaka matua approach to working with rangatahi and their whānau.

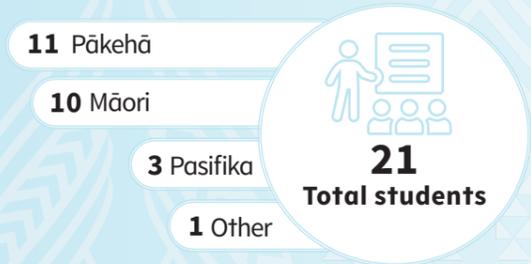
A particular approach of our team has been training the schools to use the Ministry of Education system in order to accurately report absences to ensure accurate and consistent information. Because this is not a stand-alone service the Te Puna attendance team works closely with a range of health and education providers to wrap a more holistic support service around rangatahi and whānau.

“Since you have been regularly attending the hui at WHS (Whanganui High School) I think that there has been much more discussion around individuals who are experiencing difficulty in attending school regularly. Discussions have involved sharing of information relevant to all parties and also problem solving. Without knowing the details of cases, I would suggest that there has been more action as a result of these discussions and that both the school and those individuals involved have benefitted. I think whatever you’re doing, you should keep doing - from where I am sitting, it looks as though it is incredibly effective!”



Southern Rangitikei statistics (January - July 2024)
Non enrolled and unexplained absence
 10 Schools in Rangitikei.

Ethnicity



Age at referral

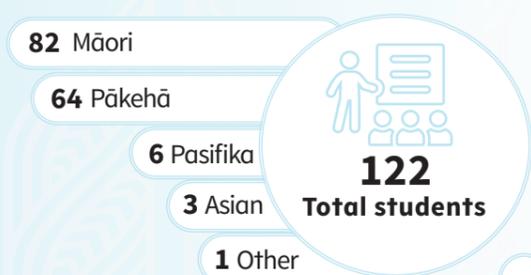


Gender



Whanganui statistics (January - July 2024)
Non enrolled and unexplained absence
 30 Schools in Whanganui

Ethnicity



Age at referral



Gender



Kia Puawai – Kia Puawai is a rangatahi programme based at Te Poho o Tuariki in Marton that works with rangatahi who are having difficulty in the school system. This programme has a revolving door so that rangatahi can come in and exit at any time. The objective of Kia Puawai is to keep these rangatahi on a positive pathway either back into school, into training or into employment. Some of the initiatives and approaches utilised by Te Puawai include:

- NZAQ approved courses with Industry Training Solutions
- CV creation and interview skills
- Teaching tools for rangatahi to understand and manage their own mental health and wellbeing
- Investigating different employment and education pathways.
- Marae Visits – Te Reo me ona Tikanga
- Mentorship and future leaders

There are great success stories from this programme. One young woman who truly embraced Kia Puawai was recently accepted into the Pacific International Hotel Management School and commenced her programme there in July 2024:

“I’m so grateful for the Rūnanga kaimahi because they have supported me every step of the way and have really helped build my confidence. I can’t wait to hear from them and tell them about my new experiences. Thank you Te Rūnanga o Ngā Wairiki - Ngāti Apa”

Rangitikei Careers Expo July 2023 - This is a significant annual event organised and hosted by Te Puna. The event held in July 2023 was particularly successful with over 200 rangatahi in attendance and over 35 businesses. The rangatahi had a wide range of career options to explore.





TAIAO SERVICES

Iwi Environmental Services

The advent of the Resource Management Act 1991 and particular provisions requiring tangata whenua sign off on projects and developments has created demand for Iwi environmental services. Resource consents cover many different types of activities happening within the rohe and needing assessment from a hapū and iwi perspective. The role of the Taiao Service is to assess consents as they arise and where needed, work with applicants, consultants and consenting authorities on ensuring there is as little impact on te taiao as possible, and to find ways of mitigating these impacts. These consents range from a whānau wanting to put in a septic tank or upgrade, to working with Waka Kotahi or the Defence Force on large-scale projects.

Hapū and Iwi have largely subsidised these services in order to participate in environmental decision making. The Rūnanga is now moving to make these services self-funding by fully charging applicants to process their applications. As the space has become more established and sophisticated, the Rūnanga has developed a range of relationships over time with central, regional and local government and their agencies. The current coalition government is placing some of the progress that has been made since the introduction of the Resource Management Act at risk.

The core environmental service is to respond to resource consent applications. The period from 1 July 2023 to 30 June 2024 saw slightly fewer applications coming to the Rūnanga compared to the previous year.

Through involvement in the environmental space, the Rūnanga and the Taiao service has become involved in multiple opportunities to extend into additional aspects of environmental management.



Resource Consents

July 1 2023 - June 30 2024



| | | |
|--|---|----------|
| | Discharge Renewal - Affco Manawatu | 1 |
| | Discharge Permit - Goldpine Industries Ltd | 2 |
| | Discharge to Land - Cupsville Farms | 1 |
| | Effluent Discharges - Jamieson Agriculture, A Hazliitt, Theland Tahī Farm Group, Percy Pasture Ltd | 5 |
| | Effluent Irrigation Permit - Percy Pasture Ltd, M Dawson | 2 |
| | Sepptic Upgrade - Waituna West School | 1 |
| | Underground Power Line - Clarke Underground | 1 |
| | Bore Renewals - Agblution Solution Ltd, Hyde Park, Fairfield Farms | 5 |
| | Water Permit - Tunnel Hill Farm | 1 |
| | Wetland Permit - Kawakawa Road | 1 |
| | Pump Test Water take - Regents Park Farm | 1 |
| | Harvesting and Replanting - Arbor Management | 3 |
| | Te Ararōa Swing Bridge Consent - Te Ararōa Trust | 1 |
| | Waste Water Bridge Crossing - RDC | 2 |
| | Cleanfill Permit - Powerco Ltd | 1 |
| | Groundwater Permit - Waipu Station Ltd | 1 |



Climate Change

In the early part of the reporting period through our membership on the Climate Change Joint Action Committee, the Taiao Team have been involved in several Climate Change initiatives. Firstly, as part of a community project at Tangimoana an initial statement of intent was achieved which sought to develop some clear planning around community and tangata whenua cohesion. Independently, Ngā Wairiki ki Uta are discussing flood protection and emergency response propositions for Kauangaroa to future proof their hapū community.

There was also a climate change conference in Whanganui earlier in the year which showcased three marae communities from Kauangaroa, Putiki in Whanganui and Taipake based in Kai Iwi. Each group presented their approaches to climate change resilience and adaptation and then various experts brought forward their knowledge.

An initiative based upon the climate change effects of Te Hou Farms is in its early stages and if successful will advance in early 2025. Watch this space in terms of the opportunity to develop our understanding and skills in terms of environmental footprint assessment and decarbonisation practices along with developing strategies around building our adaptive capacity to mitigate the effects of extreme weather events at Te Hou Farms.

Opportunities & Challenges

Solar Power initiatives commencing near Marton are being negotiated with an eye to potential opportunities for supporting marae, hapū and rangatahi learning. The application of a takai here/ memorandum of understanding document has been floated in this instance.

The Taiao team continue to lobby Horizons Regional Council for contractual opportunities for the Forestry Team with their skills they have developed in the last 3 – 4 years. This will be pursued further into the new year as the Service works to increase the scale of environmental operations in the Rohe, promoting the Te Korowai Whakaora o Tāne programme.

A key challenge that has arisen is an emerging Groundwater Sustainability Crisis. Disputes between land owners who utilise groundwater and Horizons Regional Council who issues consents are highlighting a particular challenge to set sustainable limits. Essentially there is need for a more rigorous approach with reliable and comprehensive monitoring and measuring of use and recharge rates of underground water so that everyone can be confident in the data that is being used to inform decision making.

Te Waiū o Te Ika is up and running with the Whangaehu catchment which provides significant opportunities for our hapū. This is a particular framework for engaging with the Whangaehu River that is set out in the Ngāti Rangī treaty settlement, and is therefore locked in legislation. This framework potentially benefits all hapū and iwi interested in the Whangaehu River as it introduces tangata whenua principles articulated as Te Mana Tupua me Ngā Toka Tupua as the basis for any engagement with the awa.

The experience with Ngā Ariki and Piringa Whati Oro (the adult sperm whale stranding) raised awareness around Whale strandings and processes for harvesting cultural materials. This is now an ongoing conversation.



Building Capability, Capacity and Sustainability

This has been a focus for the Te Taiao Team for this year. The Ministry for the Environment has resourced a system called “Stream” for participating Iwi groups. Stream is an environmental information system to receive taiao data from a range of sources for the rohe. This system has unique features such as an ability to analyse data within a traditional maramataka framework. This is an exciting development as it will improve the Taiao Service’s capacity to assess resource consent applications more effectively and efficiently.

Additionally, the Taiao Service has been successful in securing funding through the Ministry for the Environment to provide capacity for the Rūnanga to respond to the raft of government changes in the environmental sector. Te Rina Hamilton from Kauangaroa has been recruited to the Taiao team as the Kaiwhakarite Taiao (Coordinator) under this project. This position will generally support the Taiao work programme and will drive a project to engage with hapū to wānanga taiao issues.

The Taiao team have completed training with the mauri compass freshwater assessment methodology which is another tool for utilisation as the scope and scale of taiao related operations grow to include more freshwater monitoring in the rohe.

The Service is also exploring opportunities for exotic lake weed harvesting as part of a focus on water quality assessments and action in our freshwater lakes.

A two-day Kohikohi wānanga in March was held where uri were able to share mātauranga on native plant identification, gathering of kākano from ngahere within the rohe and learning how to clean, store and propagate kākano. This wānanga was run in collaboration with DoC and Piwakawaka Farm. Participants worked together to gather kākano from rimu, harakeke, kahikatea, ti kouka among others from Ngā Wairiki whenua and were able to share in the bounty of āporo and hue from Piwakawaka.

Ongoing Government Reforms

After a huge 3 or 4 years of reform with the previous government, the new coalition government has introduced a fresh range of repeals and reforms impacting the Taiao space. Some of the reforms that are currently either implemented or in the process of being implemented include the following:

Department of Conservation: Changes to DoC policy and regulation is being proposed that will see a greater focus on DoC’s ability to make decisions, reduce their land holdings and generate revenue from their land holdings. There are particular threats to hapū and iwi in this space, with a notable lack of recognition of Tiriti rights and opportunities for tangata whenua.

- Local Water Done Well: This replaces the previous government’s 3 waters reform with a much more marginal consideration for iwi / hapū involvement this time around.
- Resource Management Act reform is being fast tracked (a recurring theme for most of the reform) and there are significant risks for hapū and iwi in terms of future engagement.
- The government is watering down the Te Mana o te Wai statement very much to the detriment of hapū and iwi values for freshwater.

The upshot of these matters is that the Rūnanga needs to be vigilant and needs to work to protect all the gains that that have been made in this and other spaces.



STEWART STREET SURGERY

Primary Health Care Service

The Stewart Street Surgery remains the only general practice medical centre in Marton. It continues to be incredibly well served by senior nursing and administration staff, and locums. There has been a complete change in the full-time general practitioners since this Service was purchased by the Iwi, but the changes have been managed well. The Surgery remains in the ownership of Ngā Wairiki - Ngāti Apa Developments Limited, and is managed under a contract with the Whanganui Regional Health Network (WRHN). Its core business is medical services for the Community of Marton, and priority is given to maintaining these medical services to the highest possible standard.

The collaborative approach between the Iwi, the WRHN and the administration and medical team in the Surgery is delivering progressive hauora services. There are transformative aspects to what has been achieved with improved access to care, reduced healthcare inequities, and improved health outcomes.

One of the initial steps taken under this collaboration was transitioning Stewart Street Surgery to the Very Low-Cost Access (VLCA) funding model, effectively reducing financial barriers for patients. The Clinic reopened enrolments, increasing its patient population by 417 and reversing a five-year trend of declining numbers. While the Clinic remains open to all, the Service has emphasized health equity by focusing on enrolling high-need populations. As a result, the clinic's Māori patient base grew by 3.4%, with 282 new patients identifying as Māori, underscoring a commitment to supporting those most in need.



Asian 192

Pasifika 466

Māori 1617

Other 3268

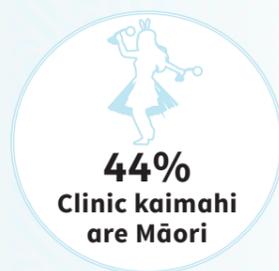


Of these high needs clients

29.2% Māori

17.3% Other

8.4% Pasifika



The data shows a significant increase in enrolments of high needs patients. As well as the low cost service option, the Surgery has also adopted a prioritised clinical approach to ensure the Surgery is able to respond better to high needs patients. A WRHN-employed Māori Nurse Practitioner was appointed to Stewart Street Surgery, championing culturally and clinically competent care and fostering a health team aligned with the community's values. Today, approximately 44% of the clinic's staff identify as Māori, surpassing local demographic proportions and reinforcing a culturally responsive environment. Team-based care is central to this model, with a diverse group of practitioners, including a Nurse Practitioner, a Registered Nurse on the path to becoming a Nurse Practitioner, a Community Nurse Prescriber, and a designated Nurse Prescriber who will complete certification by year-end.

The collaboration has also fostered and encouraged collaboration and integration with Te Kōtuku Hauora and the WRHN Outreach Team to enhance population health. This collaborative approach led to Stewart Street producing the highest influenza vaccination rates in the region for those over 65 years, as well as for Māori and Pasifika populations. This success reflects a strengths-based, integrated approach to immunisation and screening, with each party contributing to a shared goal of healthier communities.

A Ratana Clinic initiative has further contributed to equitable health outcomes. Rooted in a community with a deep cultural and spiritual heritage, this collaboration between WRHN, Stewart Street Surgery, and Te Kōtuku Hauora offers weekly primary care and hauora clinics to the Ratana community. These services, funded through PHO Services to improve access, are provided on-site at no cost to the Ratana Community, reflecting a commitment to accessibility and equity.

It is anticipated that the collaboration that is currently driving Stewart Street Surgery will continue to work together to improve hauora outcomes. It is further anticipated that the Surgery will align with the new Southern Rangitikei Hauora Strategy which is largely being driven by the Rūnanga.



HE WAKA URUORA

Iwi Research

The iwi research unit has remained active across a range of projects and programmes. This unit is still largely led by Dr. Cherryl Smith working with the Group CEO, a small group of motivated academics and the Research Coordinator. A particular highlight has been the work of Jasmine Sampson who, with the support of the Rūnanga, has commenced a PHD with Te Whare Wānanga o Awanuiarangi tracing the journey and history of the eponymous ancestor, Apa-hapai-taketake. He Waka Uruora is in the process of coordinating the last planned Apa hikoi to the top of the South Island in January 2025. This follows the successful hikoi in conjunction with Maripi Tuatini to Ngāti Tuwharetoa and Ngāti Hineuru in October 2023, following in the footsteps of Apa. There has now been three years of hikoi and wānanga exploring the origins of Apa, and great strides are being made to strengthen the kōrero pertaining to him.

This Service is benefiting from having a full time Kaiwhakarite Rangahau – Research Coordinator. This role has driven the important Pou Kōrero kaupapa which is a contribution to iwi and hapū to restore knowledge and active protection of important waahi tapu. Iwi academic Helena Rattray – Te Mana continues to facilitate funding and research opportunities for the iwi in conjunction with her employer, ESR. With the Tangata Whenua – Tangata Ora research programme drawing to a close, the unit is needing to consider future funding opportunities in a significantly different funding environment. The current coalition government has substantially cut funding for science and research, and this will filter down and hit the iwi research sector.





Pou Tūhono

Engaging

New Iwi Database – O-Ra

Te Rūnanga o Ngā Wairiki - Ngāti Apa has changed to a new specialised Iwi Registration Database called O-Ra. It is Māori owned and maintained, and gives the Rūnanga online capabilities that the previous database did not. This allows members to interact directly with the database and maintain their own information.



Communications

Communications sits as a function within the Rūnanga Corporate Services where there is 1FTE working across the whole group to manage communications. Communications are focused on keeping notices flowing on Facebook in support of the Services, so Facebook is a significant focus. The Rūnanga Facebook page is very active.

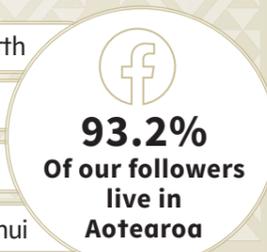


19% Palmerston North

11.2% Marton

9.6% Auckland

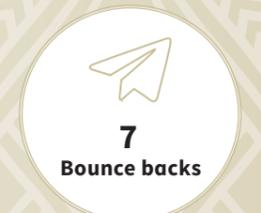
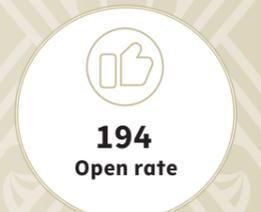
9.4% Whanganui



Additionally, the Rūnanga produces a monthly electronic newsletter for members and stakeholders to communicate news and events.



Average per month over the year





Pou Hapū

Benefiting Hapū



Te Puna Kaupapa
Whangaehu 2
Tini Waitara 3



Te Kōtuku Hauora Kaupapa
Whangaehu 4
Tini Waitara 3
Kauangaroa 1



Rūnanga Kaupapa
Whangaehu 5
Tini Waitara 3
Kauangaroa 4
Parewanui 3

Hapū Ora

Identifying and implementing opportunities to collaborate between the Rūnanga and hapū authorities remains challenging as capacity at both ends is stretched. In 2023 a concerted effort was made by all of our business units to create opportunities to link our training programmes, noho marae, workshops and wānanga, and hosting special events back at our Marae.

Te Kotuku Hauora in collaboration with our Stewart Street GP Nursing team continue to provide well being and welfare support to clients and tribal members across our rohe and have responded to the call of whanau that live outside it. Although COVID has long past we still encounter whanau that are recovering from its effects, examples of these are recovery from loss of employment and waiting for the back log of medical treatments that have been put on hold since COVID.

The Rūnanga continues to meet its obligation to distribute funds annually to hapū authorities based on net proceeds from fisheries quota sales and Moana dividends, plus \$12,500 per annum per hapū.

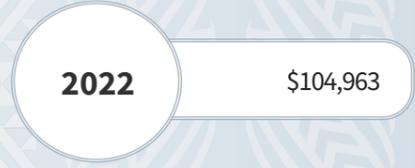
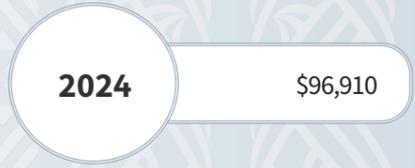
Pataka Support



5 Tangihanga



**5 Hui/
Celebration**





Pou Tiaki

Active Protection

Te Rūnanga o Ngā Wairiki - Ngāti Apa is engaged in a number of measures designed to actively protect our Ngā Wairikitanga and our Ngāti Apatanga. This is achieved in a number of ways that responds to the needs of our people and our rohe.

Kotahitanga

The leadership of Ngā Wairiki and Ngāti Apa has been at the forefront of regional and national movements to unite iwi in different contexts throughout the history of colonisation in Aotearoa. It is in this context that the Rūnanga actively supports the Iwi Chairs Forum, the Te Ranga Tupua forum and is engaged in the Kotahitanga conversations that have arisen in response to the current coalition government. The Rūnanga has attended all Iwi Chairs Forum fixtures for the year. These consist of quarterly meetings held at different locations throughout Aotearoa. This forum consistently works to protect iwi interests, particularly in response to government policy.

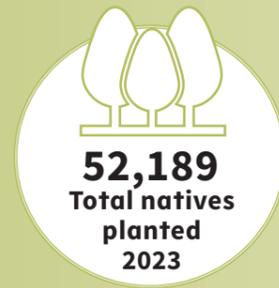
Te Ranga Tupua brings together regional Iwi from Rangitikei to South Taranaki and inland to Te Kahui Maunga. This forum has only been moderately active, but the Rūnanga maintains that there is great potential for increased regional collaboration over time. Also, the Rūnanga continues to appoint people to organisations where it is deemed necessary to advance Ngā Wairiki and Ngāti Apa interests, including the Regional Leaders Forum, the Iwi Māori Partnership Board (IMPB, Te Mātuku) for Health, Te Oranganui Trust and the regional Climate Change Joint Action Committee.

Te Korowai Whakaora o Tāne Iwi Native Planting Programme

Te Korowai Whakaora o Tāne is a new name for the collaboration between the Taiao and the Forestry business units to plant and care for native plants and trees at multiple locations within the Iwi rohe. This initiative was fuelled largely by the government's job for nature programme but has also drawn in opportunities to work with Horizons Regional Council and the Department of Conservation. The Taiao Team has provided leadership, relationships, fund sourcing and direction supported by the Forestry Manager, and the Forestry Team has provided the preparation work, planting and plant care. The Forestry Supervisor is also exceptional at pest control which is part of the plant care mahi.

Jobs for Nature - This was a substantial funding programme under the previous government that was created to stimulate jobs as Aotearoa responded to Covid 19. 2024 marked the end of this project. This year 7,000 additional native plants were planted, adding to the 78,000 planted in the first two years of the project. Pest control continued throughout the rohe with bait stations in place to manage possums covering 4,770 hectares. Mustelids and rats are managed using DOC200 traps that are placed across the rohe, covering an area of 20 hectares. Deer and goats are hunted across 4040 hectares of whenua. Pest control areas are a combination of iwi-owned, private and state-owned whenua.



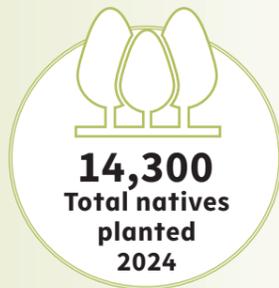


Native Planting Statistics
2023

| | |
|-----------------|-------|
| Koitiata Outlet | 15133 |
| Harakeke Drain | 1840 |
| Motu Karaka | 10410 |
| Matatera | 1930 |
| Te Hou | 21176 |
| Ngatarua | 1700 |

Native Planting Statistics
2024

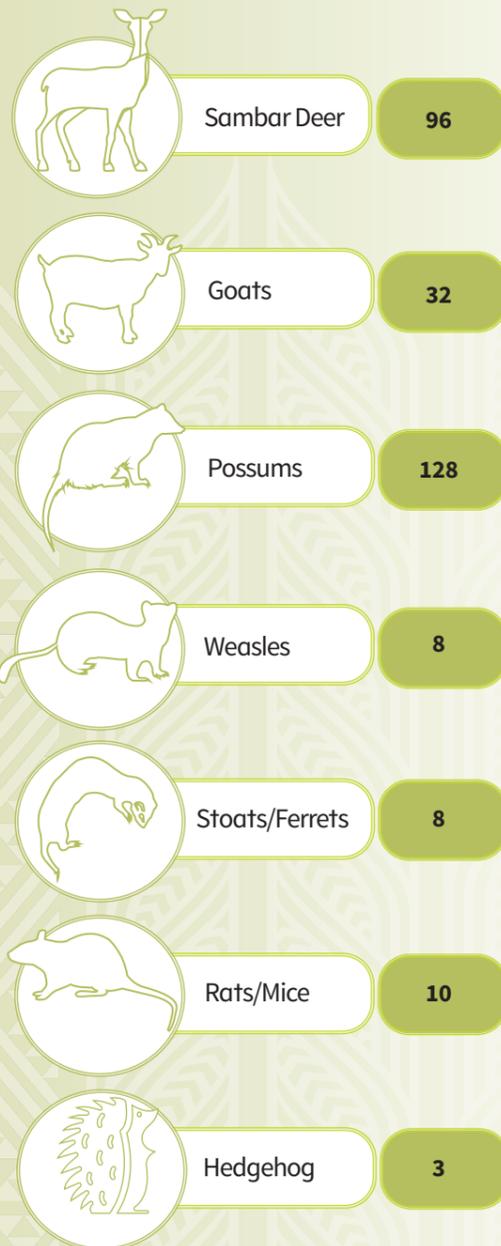
| | |
|-------------------|------|
| Kauangaroa Marae | 200 |
| Lake William | 2800 |
| Mangatipona | 4000 |
| Te Hou River area | 3000 |
| Te Hou Awamate | 1500 |
| Whakapaki | 2800 |



Pest Control Culling Numbers 2022 - 2023



Pest Control Culling Numbers 2023- 2024



Māripi Tuatini

This year we look back on and celebrate 10 years of this ground-breaking programme. Māripi Tuatini brings together a diverse group of year 9 to year 13 rangatahi who are members of Ngā Wairiki me Ngāti Apa and have hapū endorsement to be on the programme. The purpose of Māripi Tuatini is to actively protect the future of Ngā Wairiki me Ngāti Apa by ensuring that that hapū and iwi have young people who have been introduced to their marae, their whenua and their whakapapa in a way that leaves a positive and lasting impression upon them. These young people are also introduced to iwi economic, social, cultural and environmental growth activities. This programme continues to make a significant contribution to the future leadership of Ngā Wairiki and Ngāti Apa.

The delivery of cultural content that reinforces the Ngā Wairiki and Ngāti Apa identities remains the most important facet of what this programme delivers. Transferring knowledge about whakapapa and history within the contexts of our Marae, whenua, rivers, wetlands and coast is powerful for an iwi who has been so adversely affected by colonisation.

Matching this cultural content with vocational content including hands on access to Iwi direct investments is another aspect of Māripi Tuatini designed to inspire this pool of future leaders. Over the years many of the OG's (Originals) have come home to give back to the kaupapa to share their journey in life so far. The final phase hosted at Whangaehu Marae marked the start of a new era as the programme was led out by 2019 graduate Paulie Manuel supported by past OG's and whānau.

This year two of the three phases were completed. The programme paused mid year due to kaupapa that were out of anyone's control. In particular, several people affiliated to the kaupapa passed away in succession. The programme mourned the loss of John Matenga (father of Connor Matenga), Craig Thompson (father of Austin Thompson) and the Oringal OG Māmā Robyn Wilson (mother of Brandi-Lee, Italiyah, Blaize and Anahera). E ngā taonga, haere atu rā, moe mai rā.

Māripi Tuatini continues to evolve as the Rūnanga begins to grow and develop opportunities for internships, employment and projects. The Rūnanga remains fully committed to seeing this programme continue and looks forward to what these emerging leaders can provide in this space.





Historical Publication

The historical publication remains incomplete. It was handed back to the Rūnanga by the writer David Armstrong to strengthen the whakapapa and hapū identity chapter. This work is ongoing with a revised deadline for completion by the end of the 2024-2025 financial year.

Pou Kōrero

This is a project that is being run under He Waka Uruora – the Iwi Research business unit, and works with hapū. It promotes greater awareness of ancestral sites outside of the Marae by recruiting young people through their hapū to research particular sites of importance, and sharing this information with the hapū. Ancestral sites within the rohe are still being damaged and destroyed, and if the iwi is serious about ensuring that the physical reminders of where Ngā Wairiki me Ngāti Apa ancestors worked and lived are protected for future generations, then steps need to be taken to improve awareness and protection of these sites. Pou Kōrero actively increases awareness as a step towards better protection.



The Southern Rangitīkei Hauora Strategy

The completion of a Southern Rangitīkei Hauora strategy was conceived by Te Rūnanga o Ngā Wairiki - Ngāti Apa as part of Te Hononga, the Whanganui region's locality plan which was a pilot that was funded under the previous government's health reforms. The localities programme has been discontinued by the current coalition government, but this particular project will be completed, providing the Rūnanga with a strong foundation for decision making and direction setting for hauora in the southern Rangitīkei area.

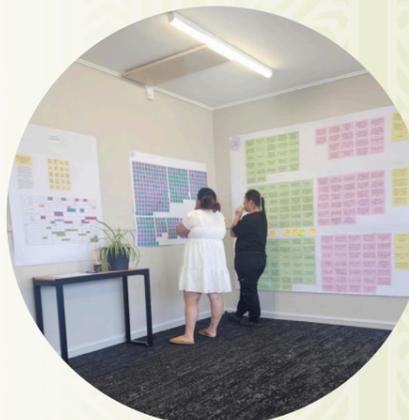
This strategy has been developed by Iwi members using community voice and thematic analysis to produce findings. It is still being worked upon but is close to completion. Once completed, this Strategy will inform and guide future planning for Te Kōtuku Hauora, Te Puna and Stewart Street Surgery. The mahi completed so far in this project is confronting, and is particularly critical of the uncoordinated manner in which services are working in southern Rangitīkei. Community voice speaks to the need for a collaborative approach by services working with whānau. Other themes emerging from the community engagement highlights the following priorities;

- Mokopuna Ora,
- Kaumatua Ora,
- Rural Access and Sustainability,
- Housing.

The system enablers identified to tackle these priorities are;

- Workforce Development
- Data and Digital
- Design
- Communications
- Evaluation
- Infrastructure

With this strategy in hand, Te Rūnanga o Ngā Wairiki - Ngāti Apa will be in a strong position to influence the direction of hauora and wellbeing service provision in the southern Rangitīkei district and call other providers together to work in a much more integrated approach.





Pou Whakatupu

Delivering Growth



Ngā Wairiki Ngāti Apa Developments Ltd (NWNADL) is dedicated to fostering economic growth, environmental sustainability, and community well-being through its diverse business operations. The 2024 fiscal year highlights significant achievements and challenges across our key business unit groups: Forestry (Ahu Whenua), Harakeke Berries, Te Hou Farm Ltd Partnership, Property and Honey. These units exemplify the commitment to building a resilient and thriving future for Ngā Wairiki me Ngāti Apa, and the Rohe.

Looking forward to the future, there is a focus on Ngā Paiaka Matua in defining how growth will be delivered.

Kaitiakitanga

- Empowering People: Foster a culture of guardianship by equipping kaimahi with the skills and knowledge to uphold sustainable practices, ensuring that everyone contributes to protecting resources for future generations.
- We honor our values by integrating them into all business operations, promoting respect for the whenua and fostering stronger connections between people, culture, and the environment.
- Sustainability in Action: Implement practical initiatives such as water conservation and renewable energy use, ensuring that business growth aligns with environmental stewardship and long-term resource preservation.



AGRIBUSINESS – TE HOU FARMS

Until September of this year, the farm underwent significant final development, with the installation of the last pivot irrigator on the newly acquired 100 ha dairy platform, which will enhance the irrigated area on farm by an additional 50 ha and increase land value. This brings the total irrigated area out of the 500 ha dairy platform to 330 ha.

The farm had a difficult start to the year due to one of the most severe droughts experienced in a decade, classified regionally as a one in twenty year dry spell. As a result, the farm faced irrigation costs that were higher than budgeted. Fortunately, the farm did not suffer as much from the impacts of the drought as the surrounding farms did. At the beginning of the season, Te Hou experienced a record start, with the cows producing at high capacity. This success made it financially viable to add more supplements during the drought to maintain milk production and avoid greater income losses that would otherwise arise from a decline in the cows' condition. As a result, the farm achieved the forecasted milk production in the first season, totalling 820,000 kgMs, or 550 litres per cow. Additionally, meeting Fonterra's environmental standards and cooperative expectations in the first year has benefited the farm.

Te Hou decided last year to optimise assets while caring for the environment more sustainably by implementing winter milking, focusing on spreading workload throughout the year. This approach has multiple benefits, as it will utilise the feed pad more extensively over winter and can alleviate some pressure during summer dry spells by having 250 cows transitioned to dry stock during this time, which also reduces supplement costs during a period when prices are higher than in winter.

This year, Baker Ag has worked on various scenarios to ensure Te Hou operations are aligned for maximum profitability, given the available resources and tools. The farm has now established a store trade policy for all young beef stock, currently rearing over 1,200 calves, including 300 R1 Dairy heifers and 300 R2 Dairy heifers, with the remainder being Charolais Hereford crosses. Through the relationship with Baker Ag, Te Hou engages in benchmarking and aligns itself with 57 comparable farms monthly, which has positioned Te Hou in the top 4% of these farms to date. The dry stock farm now exclusively cultivates maize silage and maize grain for the dairy farm, covering 120 ha. Pursuing cash crops has become unviable for the farm, and the focus has shifted to harvesting all surplus feed for both the dairy and dry stock operations.

Although there have been notable achievements this year, Te Hou has also encountered challenges, including declining milk prices, higher-than-anticipated interest rates, and increased irrigation costs, all of which have contributed to expenses exceeding the initial budget. It is important to highlight that, while Te Hou remains on track to address these financial deficits in the coming season, these rising costs warrant careful consideration.

Looking Ahead

The new season will commence positively, and Te Hou is projecting an increase to 860,000 kgMs this season. This year, the farm will employ around 8-10 staff members, both full-time and part-time.

With development now completed, Te Hou will concentrate on consolidation and performance. The substantial capital invested since 2014 has transformed the farm from a nonproductive state to one of the highest-performing operations in Te Hou's peer group across the country while maintaining a reasonable operational expense level. The farm is well set up for effective operations without further capital investment for the next 20 years.

FORESTRY (AHU WHENUA)

The Forestry (Ahu Whenua) Business Unit serves as kaitiaki for our forests and whenua. The forestry business unit that has been developed sits at the heart of Ngā Wairiki - Ngāti Apa Developments Limited's environmental and economic efforts, focusing on sustainable land use and workforce development. This year's activities reflect the dedication to the Forestry mahi by enhancing productivity and empowering kaimahi with skills for the future.

Supporting Our Community

Delivering over 280 cubic meters of firewood to kaumātua and vulnerable clients this year. This translates to more than 60 trailer loads, ensuring warmth and support to the community in collaboration with Te Kōtuku Hauora.

Training and Personal Development

The kaimahi have made strides in their professional and personal growth:

- Two kaimahi achieved their restricted licenses and are on track for their full Class 1 licenses and another is scheduled to achieve their full license by year-end.
- The whole crew is progressing through forestry apprenticeships with Competenz, completing their Foundation Forestry Modules in the establishment strand. The next phase will focus on chainsaw operations for thinning to waste in commercial forests.

AHU WHENUA FORESTRY

Ahu Whenua | Forestry Manager
Carl Hodson

Forestry Supervisor
Marcus Hodson

Ahu Whenua Kaimahi
3 FTE

Looking Ahead

2025 will see kaimahi begin chainsaw operations at both Harakeke and Paewhare, expanding the capacity of this business unit to manage and enhance our forestry assets.

Paewhare Pruning

75 Hectares

25,000
Low pruned



Medium pruned
5.5 meter height

Hectares 28

Native Planting for Te Taiao



14,000
Natives
planted

For environmental restoration projects, including the Mangatipona Stream near Kauangaroa.

Progressed into the releasing stage, ensuring plant survival and healthy growth through summer.

Te Hou Farm Projects



1,500
Manuka
planted

For Te Awamate stream restoration. Planted poplars to combat sand erosion.



HORTICULTURE

Harakeke Berries launched in 2022. It represents NWNADL's commitment to innovation and excellence in horticulture. This year, the strawberry farm continued to grow as a vital contributor to the iwi economic portfolio, demonstrating resilience and adaptability in a dynamic market environment. From increased production to enhanced sustainability practices, 2024 marked another significant step in the journey to becoming a leading horticultural enterprise.

Operational Milestones

Operations began in 2022, leading to growth in production and market presence in 2023. By 2024, the farm was active in five out of six production zones and produced a higher yield than the previous year. Despite challenges with plant supply, this business unit continued to enhance efficiencies and increase yields.

Farm Data



Harvest Data



AHU WHENUA HORTICULTURE

Ahu Whenua Hort
Kelly Drelizois/Carl Hodson

Head Grower
Toni Golobio

Ahu Whenua Hort Kaimahi
2 FTE



Revenue Growth



Operational Costs

Efficiency and Innovation

Focused Efforts in 2024

- **Cost Optimisation:** Significant improvements in technology integration for operational control and resource management were made, and substantial savings in substrate and packaging management were implemented.
- **Labour Investments:** By leveraging technology integration for our harvesting teams, we achieved resource efficiencies that ensured consistent productivity and improved job satisfaction.
- **Technological Upgrades:** Investment was made into Orchard Monitoring Technology, alongside enhanced pest control and irrigation systems, which support sustainable practices.
- **Data Capture:** The focus on data capture in 2024 will continue into 2025. Management now have excellent data to track progress and monitor operations.

The primary driver of this growth was the operational efficiencies gained along with the strawberry sales through Turners & Growers. This reflects the strength of the distribution partnerships and rising market demand for the product.

Operational costs peaked during expansion efforts in 2023 but have since decreased substantially in 2024 as efficiencies took hold, ensuring sustainable profitability.



Operational Challenges

This year, limited production zones emerged from national challenges related to plant availability after a significant weather event reduced the plant supply nationwide by 70%. Coupled with high costs from previous years, these circumstances presented hurdles. However, strategic planning continues to guide this initiative forward in addressing these issues.

Water availability and management have been critical concerns for the Harakeke Berries team this year. As production scales up, reliance on the current water system poses challenges, especially during peak growing periods. Limited water resources impacted the ability to maximise production across all zones, highlighting the urgent need for a more sustainable and resilient water management strategy.

Aspirations going forward:

- The water expansion plan includes installing two large one million-litre water bladders. These will capture and store rainwater for use in the existing irrigation and water systems, protecting natural resources
- Expanding production zones to achieve full capacity.
- Expanding supply chain efficiency to support both domestic and international market opportunities.
- Prioritising workforce development by creating training programs focused on operational excellence and addressing future industry needs.
- Promoting a culture of transparency through regular reporting and utilising visual operational data for better team engagement and informed decision-making.



PROPERTY

The Property business unit experienced a dynamic year in 2024, marked by strategic investments and operational achievements. A key highlight has been the considerable upgrades to the dormitory facilities undertaken to meet the accommodation needs of ANZCO's seasonal workers. These refurbishments aimed at improving living standards which required significant investment in building maintenance and repairs. This reflects the commitment to maintaining high Te Poho o Tuariki standards while ensuring long-term tenant satisfaction and sustained rental income. Additionally, the business undertook legal work to progress two subdivisions at Hendersons Line and Ongo Road, demonstrating a forward-looking approach to unlocking future land use and revenue generation opportunities. Despite the challenges of maintenance on aging buildings, the unit benefited from steady rental income and contributed to a positive financial outcome overall.

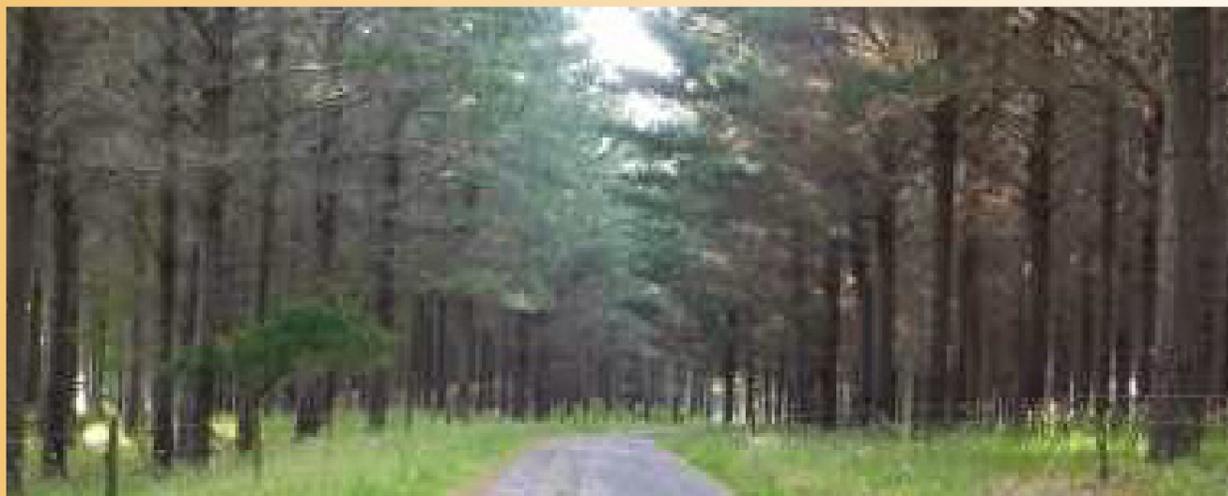
Operationally, the focus is on maintaining and enhancing the property with high-value contributions from key tenants such as ANZCO and Te Kotuku Hauora Ltd. While additional properties like the rentals at Hendersons Line (House 1 and House 2) provide modest rental income, they underscore the diversity of the portfolio and its ability to meet various tenant needs. The business has also made efforts to balance necessary investments in infrastructure with efficient day-to-day operations, including addressing utility costs and ongoing maintenance. These activities demonstrate a strong commitment to tenants' immediate needs and the long-term value of the business unit's assets, positioning Te Poho o Tuariki for continued growth and improved performance in the years ahead.

PROPERTY

Property Manager
Joseph Woon

Property Kaimahi
1 FTE





HONEY BUSINESS

NWNADL continues to have interests in the honey industry despite the difficult decision made in 2022 to cease honey production due to the collapse of the mānuka honey market. As of 1 July 2023, Ngā Wairiki - Ngāti Apa transitioned to leasing its hives to Ātīhau Whanganui Incorporation, alongside a wintering and site lease. While the business no longer produces honey, it still retains approximately eleven tonnes of honey in storage for sale. This reduction in production has been a necessary response to the oversupply and low demand for mānuka honey, which continues to impact the industry.

Despite the challenging market conditions, there are signs of recovery as many competitors have exited the sector, reducing supply and improving market conditions. While the honey business unit remains focused on wintering hives and honey flow due to the suitability of its land, the decision to re-enter honey production will depend on future market trends. This approach allows the business to maintain a presence in the sector while staying agile to market changes. It provides an opportunity to reconsider honey production should the market show sustained signs of improvement.

FISHERIES

Trading annual catch entitlement remains the focus of Iwi fisheries operations. Ngā Wairiki - Ngāti Apa Developments Limited continues to hold fisheries settlement quota for the Iwi. The hoki quota remains the largest earner for the Iwi and this is traded with the Iwi owned company Sealords under the Tapuwae a Maui programme. This is a deep sea species that is caught extensively between the top of the South Island and the North Island, far off our coast.

Rūnanga Chair Pahia Turia is still the Chair of Te Ohu Kaimoana, the collective Iwi voice for fisheries management.

EQUITIES

Ngā Wairiki - Ngāti Apa Developments Limited continues to invest in bonds and equities with JB Were who have been managing these investments since 2022. Returns over the past two years have been strong with returns for the 2023-2024 year exceeding 30%.

PRE-INVESTMENT WORK

Ngā Wairiki - Ngāti Apa Developments Limited continues to work in a partnership with Hiringa Energy to investigate a wind farm and hydrogen production facility on the Harakeke block south of Whanganui.

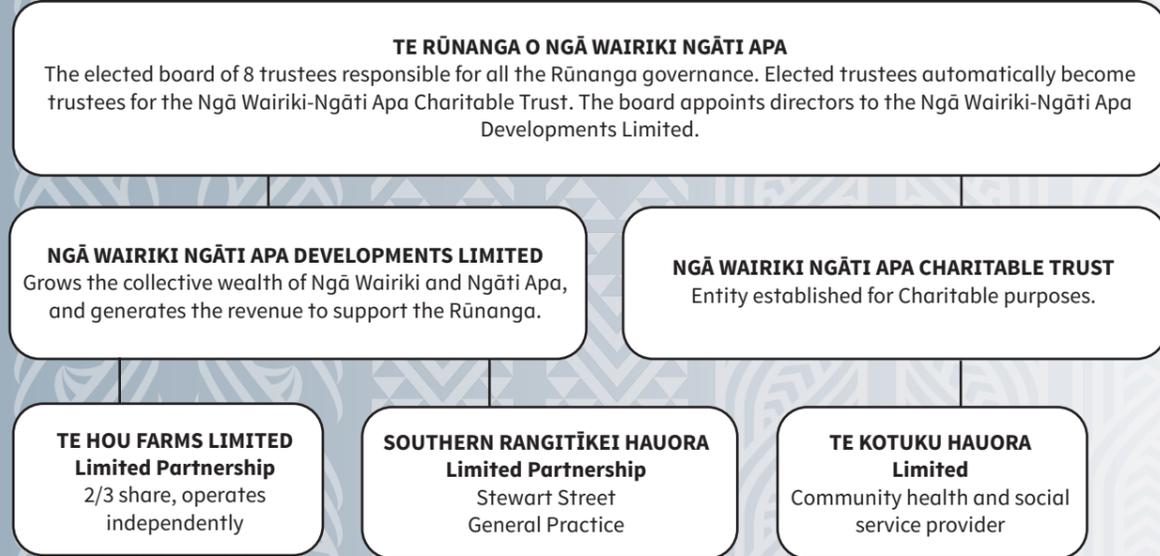
Also, NWNADL is in discussions with a large company that is interested in building a windfarm along the coast south of the Turakina River.

The nature of these projects is that both are uncertain but NWNADL remains committed to exploring these potential opportunities.



Corporate

GOVERNANCE



TRUSTEES OF TE RŪNANGA O NGĀ WAIRIKI – NGĀTI APA AND THE NGĀ WAIRIKI NGĀTI APA CHARITABLE TRUST



Francesca Maslin
Trustee for Kauangaroa



Lisa Turia
Trustee for Whangaehu



Perry Karatau
Trustee for Tini Waitara



Joe Huwyler
Trustee for Parewānu



Desiree Mclean
Trustee for Kauangaroa



Pahia Turia
Tumu Whakarae (Chair)
Trustee for Whangaehu



Natalie (Missy) Edmondson
Trustee for Tini Waitara



Walter Rurawhe
Trustee for Parewānu

DIRECTORS OF NGĀ WAIRIKI – NGĀTI APA DEVELOPMENTS LIMITED DIRECTORS



Pahia Turia



Tracey Hook (Chair)

DIRECTORS OF TE KŌTUKUA HAUORA LIMITED AND SOUTHERN RANGITĪKEI HAUORA LIMITED



Darryl Ratana (Chair)



Kelly Drelizis



Katarina Hina

MANAGEMENT

Tahūhū Rangapū - Group CEO

Grant Huwyler

**Pou Whakahaere Rūnanga
GM Rūnanga Operations**

Katarina Hina

**Pou Whakahaere Putea
Group Finance Manager**

Cassy Titter

**Pou Whakahaere Pakihi
GM Commercial Operations**

Kelly Drelozsis

Te Kōtuku Hauora Manager

Tiffany Ihaka-Candy

Forestry Manager

Carl Hodson

Te Puna Manager

Halie Stowers

Property Manager

Joseph Woon

Kaitiaki Taiao

Chris Shenton



77

Kaimahi

| | |
|--------------|----|
| Rūnanga | 20 |
| Stewart St | 20 |
| Te Kōtuku | 14 |
| Developments | 13 |
| Te Hou | 10 |

CORPORATE SERVICES

During the financial year, Corporate Services transitioned to sit under the Group Finance Manager who directly employs a team of administrators and a communications kaimahi. This team plays a critical role in supporting the smooth operations of the Rūnanga and its business units.

HEALTH AND SAFETY

The Rūnanga continues to maintain a health and safety committee and utilises the Safe365 application to underpin the Group's health and safety system. The organisation has come a long way in terms of its commitment to health and safety and remains committed to upholding high standards and keeping kaimahi safe.

41.5%
of kaimahi
are uri



Group Financials

The Financial Picture for the Te Rūnanga o Ngā Wairiki – Ngāti Apa Group

Te Rūnanga O Ngā Wairiki-Ngāti Apa Group Summarised Statement of Comprehensive Income For the Year Ended 30 June 2024

| | Consolidated | |
|--|--------------------|--------------------|
| | 2024 \$ | 2023 \$ |
| Fisheries Income | 120,501 | 168,987 |
| Forestry Income | (151,499) | 1,978,661 |
| Gross Farming Income | 8,362,202 | 5,217,587 |
| Health, Social Services & Other Grants | 2,624,602 | 4,760,904 |
| Medical Centre Revenue | 2,730,112 | 2,474,621 |
| Rent | 666,258 | 661,802 |
| Bonds & Dividend Income | 12,363 | 26,897 |
| Interest | 68,189 | 25,921 |
| Miro Limited Partnership - Share of Loss | (10,994) | (1,797) |
| Realised Gain/(Loss) ETS | 282,500 | (57,750) |
| Unrealised Gain/(Loss) on investment | 70,489 | 18,929 |
| Other Income | 3,449,805 | 555,958 |
| Total Income | 18,224,527 | 15,830,720 |
| Less Expenses | | |
| Administration and Operating Expenses | 16,880,538 | 14,777,648 |
| Professional Services | 860,388 | 548,098 |
| Governance | 166,343 | 127,635 |
| Non-cash Expenses | 1,470,331 | 2,209,572 |
| Total Expenses | 19,377,601 | 17,662,953 |
| Net Profit (Loss) before Taxation & Other Comprehensive Income) | (1,153,074) | (1,832,233) |
| Other Comprehensive Income | | |
| Unrealised Gain/(Loss) Forestry Land Revaluation | 310,000 | 1,402,000 |
| Unrealised Gain/(Loss) on ETS | 1,705,314 | (2,663,178) |
| Unrealised Gain/(Loss) on Subsidiary | (2,315,404) | 4,239,814 |
| Unrealised Gain/(Loss) on property | 229,121 | 138,673 |
| Unrealised Gain/(Loss) on Fisheries Quota | (1,622,158) | 2,933,467 |
| Total Other Comprehensive Income | (1,693,127) | 6,050,776 |
| Total Other Comprehensive Income | (2,846,201) | 4,218,543 |
| Surplus Attributable to: | | |
| Te Rūnanga O Ngā Wairiki-Ngāti Apa Group | (2,117,641) | 3,845,305 |
| Non-Controlling Interests | (728,560) | 373,238 |
| | (2,846,202) | 4,218,543 |

These Financial Statements should be read in conjunction with the Notes and Accounting Policies to the Financial Statements.

Te Rūnanga O Ngā Wairiki-Ngāti Apa Group
Summarised Statement of Movements in Equity
For the Year Ended 30 June 2024

| | Consolidated | |
|---|--------------|-------------|
| | 2024 | 2023 |
| | \$ | \$ |
| Opening Balance Retained Earnings 1 July 2023 | 12,020,720 | 10,912,914 |
| Net Profit (Loss) before Taxation & Other Comprehensive Income) | (2,117,641) | (1,832,233) |
| Adjustment for transfers to Reserves and Non-Controlling Interest | 1,916,351 | 2,940,039 |
| | (201,290) | 1,107,806 |
| Closing Balance Retained Earnings 30 June 2024 | 11,819,430 | 12,020,720 |
| Plus | | |
| Total Reserves 30 June 2024 | 58,045,574 | 58,247,429 |
| Plus | | |
| Non-controlling Interests | 9,558,390 | 10,078,608 |
| Closing Balance Equity 30 June 2024 | 79,423,394 | 80,346,757 |

Te Rūnanga O Ngā Wairiki-Ngāti Apa Group
Summarised Statement of Financial Position
As at 30 June 2024

| | Consolidated | |
|----------------------------------|--------------------|--------------------|
| | 2024 | 2023 |
| | \$ | \$ |
| Current Assets | 5,945,686 | 3,554,667 |
| Non-Current Assets | | |
| Investments | 1,725,366 | 1,667,324 |
| Intangible Assets | 7,588,466 | 8,553,240 |
| Forestry Land | 35,924,167 | 33,470,000 |
| Land & Buildings | 56,943,487 | 59,160,903 |
| Plant & Equipment | 2,029,293 | 1,939,771 |
| Plant & Equipment - Te Hou | 1,310,166 | 1,460,453 |
| Biological Assets | 7,463,444 | 8,230,966 |
| | 112,984,389 | 114,482,657 |
| TOTAL ASSETS | 118,930,076 | 118,037,324 |
| Current Liabilities | 3,846,071 | 3,667,691 |
| Non Current Liabilities | | |
| Loans | 35,514,715 | 33,863,007 |
| Other Non-Current Liabilities | 145,895 | 159,869 |
| | 35,660,611 | 34,022,876 |
| TOTAL LIABILITIES | 39,506,682 | 37,690,567 |
| TOTAL NET ASSETS | 79,423,394 | 80,346,757 |
| Retained Earnings | 11,819,430 | 12,020,720 |
| Reserves | 58,045,574 | 58,247,429 |
| Non-controlling Interests | 9,558,390 | 10,078,608 |
| TRUST EQUITY | 79,423,394 | 80,346,757 |

For and on behalf of the Board of Trustees

Chairman: 

Trustee: 

Date: 14 December 2024



Te Rūnanga O Ngā Wairiki-Ngāti Apa Group
Statement of Accounting Policies
For the Year Ended 30 June 2024

1 Basis of preparation

The full financial statements have been prepared in accordance with a Special Purpose Framework for use by For-Profit Entities (SPFR for FPE's) published by the New Zealand Institute of Chartered Accountants. The entity has made an explicit and unreserved statement of compliance with SPFR for FPE's its full financial statements for each period presented in the summary financial statements.

The summary financial statements are for the Te Rūnanga O Ngā Wairiki-Ngāti Apa Group with specific disclosures included in the summary financial statements extracted from the full financial statements.

The summary financial statements are presented in New Zealand dollars and have been rounded to the nearest dollar. The summary financial statements have been prepared in accordance with FRS-43: Summary Financial Statements. The summary financial statements are prepared on a historical cost basis, except for certain assets which have been revalued as identified in specific accounting policies in the full set of financial statements.

2 Changes in Accounting Policies

There have been no changes in accounting policies.

All policies have been applied on a consistent basis with those of the previous period.

3 Summary financial Statements

The full financial statements, which were authorised for issue on 14 December 2024, have been subject to audit by Silks Audit Chartered Accountants Ltd, Whanganui and an unmodified audit report was issued dated 14 December 2024. The summary financial report has been examined by the auditor for consistency with the full financial report.

The summary financial statements cannot be expected to provide as complete an understanding as that provided by the full financial statements.

The full financial statements can be obtained from the office of Te Runanga O Nga Wairiki-Ngati Apa, P O Box 124, Marton 4741 on request.

4 Events After Balance Date

There have been no material events subsequent to balance date.



REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARISED FINANCIAL STATEMENTS

To the Trustees of Te Rūnanga O Ngā Wairiki-Ngāti Apa Group

The accompanying summarised consolidated financial statements on pages 1 to 4, which comprise the summarised consolidated statement of financial position as at 30 June 2024, the summarised consolidated statement of comprehensive revenue and expenses, summarised consolidated statement of changes in net assets and consolidated statement of cashflows for the year then ended, and related notes, are derived from the audited financial statements of Te Rūnanga O Ngā Wairiki-Ngāti Apa Group for the year ended 30 June 2024. We expressed an unmodified audit, on those financial statements in our report dated the 13 December 2024. Those financial statements, and the summarised financial statements, do not reflect the effects of events that occurred subsequent to the date of our report on those financial statements.

The summarised financial statements do not contain all the disclosures required for full financial statements under generally accepted accounting practice in New Zealand. Reading the summarised consolidated financial statements, therefore, is not a substitute for reading the audited financial statements of Te Rūnanga O Ngā Wairiki-Ngāti Apa Group.

The Trustee's Responsibilities

The Trustees are responsible for the preparation of a summary of the audited financial statements in accordance with FRS-43: Summary Financial Statements.

Auditor's Responsibilities

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (New Zealand) (ISA (NZ)) 810, "engagements to report on Summary Financial Statements".

Other than in our capacity as auditors we have no relationship with, or interests in the Trust or subsidiaries.

Opinion

In our opinion, the summarised financial statements derived from the audited consolidated financial statements of Te Rūnanga O Ngā Wairiki-Ngāti Apa Group for the year ended 30 June 2024 are consistent, in all material respects, with those financial statements, in accordance with FRS-43.

Silks Audit
Chartered Accountants
Whanganui, New Zealand

Date: 14 December 2024





AGM

AGM 2024 AGENDA

Te Rūnanga o Ngā Wairiki Ngāti Apa Annual General Meeting

Sunday 15 December 2024 | 10.00am – 12.00pm

Te Poho o Tuariki, 85 Henderson Line, Marton.

AGENDA

- Open Meeting
- Announcement of the Trustee Elections
- Minutes of the previous meeting
- Annual Report 2023-2024
- Recommendation to Appoint an Auditor
- General Business
- Close Meeting
- Maripi Tuatini 10-year slideshow
- Kai

- Property – Te Poho o Tuariki remains the central headquarters for the Rūnanga and the base of a number of integrated programmes and services. There are ongoing discussions on Te Poho becoming a Civil Defence site. Property Management function has now extended to issues on Ongo Road, Harakeke block and assisting with monitoring and maintenance at Stewart St.
- Stewart Street Surgery – The Group took ownership of this general practice on 1 July 2022. From eight general practice services in the Whanganui District our clinic has the 5th highest Māoriclient base at 1490 and highest Pasifika client base at 415 making up 11% of the total client base.
- Fisheries – Little has changed in the last 12 months in fisheries. Trading annual catch entitlement remains the focus of Iwi fisheries operations. Rūnanga Chair, Pahia Turia, has recently been appointed as Chair of Te Ohu Kaimoana.
- Opportunities – Vision piece and initial plan for Harakeke block being undertaken by BECA. Work is being done by a third party to investigate the potential for a windfarm in Santoft forest.
- Organization Structure, Governance and Management structure presented.

Group Financials

This includes all of our Group entities

- \$118.2 million in total assets
- \$37.8 million in total liabilities
- \$80.3 million in net assets
- Overall, we have incurred a \$1.8 million dollar loss across the Group due to revaluation of assets, drop in carbon credit prices & losses at Harakeke and Te Hou.

General Business

- Albert Thompson took this opportunity to kōrero to the room about his recent departure from the Rūnanga.
- Pahia discussed the process for Maripi Tuatini Graduation

Resolution 2:

That the 2022-2023 Annual Report and Audited Financial reports are accepted.

Resolution 3:

That Silks Audit are confirmed as the auditor for the 2023-2024 Financial Year for Te Rūnanga o Ngā Wairiki Ngāti Apa Group.

Moved: Joe Huwyler

Seconded: Walter Rurawhe

Carried

Annual General Meeting closed at 11.20am



Te Poho o Tuariki
85 Hendersons Line
Marton

www.ngawairikingatiapa.com