

TE RŪNANGA O  
NGĀ WAIRIKI  
NGĀTI APA



**ANNUAL REPORT 2023**



Tuia ki runga, Tuia ki raro  
 Tuia ki roto, Tuia ki waho  
 Tuia te waka hourua a Ngā Wairiki, a Ngāti Apa,  
 kia mangungu te whenu, kia kotahi te ahu  
 Ka ora te takiwā mai i Te Rerenga ki Tiriraukawa  
 ki Taikorea ki uta  
 Mai i Motukaraka ki Omarupapako ki tai  
 Ka tīhuria te wai ko Whangaehu,  
 Ka hinga te rākau ko Turakina,  
 Ka tikeitia te waewae, ko Rangitikei  
 Ngā wai kaukau o ngā tupuna,  
 Ngā wai herunga o ngā kuia  
 Tihei Mauri ora!

Te Rūnanga o Ngā Wairiki – Ngāti Apa is pleased to present the annual report for 2023. At the heart of our efforts is Ngā Paiaka Matua. This is a set of cultural values that is set by Rūnanga Trustees which captures the essence of who we are as Ngā Wairiki and Ngāti Apa. This root system binds Rūnanga governance, management and operations to a set of expected behaviours and conduct. The Rūnanga also refers to “Te Whakaaro Whakatupu mo te Iwi”, the visionary statement by Kāwana Te Hakeke, outlined in a letter in 1848, which captures the imperative to seek pathways for growth and development for our iwi. With Ngā Paiaka Matua and Te Whakaaro Whakatupu providing a foundation for all we do as a Rūnanga, we have a firm set of values and a direction to take us into the future.

It is this foundation that drives the aspirational programme called Kōkiri Tonutanga, which is a programme of continual improvement as we strive for a standard of excellence in all that we do.

We have made great progress as a Rūnanga towards developing our structures, systems and capabilities, and we acknowledge that we have a long way to go on this journey. We are committed to the pursuit of excellence in the belief that if we want to achieve significant and sustainable growth and development for our iwi, we need to be very well organised, have a great work ethic and be highly skilled at all levels of the Rūnanga in order to deliver.

This year has been challenging as the Group has emerged from the Covid pandemic into tough economic conditions caused by very high inflation and rising interest rates. This year we are reporting a financial loss. There are a number of contributing factors to this loss including an untimely dip in carbon credit values coinciding with the end of the financial year. These prices have significantly recovered since. A difficult first year in strawberries also contributed to this year’s result. However, this was a new green fields business and there was always a risk that year one might not perform as otherwise hoped. However, lessons have been learnt that are contributing to a great start for the second season with excellent plant health and great early season production.





Despite the challenges, a major milestone was reached with the completion of over 9 years of investment and development on Te Hou Farms. The pinnacle of development was the launch of the new 80 bale milking shed on 21 August 2023. The Farm can now consolidate with a view to becoming a sustainable source of income for the Group in the years to come.

The Te Poho o Tuariki hub in Marton is steadily growing and consolidating with a range of services being provided from the sites spanning education and training, employment (Te Puna), health and social services (Te Kōtuku Hauora), Iwi administration and corporate services, property services, accommodation and environmental services. To date, the purchase of this property has proven successful though challenges remain in terms of repairs and maintenance, and seismic strengthening. The impending construction of a new Kohanga Reo that will open its doors early in 2024 is an exciting development that is coming for the hub.

The GP practice in Marton has performed well since it was purchased at the start of the financial year on 1 July 2022. The service has proven financially sustainable having generated a surplus this year. As was envisaged when this business was purchased, we have achieved notable integration between this new acquisition and our Te Kōtuku Hauora health and social services, providing improved services and outcomes for the community.

There are many other improvements and achievements worth noting. The integration of taiao (environmental) services and forestry services in response to the government's jobs for nature programme has seen great work done to plant natives and remove pests on Te Hou farms and on a range of other sites in our rohe. This is contributing to the mauri of our takiwā as we find ways to restore natural areas and native biodiversity. Since colonisation, massive swathes of the Ngā Wairiki and Ngāti Apa rohe have been modified for farming and commercial forestry at the cost of lakes, wetlands and forests and all associated biodiversity. We are now emerging as a major player in the restoration of biodiversity in our tupuna rohe which is an important role for us into the future.



Also, we are seeing improvement in our systems with a new client system installed in Te Kōtuku Hauora and a new iwi member register about to be launched, and ongoing work on management and accountability systems and structures throughout the organisation. Operations managers are continuing to build on the practices adopted during the "Lean" analysis and training that the Group went through in 2022 as part of Kōkiri Tonutanga. Our financial systems have adjusted well to growth with an increased focus on cashflow planning and reporting. Other corporate services including communications are being maintained with ongoing improvement needed to keep the website up to date and maintain a programme of e-pānui.


Our commitment to "Hapū Ora" has seen ongoing distributions to hapū authorities, and an increase in our efforts to direct events to Marae. Our new focus on culture has seen us commence quarterly Marae visits as a Rūnanga team to engage in cultural training and team building. We anticipate the establishment of subcommittees within the Rūnanga in an effort to tap into hapū leadership in a new way as well as provide opportunities for more of our people with valuable skills and experience to engage and have input into Rūnanga strategy and direction.


Other programmes to contribute directly to the hapū base include Māripi Tuatini. This programme has survived the Covid era and we are now looking to get our numbers back up and lift the momentum again. The programme continued to operate well this year, and we wish our graduates for 2023 all the best.

There have been other noteworthy collaborations between Hapū and the Rūnanga including the response to the parāoa (sperm whale) stranding at the Turakina River mouth and with the Tākai Here document signed between our Whangaehu and Kauangaroa hapū and the neighbouring Whanganui hapū of Ngāti Tumango and Ngāti Tupoho from Pūtiki Marae.

Despite the negative financial result for the Group for 2022-2023, Rūnanga leadership remains upbeat and is looking for an improved performance in 2023-2024. A strategy of consolidation and focusing on high risk areas such as the strawberry business and Group cashflow is generating the desired results with cost reductions across the Group and improved bottom-line performance for the strawberry business.

Whilst we are obliged to put emphasis on highlights for the Group in the last 12 months, there is also business as usual, and we can look across our Group and see a growing workforce spanning all our business units working hard day in and day out to deliver results for our people and our kaupapa. We acknowledge all our kaimahi and thank them once again for all that they have done for our Group. He mihi nui ki a koutou.

  
**Pahia Turia**  
Tumu Whakarae (Chair)  
Te Rūnanga o Ngā Wairiki – Ngāti Apa

  
**Tracey Hook**  
Chair  
Ngā Wairiki – Ngāti Apa Developments Limited

  
**Grant Huwyler**  
Tāhūhū Rangapū  
Group CEO



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# NGĀ OUR VALUES PAIAKA MATUA



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FOR MORE INFORMATION, VISIT  
[www.ngawairikingatiapa.com](http://www.ngawairikingatiapa.com)

## TE REO ME NGĀ TIKANGA Culture & Language

Our Rūnanga will teach, learn, uphold and use our reo and our tikanga and will become a centre for the revitalisation of these taonga tuku iho.

## MANAAKITANGA Care & Respect

Treating people with unconditional care and respect. This behaviour will define the culture of our Rūnanga, as a place of warmth and hospitality, where everyone feels equal, and everyone feels welcome. Mana enhancing behaviour will be a theme of all that we do.

## WAIRUATANGA Spirituality

Our ancestors were deeply spiritual people. Our Rūnanga will uphold tikanga that accommodates karakia and practises from both the te ao tawhito (pre european) and christian foundations handed down by our tupuna. Additionally, our Rūnanga will be a place of spiritual and religious tolerance and freedom.

## KOTAHITANGA Unity

Working with others to achieve positive outcomes for everyone. This Rūnanga will value relationships and partnerships, and will continually put sustainable positive outcomes for whānau, hapū, iwi and community ahead of self interest in everything that we do.

## KAITIAKITANGA Guardianship

Caring for our environment is the challenge of our generation. Our Rūnanga will work with our hapū to protect and enhance the physical environment in which we live. This is vital work to ensure a sustainable future for our mokopuna and generations to come.

## WHANAUNGATANGA Family & Relationships

This Rūnanga is a place where our whānau, hapū and iwi, local Māori, Pasifika and the community at large are drawn, and will form a sense of connection and belonging.

## WHAKAPAPA Genealogy

Revered lines of descent from ancestors such as Paerangi and Ruatea and many other famous tupuna are central to our identity and our unity as Ngā Wairiki and Ngāti Apa. This Rūnanga will work with our hapū to collect, record and share whakapapa as a hub where our people can reconnect.

## RANGATIRATANGA Leadership

Demonstrating leadership to uphold Ngā Paiaka Matua and represent our Ngā Wairikitanga and our Ngāti Apatanga, consistent with the values of our tupuna. Rūnanga leadership will be proud, committed, highly capable, passionate and authentic in all that we do on behalf of our whānau, hapū and iwi, and community.

## ŪKAIPŌTANGA Origins

Love for our tupuna whenua and wai. Ancestral lands, wetlands, lakes, rivers, streams and the ocean are central to Ngā Wairiki and Ngāti Apa identity. This Rūnanga will work in a way that puts our people back in contact with their whenua and wai in a manner that fosters real love for these places. This love for our tupuna whenua and wai is to be shared with the community to foster understanding and to promote our values and identity.

# TE WHAKAARO WHAKATUPU MO TE IWI OUR VISION TO GROW OUR PEOPLE Te Hakeke 1848



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# NGĀ WHAINGA

## ORGANISATIONAL OBJECTIVE

To translate our core values and aspirations into meaningful and achievable practices, behaviours and outcomes.

## OUR PROMISE

We are who we say we are, and we do what we say we will do.

## NGĀ WAIKITANGA & NGĀTI APATANGA

Our Commitment to our Whānau, Hapū and Iwi



### Māripi Tuatini

Māripi Tuatini is our flagship youth leadership programme. It is a high impact programme that seeks to recruit up to eight hapū selected year 9 students per annum who are asked to commit five years to this programme, graduating in year 13. This programme has been running since 2015 and the content has evolved in this time. As was reported last year, the delivery of cultural content that reinforces the Ngā Wairiki and Ngāti Apa identities remains the most important facet of what this programme delivers. Transferring knowledge about whakapapa and history within the contexts of our Marae, whenua, rivers, wetlands and coast is powerful for an iwi who has been so badly affected by colonisation.

Matching this cultural content with vocational content including hands on access to Iwi direct investments is another aspect of Māripi Tuatini designed to inspire our pool of future leaders. A highlight of our final phase was completing the second stage of the Apa Hikoī with our visit to Hineuru the Ngāti Hikairo and Ngāti Tuwharetoa rohe to retrace the steps our tupuna Apa-hapai-taketake. Our rōpū was hosted at Otūkou Marae. Particular highlights included the time spent there and visits to Ngāti Hineuru at Te Hāroto Marae and Motu o Apa on Lake Taupo. This hikoī was made possible as part of the Tangata Whenua, Tangata Ora project led by Dr Cheryl Smith and the He Waka Uruora – Iwi Research Team. Yet another benefit of the programme is connecting whānau back to their hapū and iwi through their young people participating in the programme.



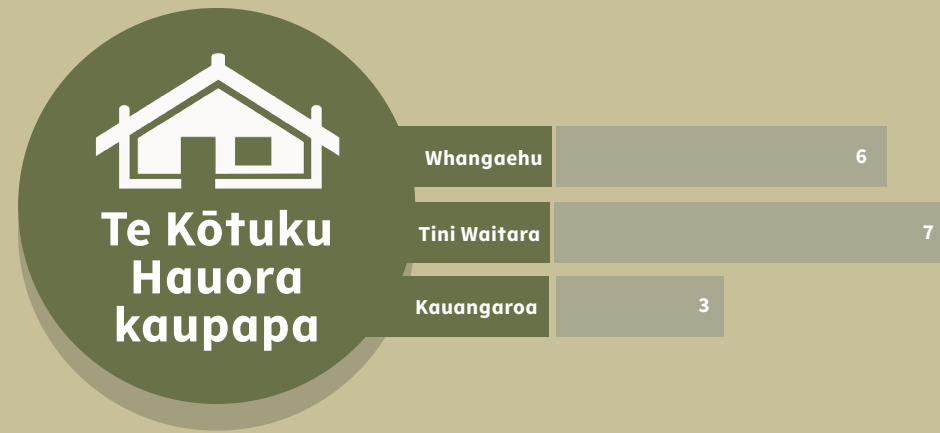
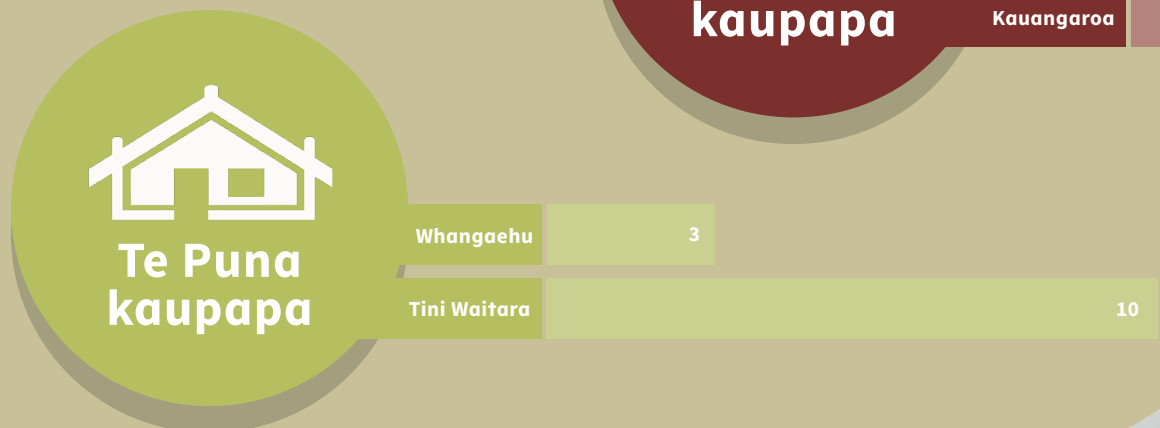
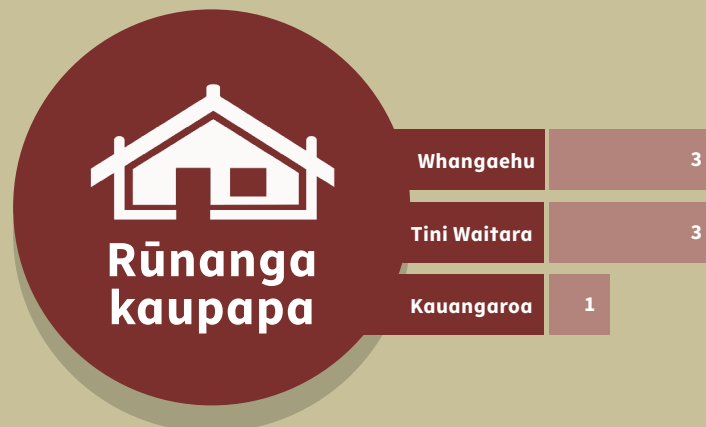
This year a focus has been on rangatahi mental health and wellbeing led by tribal member Dr Andre McLachlan. Past and present rangatahi of Māripi Tuatini were encouraged to participate in Whitiara. Whitiara is an iwi centred, youth led approach to ending discrimination against tamariki and their whānau who experience mental illness, mental distress and disabilities such as Fetal Alcohol Spectrum Disorder (FASD). This initiative seeks to gather the voices and experience of rangatahi, whānau and iwi leaders to identify what knowledge and practices help them navigate the challenges our rangatahi face.

The Māripi Tuatini programme has completed a full year of noho. Numbers have fallen as a result of covid disruption. It is therefore significant that we have completed a full year of noho, and we look forward to getting our numbers back up to 32 with the 2024 intake. Māripi Tuatini continues to evolve as the Rūnanga begins to grow and develop opportunities for internships, employment and ongoing research projects. The Rūnanga remains fully committed to seeing this programme continue. We would like to congratulate and thank the whānau of our Year 13 graduates Aria McLachlan Parewānui, Austin Thompson Whangaehu and Darlaney Hina-Pauro Kauangaroa for their commitment and dedication to this kaupapa.



# Hapū Ora

Identifying and implementing opportunities to collaborate between the Rūnanga and hapū authorities remains challenging as capacity at both ends is stretched. However, the recent experience of Piringa Whati Oro – the sperm whale stranding, provides an example of how this can happen, with Rūnanga governance and kaimahi engaging with hapū leadership and marae to ensure a very quick and effective response. How this level of collaboration can be replicated in a more planned and sustainable manner remains somewhat elusive, but work is ongoing. Opportunities to link services and programmes to marae are being driven by Rūnanga management who are making a concerted effort to get training events and wānanga out to marae. This has led to noho marae, workshops and wānanga, and hosting special events being taken to Marae.



Te Kōtuku Hauora continues to provide wellbeing and welfare support to clients and tribal members post COVID. This year we were able to once again provide split wood to tribal members with the assistance of our forestry establishment team led by the late Waru o Noema Whenuaroa.

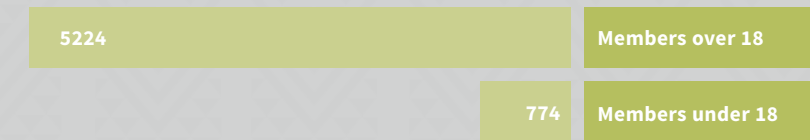
Opportunities provided by He Waka Ururoa with key projects such as Pou Kōrero and Iwi Ora will see more wānanga being held at our marae and sites of significance for our tribal members to participate in.

The Rūnanga also supported the hapū at Kauangaroa and Whangaehu to engage with our neighbouring Whanganui hapū at Pūtiki for the signing of an agreement called Tākai Here. This agreement contained a range of mutual acknowledgements and guidelines for how the hapū will operate as neighbours.

The Rūnanga continues to meet its obligation to distribute funds annually to hapū authorities based on net proceeds from fisheries quota sales and Moana dividends, plus \$12,500 per annum per hapū.

Another activity that links to Hapū Ora is our ability to access a fisheries pataka through Egmont Seafoods in Taranaki. This provides for frozen fish, predominantly snapper and kingfish, for significant events and tangihanga.

**Due to shortage of fish and temporary closure of the pataka we were only able to supply fish for three tangihanga during the year.**





## History Publication

It was reported last year that the publication of a book on Ngā Wairiki and Ngāti Apa history by historian David Armstrong was due in May 2023. It is pleasing to report that a draft of the book has been completed and is being reviewed. It requires further work which will delay publication. This process is not costing any more money, but it is important to get this right. This book will provide a detailed account of our iwi story, particularly focusing on the many impacts of European settlement and colonisation.



## He Waka Uruora - Iwi Research

Formally called Te Rōpū Rangahau, the Iwi Research Unit has had a name change to He Waka Uruora. Ngā Wairiki and Ngāti Apa tohunga Kereopa Te Rangitakoru is recorded to have said that Waka Uruora belonged to the Atua named Rehua. One interpretation of He Waka Uruora is a vehicle to convey life or life giving properties. This resonates with the activity of research or rangahau, to gather information and knowledge to guide decisions for the growth and development of whānau, hapū and iwi. Robust research and information is essential for our future.

He Waka Uruora continues to benefit from the dedicated efforts of Dr. Cheryl Smith working closely with the Rūnanga Executive and a group of committed iwi academics. This unit continues to go from strength to strength, and is celebrating the recruitment of our first full-time kaimahi into the role of Kaiwhakarite Rangahau – Research Coordinator. This is proving to be a high impact appointment which has boosted our academics by providing the background coordination and building the systems required within this unit to make it operate well.

The Tangata Whenua, Tangata Ora project continues to focus on wellbeing outcomes for our rangatahi from Māripi Tuatini. Most recently, this has included interviews with rangatahi and key iwi members to pull together the required information to substantiate the benefits of being on this programme. It is often asserted that our ability to link to our whānau, hapū and iwi, and our whenua contributes to our wellbeing, including our health. This project will work towards substantiating this belief, to ensure ongoing recognition and understanding of these connections and the importance of identity and programmes like Māripi Tuatini.

Iwi Ora is another project which is funded by ESR. Under Iwi Ora, ESR provides the time and services of another iwi academic named Helena Rattray-Te Mana. It focuses on identifying and restoring traditional wellbeing systems. This project seeks to answer two questions: what are the historical instructions left behind by Māori ancestors relating to wellbeing; and, how can these understandings benefit wellbeing practices and health and social services in the 21st century?

Helena Rattray-Te Mana led the successful Vision Mātauranga funding application for a project called Pou Kōrero. This project focuses on improving our knowledge about our wāhi tapu and wāhi tupuna, our significant historical sites. This project seeks to work with hapū to identify sites and train two young people from each hapū to research these sites and become repositories of knowledge and story tellers pertaining to these sites.

These three projects have provided the critical mass required to establish the Kaiwhakarite Rangahau role. By filling this role, we have been able to launch internal iwi directed work too.

This iwi directed work has included a continuation of the mahi that was started two years ago on the Apa Hikoī, retracing the steps of Apa-hapai-taketake and his descendants. He Waka Uruora played a key role in planning and implementing the last Māripi Tuatini noho for 2023 in October. This noho went to Rotoaira, Te Hāroto, Motu o Apa and Moawhango to reconnect with these places and the people living there now. This created connections with other descendants of Apa living at these places. At Rotoaira we connected with Ngāti Hikairo and Ngāti Tuwharetoa leaders and knowledge holders. At Te Hāroto, we connected with another branch from the Apa-hapai-taketake tree called Ngāti Hineuru. At Motu o Apa we learnt that our ancestor Apa travelled there and claimed this place for himself. At Moawhango we learnt about an ancestor called Te Rehunga who was part Apa and part Tuwharetoa, and who was involved in events that led to large migration of Ngāti Apa people to Rangitikei.

This was another great experience that increased the knowledge and understanding of all involved. He Waka Uruora has commenced discussions with Ngāti Apa ki te Rā Tō in the top of the South Island regarding a visit there in April 2024 with Māripi Tuatini.

Another piece of iwi directed work that He Waka Uruora is now leading is the first six-monthly staff satisfaction survey. These surveys will be used to monitor and understand the overall mood of the organisation as we work to instil a strong culture in the Rūnanga Group.

Another excellent piece of iwi directed work was undertaken with one of the summer interns, Te Haanea Smith. Te Haanea researched lists of Ngā Wairiki and Ngāti Apa servicemen and servicewomen from World War One and World War Two, and collected names of service people from other conflicts. This was not a straight forward piece of work but we now have initial lists which have been the subject to much conversation and research to get them to where they are now. These will soon be ready to be shared for a final round of consultation to get them as correct as possible, as we wish to include these in the iwi history publication.



## Te Kōtuku Hauora Limited

The oldest of our services is Te Kōtuku Hauora Limited. Whilst the Rūnanga has nurtured and grown this service, the resources and the staffing of Te Kōtuku Hauora have also nurtured and supported the Rūnanga both pre-settlement and post-settlement. Since it commenced operations in 1997, Te Kōtuku Hauora has consistently grown to a point now where it employs in excess of 20 staff providing a range of clinical and non-clinical services in the southern Rangitīkei.

Te Kōtuku Hauora remains resilient post Covid and as we navigate our way through the health reforms. We are focused on providing better access to services for our clients and tribal members across our rohe. Significant changes occurred this year with critical roles becoming vacant and then being filled as the year has progressed. The service has been managed by the GM Rūnanga Operations for the majority of the year and team leads have played a critical role in ensuring we continue to deliver quality services. Like most of our business units Te Kōtuku Hauora continues to upskill and a new client data base system is being onboarded which will capture better statistical information critical to the health status of our clients, including many uri. This information will assist us to make informed decisions into the future to improve services and target areas of need.

Services provided by Te Kōtuku Hauora are underpinned by a number of contracts. Contracts correspond to a range of programmes that are delivered by Te Kōtuku Hauora, spanning community whānau ora health services, social services and sports and recreation.

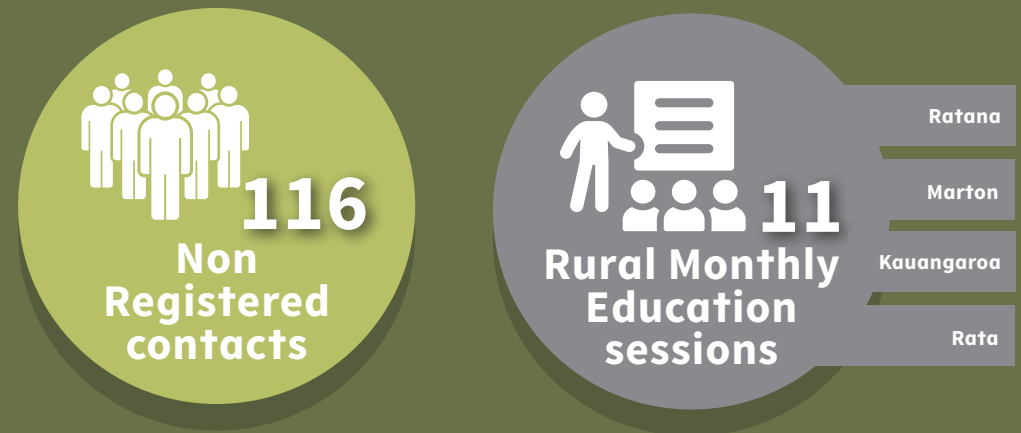
### Programmes include:

- Te Rau o te Huia – low to medium risk mental wellbeing, kaupapa Māori community support for whānau.
- Whānau Ora – general community wellness support for whānau.
- Social Services – specialist social support for whānau in need of assistance.
- He Puna Ora – programme specializing in support for pregnant women and young mothers.
- Tamariki Ora – well-child checks for babies.
- Kaupapa Māori & Community Mental Health – intensive support for tangata whaiora in the community.
- He Oranga Poutama – taonga tākaro, sports, recreation, physical activity.
- Romiromi & Mirimiri – this is a static and mobile service delivered across the Whanganui district and into Fielding
- Mobile Clinical and non clinical services





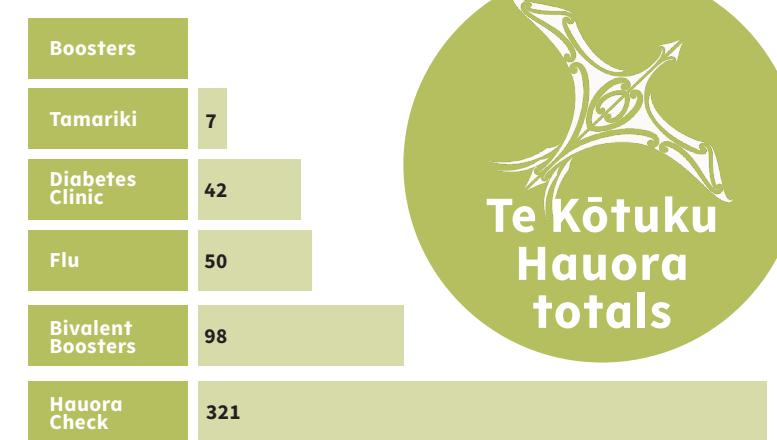
# Te Kōtuku Hauora Key Stats



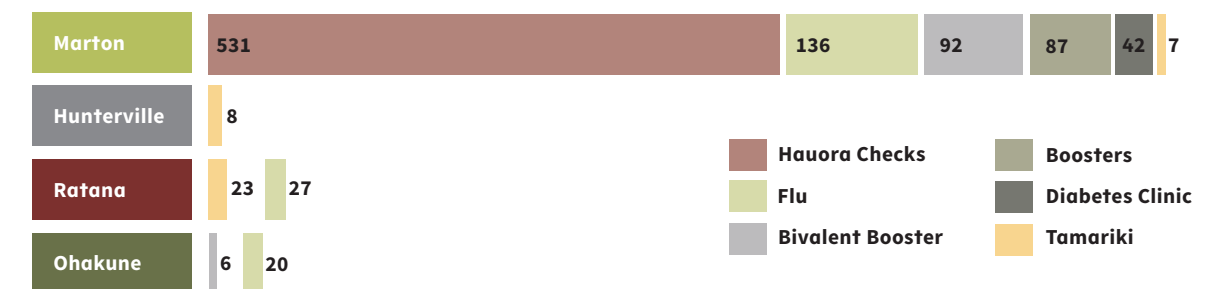
## Mobile Hauora Clinics

We continue to go from strength to strength with our mobile vaccination and hauora clinics. One highlight this year was a report from the Whanganui Regional Health Network that our GP service had the highest child vaccination rates in the Whanganui District, and this was on the back of Te Kōtuku Hauora kaimahi and the mobile clinics collaborating with Stewart Street Surgery to target this particular issue. As a small rural provider we are delivering more vaccinations to our community than the bigger city based clinics. This proves the power of having integrated clinical and non-clinical services and having a high performing mobile unit.

Number of clients reached via the mobile service.



## Other locations





Highlights this year have been the amount of kaupapa that we have been able to take back to our marae from hosting guest speakers, holding wānanga and noho. This has created a great opportunity for our clients and whānau to be marae based. For a significant number of participants, attending these kaupapa is giving them their first experience on a marae.

He Oranga Poutama – Taonga Tākaro continues to grow and make significant changes within schools and community. By teaming up with Sport Whanganui we have been able to deliver more active and recreational opportunities within the school and community. 2022 saw the start of Ki O Rahi having its own tournament in the Rangitikei with now over 200+ tamariki participating in this event.

The health reforms have presented a number of opportunities and challenges whereby new roles have been established to focus on raising the wellbeing of our most vulnerable. We continue to persevere with these changes and are now waiting to see what further changes the new government will make. Regardless of what happens, we anticipate that our services will continue as we strive to ensure that equity and equal access to services for our people is achieved.



## Lydia Matenga 25 years of service to Te Kōtuku Hauora

October 4 marked the 25 year anniversary of Lydia Matenga, our longest serving kaimahi at the Rūnanga. Lydia started in 1998 in Whānau Ora and progressively worked her way up into Team Lead and Interim Manager of the service. Lydia has been a dedicated servant of the community and on many occasions has stepped up into leadership roles for Te Kōtuku Hauora including times as acting manager. Her contribution to Te Kōtuku Hauora in particular has been massive.

Rongoa Māori, including Mirimiri & Romiromi, has been Lydia's real passion, and we are pleased that she is able to deliver this out in the community as an alternative to western methods. This service has gained particular interest from General Practices across the region and she is delivering in a number of practices as well as clinics on marae and in health centres. This delivery has taken off with Lydia providing rongoa training to the community and within the iwi health collective, Ngā Kaitātaki Hauora, as a way to increase our rongoā workforce for these high demand services.

On behalf of the Rūnanga we would like to acknowledge and congratulate Lydia on her years of commitment and service to our whānau and community and look forward to many more years to come.



## Te Puna - Education, Training and Employment Services

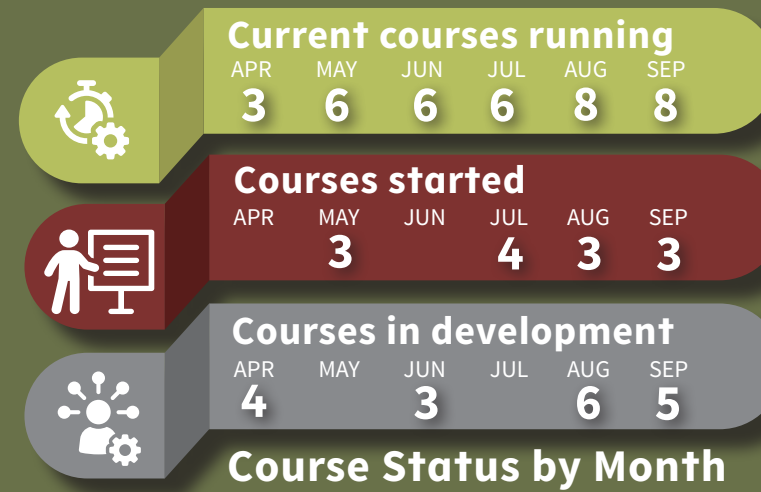
Key goals for Te Puna this year has been to restore programmes and services affected by Covid 19 with a view to transitioning to a point of financial sustainability for this service. Whilst the tertiary sector is still recovering and progressing slowly through the vocational reforms, we have adapted our services to include more access to social and economic development opportunities such as Be Your Boss and Business Start up training, funding application workshops, employment rights and responsibilities, business awards applications, micro-credential development and wellbeing and first aid training for the workplace.

The financial performance of Te Puna is steadily improving under focused and skilled management. Experience has taught us that this is a complicated space to operate due to ongoing reforms, and the sector is highly competitive. In saying this, our model of working with a range of providers has worked in terms of being able to match training with students in south Rangitikei to bring course delivery to south Rangitikei, so our local communities do not have to travel to Whanganui and Palmerston North to access these learning opportunities. We have provided services to significant numbers of people who have accessed learning and training opportunities through us and through our site and our marae.

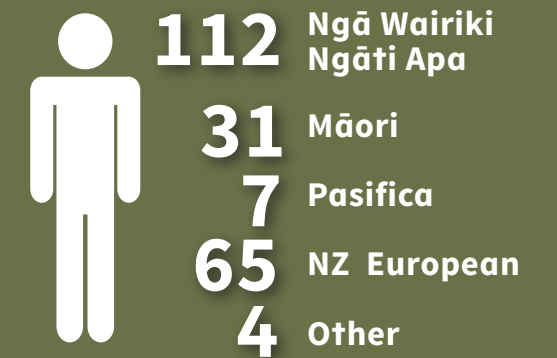




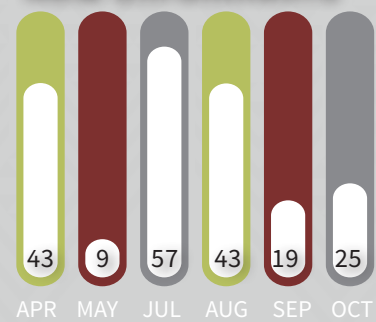
# Te Puna Key Stats



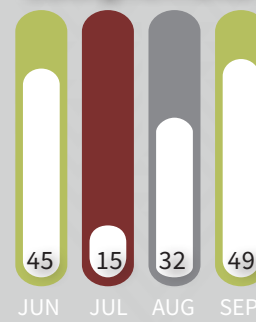
### Enrollment by Ethnicity April - Sept



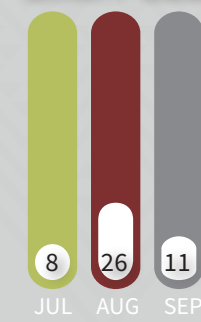
### New Enrollments



### Successful Completions



### Completed Short Courses



### Enrollment Status by Month

## Rangatahi Ora

We have a particular focus on providing pathways for rangatahi from all walks of life.

### Rangitikei Careers Expo

For the third year running Te Puna has organised and hosted the annual Rangitikei careers expo attended by over 300 rangatahi from across the Rangitikei, Whanganui and Manawatū Rohe. We had over 30 businesses, social sector organisations and training providers attend and deliver a jammed pack day full of hands on learning to support our rangatahi to make informed decisions about their future careers.

### Kia Pua wai - Rangatahi employability programme

Rangatahi remain a focus for our services and our successful bid to Te Aka Whaiora to deliver wellbeing and employment training programmes has meant we are able to provide individualised pathway programmes to meet the unique needs of our rangatahi. We strive to expose our rangatahi to opportunities to support their pathway plans such as the Pūhoro STEM programme in collaboration with AgResearch and Massey University.



The Community Connector Role has been pivotal to us being able to offer these services. Te Puna kaimahi work closely with our Te Kōtuku Hauora services by providing further education, training and employment pathway plans to their clients. Another focus for Te Puna is to ensure that our kaumātua are able to participate and gain access to services to ensure their wellbeing is catered for.



# Kaumātua Ora - Pahake Paraire

Our Pahake programme has been running for almost 3 years off and on due to Covid. This kaumātua focused programme runs every Friday during the school terms. There are generally 6-12 in attendance at each session and our kaumātua design the programme based on what they want to see, hear and experience. A few highlights this year included:

Matariki 2023 Manu & Kirsty Bennett presented a sand art show based on Puanga. Kirsty published a children's story book based on Puanga and as a koha provided a signed copy to each of our pahake for their mokos.

Taipahake (Kaumātua Olympics) 2023 Organised by Ngā Tai o Te Awa and with just over 200 people in attendance, this day provided a great opportunity for our pahake to reconnect with old friends, whānau members and meet new people. Our Kauangaroa Kaumātua won the best dressed award.



Taurite Tū is a balance and strength training programme supported by Otago University and delivered by Ngā Tai o Te Awa in Whanganui. Kaumātua from Whanganui travelled to Marton to introduce the programme to our pahake rōpū. They use rākau and poi to strengthen their wrists and arms whilst supporting their balance and mobility. These are important skills to retain as we get older therefore we are happy to announce that we will be introducing this programme to our pahake next year.



# Whānau Engagement - Attendance Services

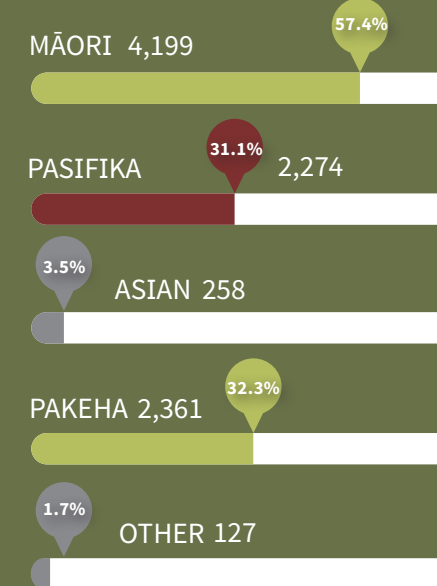
This year we welcomed a new service into our business unit in partnership with the Ministry of Education. Formally known as the truancy services, this service employs two full time and one part time kaimahi to work across the lower Rangitikei and Whanganui rohe.

Attendance Services aim to deliver a service that is based on our whānau ora model in order to support tamariki and rangatahi to remain engaged in education from ages 5-16 yrs. Te Puna have sub contracted Te Oranganui to provide an FTE as part of the team, the intention is to have a coherent and consistent approach to student attendance across our rohe. Our vision is to identify barriers to learning for the individual and whānau much earlier in their education journey and provide connections to services and providers that better suit the individual.

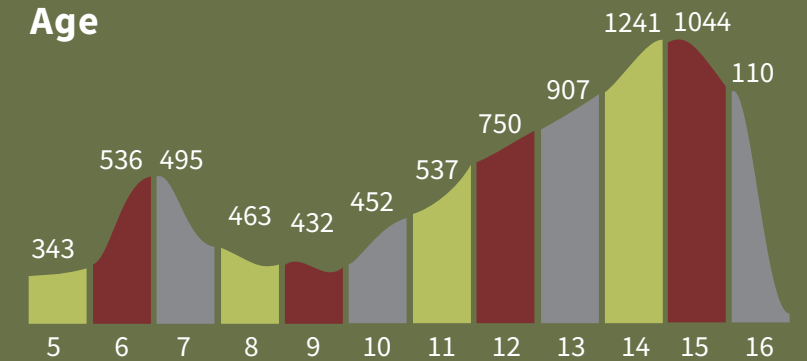


# National Stats of non attendance As of July 2023

## Ethnicity



## Age



## Gender

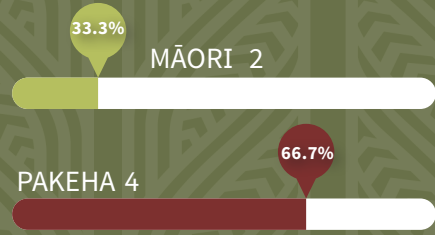




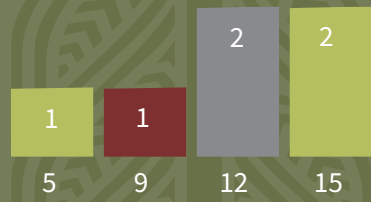
# Whanganui & Rangitīkei Statistics for non attendance As of July 2023

## SOUTH RANGITĪKEI

### Ethnicity



### Age



### Gender



## WHANGANUI

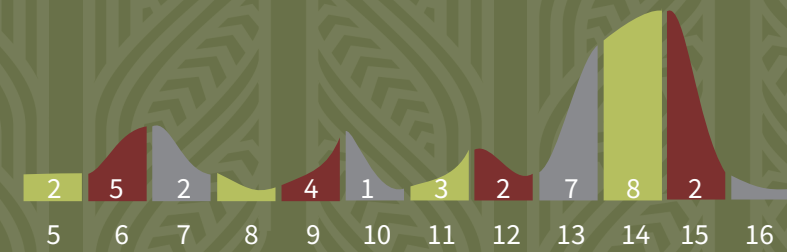
### Ethnicity



### Gender



### Age





# Taiao Services

### Three Waters

Significant work is underway to establish the Manawatū Whanganui Region E group as part of the Water Services Reform. As we know the incoming government wishes to repeal the existing legislation and where appropriate we will pause until we receive direction from the new incoming Minister. A regional workplan has been set to commence in July 2024 with implementation targeted to start in 2025.

Taiao remain committed to supporting marae and hapu with navigating these changes and in the new year we wish to start our own water testing regimes and collecting baseline data so that we can monitor the health and well being of our waterways. Working in collaboration with He Waka Ururoa our Taiao team is now entering into an exciting phase of GIS mapping so we are better able to tell our stories of the past and present.

### Kurahaupō Taiao Collective

The Taiao Kurahaupō Waka collective are working together to explore the types of environmental programmes each of us are delivering within our rohe. A recent visit hosted by Rangitāne saw us explore the Ahu a Turanga project and how Rangitāne are working in partnership with infrastructure industries whilst monitoring the cultural impact of this massive roading project.

### Piringa Whati Ora

Taiao played a significant role in the recent stranding of Piringa Whati Ora and engaged fully in the mātauranga Māori practices associated with this special event. On Tuesday 12 September a mature sperm whale (parāoa) beached just north of the Turakina river mouth within the traditional rohe of the Ngā Ariki people of Tini Waitara Marae. This was a very rare event with no records of a sperm whale beaching between the Whanganui and Rangitikei in the past 80 years since records began. For decades now, iwi from the far north have been developing and maintaining the skills to recover traditional taonga from whales. Parāoa (Spermwhales) were considered exceptionally valuable by our ancestors. The jawbone of the parāoa is the only bone of any whale that our ancestors used for the creation of whale bone patu, or clubs. Such clubs were treasured taonga in Ngā Wairiki and Ngāti Apa as they were for all iwi of Aotearoa.

The general consensus was that this whale is a gift from Tangaroa for the people of Ngā Ariki, and that it was appropriate to process the whale to collect the taonga that the whale offered, as Ngā Ariki tupuna have done over the centuries. The Rūnanga was able to play a support role, freeing kaimahi up who wanted to participate in this kaupapa. Other hapū and even other Iwi on the coast wrapped around Ngā Ariki and the northern experts. As part of the ritual before working on the whale, the hapū were required to name the whale, and an eye of the whale was then removed and returned to Tangaroa so that this Atua could witness the respect of the people for the whale, and the work on the whale to recover the taonga.



Hapū leader Mike Paki gave the whale the name Te Piringa Whati Oro – the bringing together of people with broken voices. “People with broken voices” refers to the people of Ngā Ariki who have generally been separated from their coastline and have lost many of their traditions and rituals at this important interface between the whenua and the moana. “Te Piringa” talks to how this parāoa brought the people of Ngā Ariki back to the Moana and their coastal domain in a way that engaged them in mātauranga through rituals that acknowledged Tangaroa and Tāne, and traditional practices as would have been followed by their ancestors.

A key organisation from the far north is Manu Taupunga, an association of people founded by Hori Parata from Ngāti Wai. He has been a leader in the space of processing whales for decades and is an advocate for hapū accessing their taonga. He and his support people have developed their craft so far that the Department of Conservation now defers to them when it comes to removing whales from beaches.

The Taiao business unit is developing and is transitioning into a service focus and we are looking forward to growing the capacity and capability of this business unit.

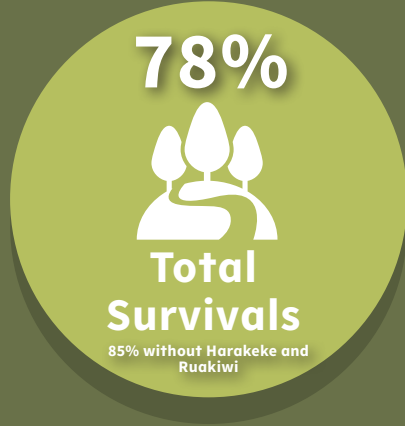
The services that the Taiao unit provides includes:

- Environmental monitoring
- Pest control
- Consenting
- Regional and District planning
- Iwi Taiao planning with hapū and marae
- Department of Conservation and Horizons liaison



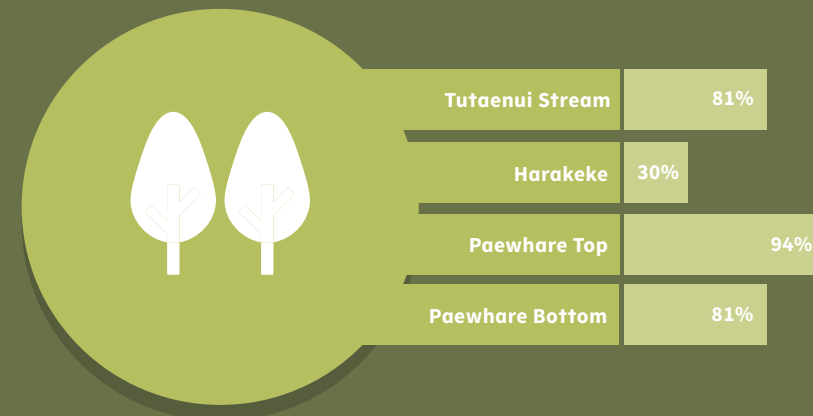
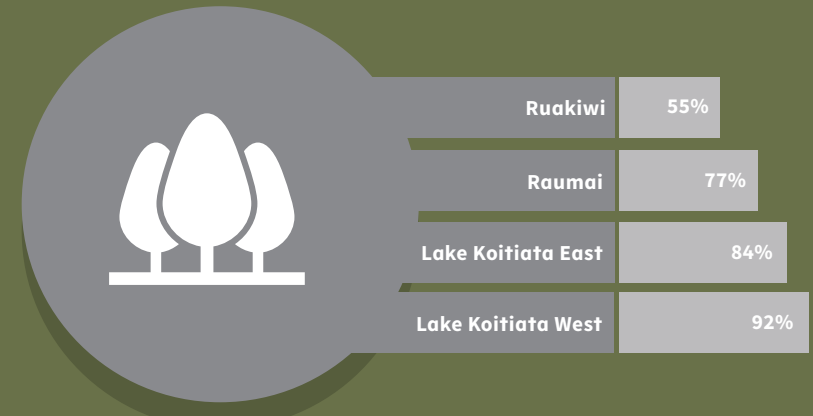
# Taiao Key Stats

## Native Survivals 2023

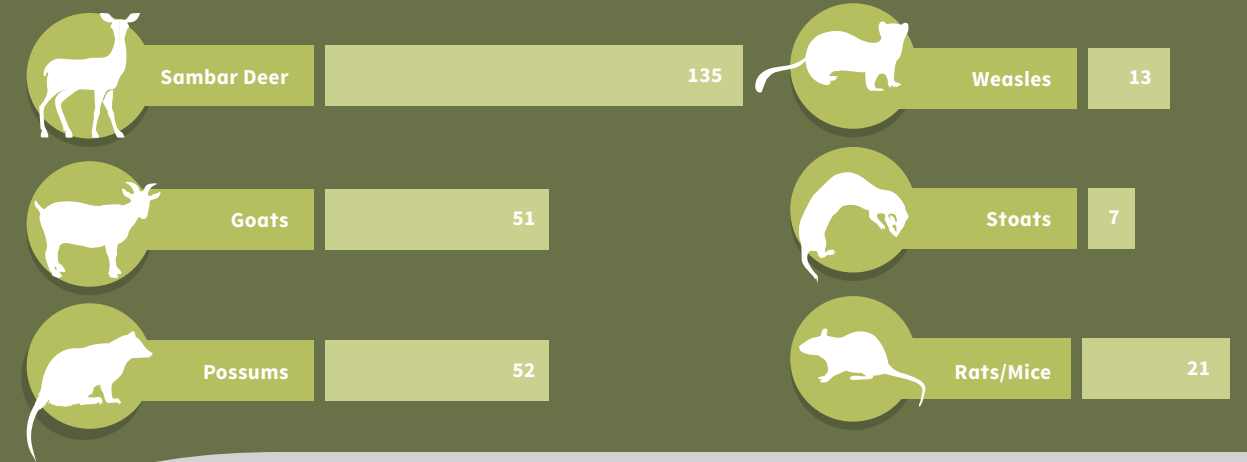


## Native Planting Statistics 2022-2023

Raumai	2920
Rotokawau	4800
Harakeke	4004
Santoft North	1554
Misty Hills	8299
Lake Koitiata	12850
Tutaenui Stream	17361
Lake Hickson	1350
Ruakiwi	3160
Paewhare	4000
Waitapu	5668
Makowhai (Taylors)	1350
Lake William	3600
Koitiata Outlet	15133
Harakeke Drain	1840
Motu Karaka	10410
Matatera	1930
Te Hou	21176
Ngatarua	1700
<b>Total</b>	<b>123,105</b>



## Pest Control Culling Numbers 2022 and 2023



## Resource Consents July 1 2022 - June 30 2023

Poultry Farm	1
Waka Kotahi	4
RDL	4
Solar Farm Proposals	4
Waste Water RDC and MDC	5
Dept of Corrections	2
Gravel Extraction	3
Other	7

Kakariki Proteins, Hugh Glasgow, Karl Major, Connors, O'Leary, Isles Construction







## COLLECTIVELY OWNED ASSETS AND INVESTMENTS

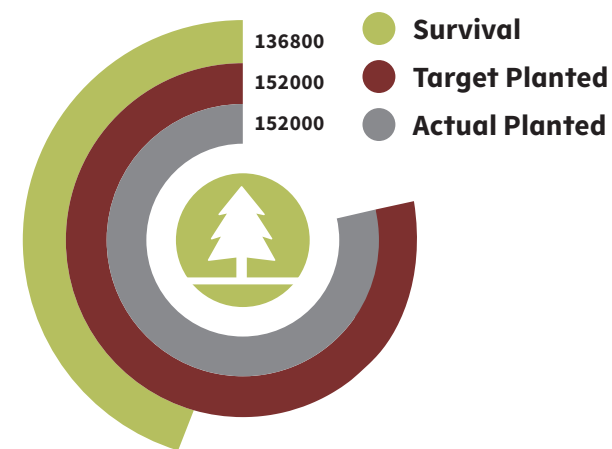
### Forestry

The level of forestry owned and managed within the Group has been growing. 294 hectares of land has been planted in the last two years, with a further 155 hectares to be planted in the coming years. Handbacks for pine planting will stop for a period of several years until harvesting resumes in Santoft forest. Harvesting in Santoft is scheduled to resume in March 2025.

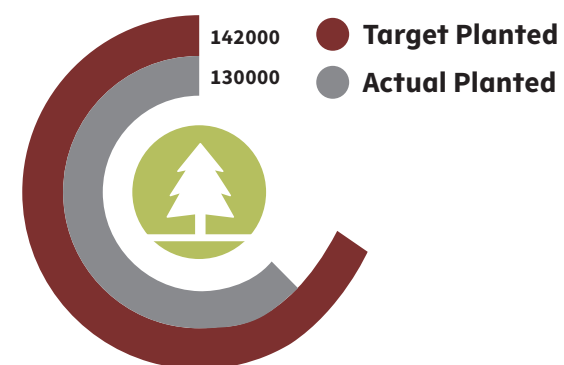
This information below shows total areas planted by location, as well as areas that have been released. This indicates that there is further releasing work required in Santoft. Much of the pine planting is outsourced to contractors, particularly Penetito Forestry Limited, supporting a local Māori contractor who is based in Turakina. The releasing work is then undertaken by the iwi forestry establishment team. Planning and oversight sits with Forestry Manager Carl Hodson.

### Pine Planting Status

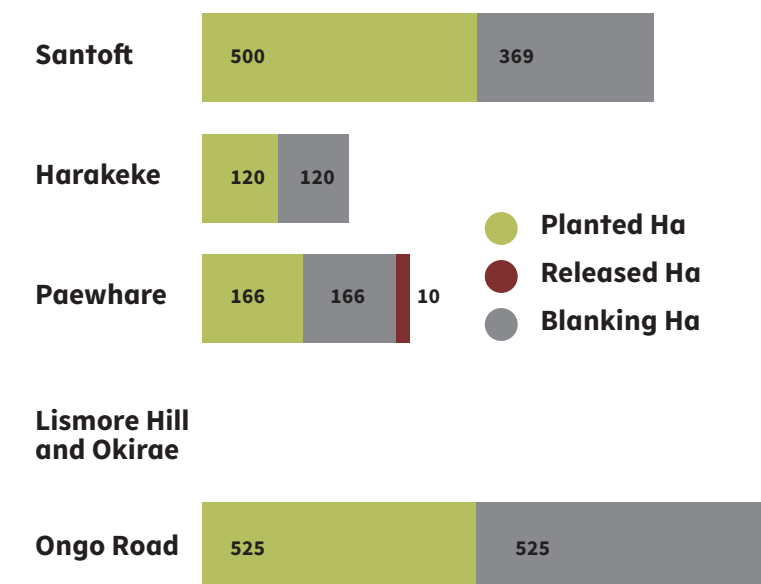
#### Planting 2021-2022



#### Planting 2022-2023



### Forestry Status by location



The Lismore Hill and Okirae blocks are currently 100% licensed to SC Rakau Limited, a forestry company who owns and manages the trees on iwi land. Ongo Road is similarly licensed to the Ministry of Primary Industries, but we maintain an active interest in the plantable area and the performance of this forest, as we receive the carbon credits.

As expressed in the previous annual report, forestry presents itself as an intergenerational opportunity, with harvesting of forests planted now projected to commence in 2047.



# Agribusiness – Te Hou Farms

There has been intense ongoing development on Te Hou Farms throughout 2022-2023. The key focus was the building of the new 80 bale dairy shed, combined with the purchase of an additional 100ha of highly developed dairy land adjoining Te Hou Farms. The total property is now 1,320ha. Of this, the dairy farm takes up 532ha and the dry stock block takes up 788ha. Ngā Wairiki - Ngāti Apa Developments Limited owns two-thirds of the farm, and Ātīhau Whanganui Incorporation owns one-third.

On the dry stock block, there are 7 Pivot irrigators irrigating 430ha which is over half the block. Around 200ha on the dry stock farm is used for stock grazing including supporting 800 dairy replacements of R1 & R2 heifers. 230ha of the dry stock block is used for cropping, of which 150ha is used for the dairy farm maize silage and maize grain. 30ha of cropping land is used by McCains to grow peas. The remaining 50ha is used to grow malt barley. The dry stock farm also grows out about 200 dairy wagyu beef progeny. The dry stock farm also breeds and grows out Angus cattle. The cropping land also winter grazes all the dairy herd on annual grasses after the spring crops have been harvested. The dry stock unit also had a two hectare horticulture tunnel house operation growing Miro blueberries. After three years, the board decided to close this operation down as it was not profitable and there appeared to be no prospect of achieving profitability with these plants.



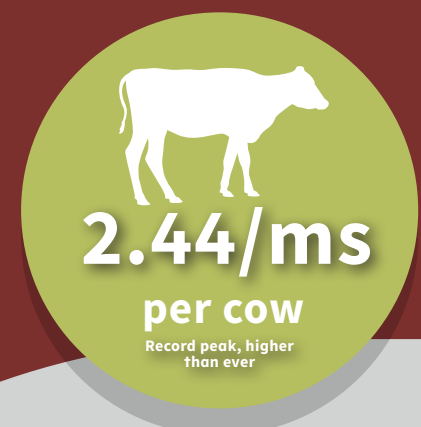
The dairy farm has now expanded with the new 80 bale milking shed and the purchase of 100ha of high quality dairy land. Of the total 532ha, 280ha (53%) is irrigated with 7 pivot irrigators. A further 15ha is irrigated using "k line" irrigation. With the expansion, the stocking rate on the dairy platform was reduced. The target stock number is 1,560 dairy cows, divided into three herds of 520 each. Average production per cow is budgeted at 510kg of milk solids per annum. The farm has achieved production at between 520kg and 540kg of milk solids per cow, per annum in the past. At these levels, it is expected that the farm will achieve around 800,000kg of milk solids per annum. The dairy farm switched from Open Country to Fonterra in July 2023.



Te Hou employs 13 FTE staff in the peak /busy seasons across the whole farm including administration, dry stock, calf rearing and dairy farming. The goals for this farm now revolve around fine tuning the new dairy systems, understanding and implementing further measures to reduce the impact of the farm on the environment, maintaining high standards of animal welfare and increasing profitability to pay off loans and provide dividends to the owners.



The Dairy farm has hit a record peak per cow at 2.44/ ms a cow (that is 0.2 higher than we have ever had per cow) it is impressive for the size of the herd to achieve that. District average is only 1.8-2 per cow.



The new 80 bale has decreased milking times by 3.5 hours per day.

## Horticulture

In 2022 the Iwi successfully launched the Harakeke Berries enterprise with a 3-hectare strawberry operation located on the Harakeke block, 10 minutes south of Whanganui. This significant achievement followed meticulous planning and implementation efforts, culminating in the official launch on July 13, 2022. The infrastructure is high quality including a water system, tunnel houses, bird and wind netting and a large storage and processing shed which also houses two high end chiller units.

The first Strawberry harvest commenced in late November 2022. The season started later than anticipated, but produced excellent quality fruit with outstanding flavour. However, fruit volumes were much lower than expected. The objective of a break-even result was not achieved.

The 2022 production reached approximately 30% of the targeted 800g per plant and approximately 20% of the aspirational goal of 1,200g per plant.







The financial loss in year one prompted an immediate rethink with a focus on key areas that affected the result, including management systems, external advice, and cost. This resulted in a restructure which removed overheads in favour of the GM Commercial taking more of a hands-on operational management role, supported by members of the broader team within Ngā Wairiki - Ngāti Apa Developments Limited. This is leading to a more integrated approach in year 2, providing efficiencies to the Group. The most significant example of this is the regular deployment of the Forestry Team to provide labour as and when required to support the horticulture business. Efforts this year are augmented by a highly experienced external consultant. Recruitment efforts for support staff and the seasonal workforce have been successful thus far.

Enhancing the clarity around data and communication is a focal point in the upcoming phase of work.

The final stages of infrastructure are to be completed in 2024 including the final 2ha of tunnels.

In May 2023, the farm faced a challenge concerning plant availability impacting growers nationwide in Aotearoa. Despite this, we successfully acquired much of the required stock with the remaining plants scheduled to arrive in December 2023. The current harvest season began in early October and initial results indicate a positive start with 13,401 kilograms picked to mid-November. While optimistic about the current season we are diligently working to ensure ongoing improvements and striving to produce high-quality strawberries with a substantial conversion to sales.

### KPIs for the 2023 Season:

There are three key strawberry KPIs that we are working towards for the 2023/4 Seasons:

- Achieve positive sales revenue for the strawberry farm, sustained market demand and successful sales strategies.
- All A Grade fruit is sold through procurement specialists and accepted by Distribution Centres with no more than 5% reject rate
- B Grade is processed and sold into local markets and/or frozen for later sales.

Other key focus areas:

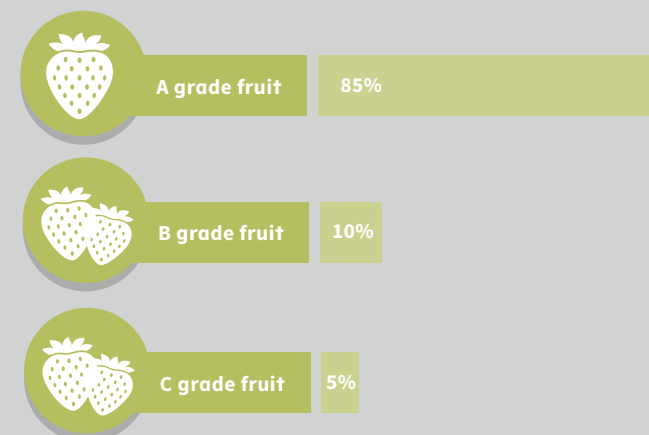
**Team Collaboration:** Encourage effective communication and collaboration among team members to streamline production processes. Foster a positive work environment that promotes innovation and problem-solving.



### Plant Health & Production:

**Sustainable Practices:** Implement environmentally sustainable farming practices, including water conservation, limiting waste, and integrated pest management. Prioritise the health and longevity of the strawberry plants for a consistent and high-quality yield.

**Technological Integration:** Data analytics, and automated systems to optimise production efficiency and resource utilisation.



**Customer Relationships:** Establish and maintain strong relationships with distributors, retailers, and local markets. Gather feedback to enhance customer satisfaction.

By focusing on the synergy between people, production, and sales, this integrated strategy aims to position the strawberry farm for sustainable growth, profitability, and positive community impact. Regular evaluation and adaptation of these strategies will ensure ongoing success in this dynamic landscape.

**Branding and Marketing:** Develop a strong brand presence through effective marketing strategies, including social media campaigns, participation in local events, and partnerships with retailers. Emphasise the farm's commitment to quality and sustainability.



## Fisheries

Little has changed in the last 12 months in fisheries. Trading annual catch entitlement remains the focus of Iwi fisheries operations. Ngā Wairiki - Ngāti Apa Developments Limited continues to hold fisheries settlement quota for the iwi. The hoki quota is the largest earner for the iwi and this is traded with the iwi-owned company Sealords under the Tapuwae a Maui programme. This is a deep sea species that is caught extensively between the top of the South Island and the North Island, far off our coast.

Because hoki is one of New Zealand's largest commercial fish species, and because the science and the catch records are suggesting that this species is experiencing change with reduced populations of hoki in our moana, the allowable catch for this species is constantly being assessed and reviewed. The Government has reduced annual catch limits for this species, and the industry has voluntarily shelved even more quota to see if stocks will start to recover. Measures have been in place since the alarm was raised in 2019, and time will tell whether these measures are successful, particularly bearing in mind that commercial fishing may only be one factor affecting this species. Another factor is possibly climate change affecting ocean temperatures and currents.

Rūnanga Chair Pahia Turia has been recently appointed to the Chair of Te Ohu Kaimoana, the collective Iwi voice for fisheries management.



## Honey Business

As reported last year, the honey business was being reviewed because the mānuka honey market had collapsed, due largely to oversupply. The decision was made in 2022 to cease honey production and wind the business down. As of 1 July 2023, Ngā Wairiki - Ngāti Apa still owns hives, but these are leased to Ātīhau Whanganui Incorporation as are our key wintering and honey flow sites. We reluctantly released our team in 2022. We still retain over 14 tonnes of honey in storage as we wait for demand and interest to pick up.

There are some signs that the market is improving, and there have been many businesses who have pulled out of honey, indicating that supply will be reducing. It is because of the suitability of our whenua for wintering and honey flow that we will maintain an ongoing interest in this industry. Whether we get back into honey production ourselves is something to consider in the future. Obviously this will depend on the market.



## Equities

Ngā Wairiki - Ngāti Apa Developments Limited is now working exclusively with JB Were who replaced Forsyth Barr in 2022. The portfolio remains small, but it is strategically important for Ngā Wairiki - Ngāti Apa Developments to grow this portfolio to support diversification and liquidity requirements for the Company.



## Property

Te Poho o Tuariki remains the central headquarters for the Rūnanga and the base for a number of integrated programmes and services. The property continues to undergo important catchup work on water-tightness with rooves on the wharekai (dining hall and kitchen) and a portion of the Te Puna classroom complex requiring major upgrades. Ngā Wairiki - Ngāti Apa Developments Limited are putting funds aside for these renovations, and efforts are being made to attract external funding to make up the difference required to implement these fixes. Given the public benefit derived from programmes and activities at Te Poho o Tuariki, and the ownership of the hub rests with Iwi, we are hopeful that we will get support to get this important work done.

Occupancy on the site is very good. Good revenue is incoming from the ongoing relationship with ANZCO and housing their Cook Island and some of their Fijian workforce. Improvements have been made to the accommodation including new blinds and curtains, heat pumps and installation of more power sockets. This has greatly improved the standard of the accommodation that we offer, and we are considering options to improve the cooking facilities.

The Te Kōtuku Hauora team have been moved around the complex a number of times due to reshuffles as we try and find a configuration that works. Appropriate locating of Te Kōtuku Hauora given the importance and sensitivity of their work remains an important consideration.



The Te Puna space remains active, utilising many of the classrooms and gradually increasing occupancy. Rūnanga Executive Management and Corporate Services occupy the main administration block with a number of smaller services and business units including Property Management, Taiao and He Waka Uruora (Research).

There are ongoing discussions about Te Poho o Tuariki becoming a Civil Defence site. Flooding in Bulls and Marton this year saw this activated, with the Hall used for families to be processed by Civil Defence officials in a safe environment. This worked well, and there is more work to be done to lock down the specific agreement about how this will work into the future.

The Property Management function has extended its reach to property issues on Ongo Road where there is a house being leased and impending subdivisions, at the Harakeke block, assisting with Chiller monitoring and maintenance and at Stewart Street Surgery.

## Stewart Street Surgery

The Group took ownership of the only General Practice in Marton on 1 July 2022. At the time the practice had four doctors including the former owner, and a range of nurses and administration staff. The practice has in excess of 5,000 registered clients. Since taking ownership, the practice was registered as a “very low cost access” provider, which means that fees were reduced to \$19.50 per consultation. This was done in order to make the service more accessible to everyone in the community. The Whanganui Regional Health Network have been contracted to provide management services to this business in support of the Rūnanga Group. The recruitment of doctors and upskilling of our nursing workforce is a core focus for us as our country continues to suffer post Covid with a shortage of skilled clinical workers. We now have 2 full time doctors, 3 locums, 1 Nurse prescriber and 5 registered Nurses with three of our nurses currently working towards their nurse prescribing qualifications.

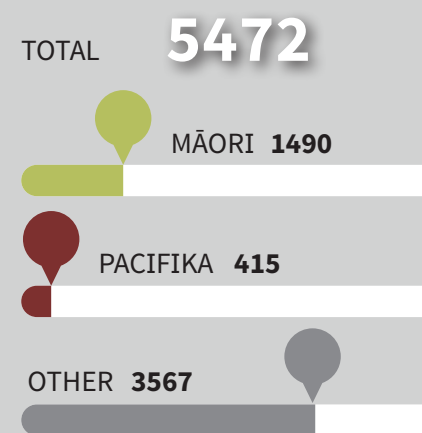


Clinics have been expanded from Stewart Street to Te Poho o Tuariki and Ratana Pā once per week in order to provide better access to health care services. Clients are enjoying the options of where they can receive their care from and the range of expanded services as we continue to collaborate with Te Kōtuku Hauora providing a more holistic approach.

From the eight general practice services in the Whanganui District our clinic has the 5th highest Māori client base at 1490 and the highest Pasifika client base at 415 making up 11% of our total client base. We continue to grow our Māori clientele working closely with community and whānau groups.

New IT systems have been introduced to the service to provide better interaction with clients.

### Enrolled clients





## Pre-Investment Work

There is ongoing work looking specifically at opportunities on the Harakeke Block, located 10 minutes south of Whanganui. The number of options and opportunities being considered has necessitated a vision piece and initial plan for this land. This is currently being undertaken by Beca and once completed, will be used as the basis for conversations with stakeholders and Whanganui District Council, looking at consenting options and zoning issues. Ideas considered to date include a windfarm and the development of an industrial park. These would be in addition to the existing horticulture operation which also has the potential to grow.



Additionally, some work is being done with third parties to investigate the potential for a windfarm in the Santoft Forest.

Another interesting opportunity is looking at uses for forestry slash. As we all know, the race to find alternatives to fossil fuels is upon us, and forestry represents significant bio-mass that could be used to create bio-fuels. There are a number of unproven ideas around concerning the potential uses of slash as a bio-fuel, and some of the options for chips and pellets going into furnaces are landing in New Zealand.



The nature of pre-investment work is that it is uncertain whether it will eventuate. However, these options that are described above represent options that the Board of Ngā Wairiki - Ngāti Apa Developments Limited are exploring.

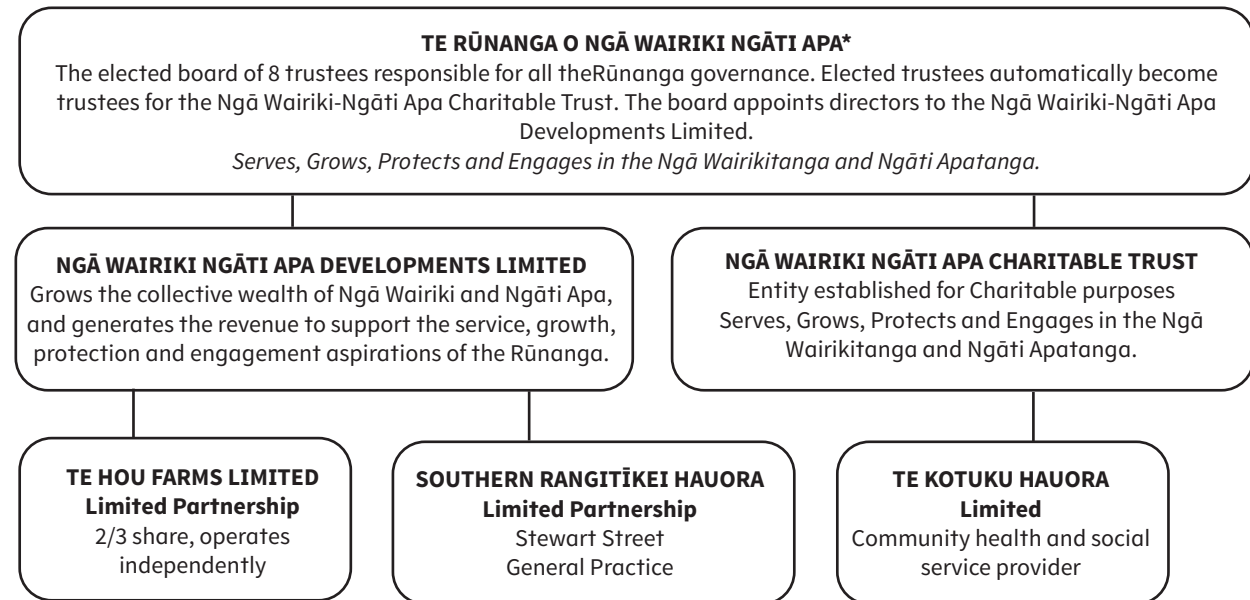




# CORPORATE

## Governance

Legal Entities that make up the Te Rūnanga o Ngā Wairiki – Ngāti Apa Group



\*Not shown in this diagram is another entity called Te Rūnanga o Ngāti Apa Custodian Trustee Company Ltd which is set up to hold assets belonging to Te Rūnanga o Ngā Wairiki – Ngāti Apa to avoid the necessity of listing all individual trustees as owners. The Rūnanga has approved the inclusion of Ngā Wairiki into the name of this entity, but this is yet to be implemented.

### Directors of Ngā Wairiki – Ngāti Apa Developments Limited Directors



Andrew French



Kevin Were



Pahia Turia



**Tracey Hook**  
Chair  
Ngā Wairiki – Ngāti Apa  
Developments Limited

### Trustees of Te Rūnanga o Ngā Wairiki – Ngāti Apa & the Ngā Wairiki Ngāti Apa Charitable Trust



**TRUSTEES FOR KAUANGAROA**  
James Allen  
Desiree Mclean



**TRUSTEES FOR WHANGAEHU**  
Lisa Turia  
Pahia Turia -Tumu Whakarae – Chair



**TRUSTEES FOR TINI WAITARA**  
Jason Boyle  
Natalie (Missy) Edmondson



**TRUSTEES FOR PAREWĀNUI**  
Joe Huwyler  
Walter Rurawhe



**Hauora Services Board**

Darryl Ratana  
Kelly Dreliozis  
Katarina Hina

**Audit & Risk Committee**

Tracey Hook  
Jason Boyle  
Brent Hood

**Management**

**TĀHŪHŪ RANGAPŪ - GROUP CEO**

Grant Huwlyer

**POU WHAKAHAERE RŪNANGA  
GM OPERATIONS**

Katarina Hina

**POU WHAKAHAERE PUTEA  
GROUP FINANCE MANAGER**

Cassy Titter

**POU WHAKAHAERE PAKIHI  
GM RŪNANGA OPERATIONS**

Kelly Dreliozis

**TE KOTUKU HAUORA MANAGER**

Vacant

**FORESTRY MANAGER**

Carl Hodson

**TE PUNA MANAGER**

Halie Stowers

**PROPERTY MANAGER**

Joseph Woon

**TAIAO**

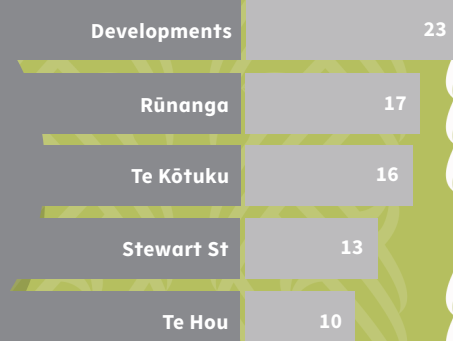
Chris Shenton

**GROUP ADMINISTRATOR**

Amy-Cherie Maere



**Kaimahi  
Employed**



**Group Administration, Communications and Marketing**

Group Administration has a vital role to play behind the scenes of each business unit and in support of governance and management. The Rūnanga are currently considering options to improve the structure of the centralised administration unit, and grow its capability, capacity and scope to meet the growing needs of our business units and the Group as a whole.

We look forward to our Group Administration team coming out to our marae and hapū as champions of this new system to teach our members how to use and navigate all the great features installed on it. This will be a highlight in the year to come.

As a result of the Lean Management training, new systems have been developed by our administration team with a key focus on better engagement with our tribal members. The Rūnanga will be launching a new iwi registration database in the new year that provides options for members to update their own information and share whakapapa.

Communications and Marketing is always evolving. Our business units keep our small communications team very busy with on and off site kaupapa, being present at events to capture the moment to ensure we can keep our members abreast of all the activities that we as a Rūnanga undertake. Attention is turning to structure and capacity and resourcing in this team with a view to ensuring we adequately cover the website, social media, newsletters, e-panui and promotional material.

We see this new tool as an interactive opportunity for marae and hapū to engage with us as we gather relevant information about our membership.

We are also considering options to better align our finance unit with the administration unit. The financial systems are quickly evolving under the dedicated Group Finance Manager.



## Information Technology

Being based in a rural centre, access to day to day support for our information technology needs has been challenging. We currently utilise the services of an IT technician who is based offshore and is able to cover most of what we need online, such is the nature of cloud computing and remote access today.

We are also actively trying to find a technician who can look after our physical network at the hub in Marton, including internet. This has also been a struggle. This remains a work on as we seek to get the elements in place to ensure that our IT systems are reliable and fit for purpose.



## Health and Safety

Manaakitanga remains the central value underpinning the efforts of our Te Ara Haumarū team who lead health and safety across the Group. Ensuring that our people come to work properly skilled and informed, and with the right equipment, and return to their whānau at the end of the day safe, well and unharmed is essential both in terms of our kaupapa as an iwi development organisation, and the law surrounding health and safety.

Over the years our practices have significantly improved, and we have grown our skills and developed our health and safety programme. We are still using the Safe 365 online application and will persevere with this for the foreseeable future. Several high risk areas of the Group have been identified and addressed, and there is an ongoing commitment to continual improvement in this space.





## FINANCIALS

**Te Rūnanga O Ngā Wairiki-Ngāti Apa Group**  
Summarised Statement of Comprehensive Income  
For the Year Ended 30 June 2023

	Consolidated	
	2023	2022
	\$	\$
Fisheries Income	168,987	151,379
Forestry Income	429,647	1,515,138
Gross Farming Income	5,217,587	6,192,641
Health, Social Services & Other Grants	4,760,904	5,276,833
Carbon Credits	(57,750)	328,500
Unrealised Gain/(Loss) on investment	18,929	(85,618)
Rent	761,802	783,912
Biological Assets - (Forestry Trees)	1,893,014	-
Medical Centre Revenue	2,474,621	-
Bonds & Dividend Income	26,897	19,857
Interest	26,101	882
Miro Limited Partnership - Share of Loss	(1,797)	(8,499)
Other Income	455,958	541,268
<b>Total Income</b>	<b>16,174,900</b>	<b>14,716,293</b>
<b>Less Expenses</b>		
Administration	13,956,675	10,171,175
Professional Services	548,098	417,337
Property Management	821,153	719,121
Governance	127,635	99,101
Non-cash Expenses	2,553,572	1,086,199
<b>Total Expenses</b>	<b>18,007,133</b>	<b>12,492,933</b>
<b>Net Profit (Loss) before Taxation &amp; Other Comprehensive Income</b>	<b>(1,832,233)</b>	<b>2,223,360</b>
<b>Other Comprehensive Income</b>		
Unrealised Gain/(Loss) Forestry Land Revaluation	1,402,000	1,863,000
Unrealised Gain/(Loss) on ETS	(2,663,178)	3,344,740
Unrealised Gain/(Loss) on Subsidiary	4,239,814	2,461,582
Unrealised Gain/(Loss) on property	138,673	137,659
Unrealised Gain/(Loss) on Fisheries Quota	2,933,467	-
<b>Total Other Comprehensive Income</b>	<b>6,050,776</b>	<b>7,806,981</b>
<b>Total Other Comprehensive Income</b>	<b>4,218,543</b>	<b>10,030,341</b>
<b>Surplus Attributable to:</b>		
Te Rūnanga O Ngā Wairiki-Ngāti Apa Group	3,767,192	9,656,623
Non-Controlling Interests	451,351	373,718
	<b>4,218,543</b>	<b>10,030,341</b>

These Financial Statements should be read in conjunction with the Notes and Accounting Policies to the Financial Statements.





**Te Rūnanga O Ngā Wairiki-Ngāti Apa Group**  
Summarised Statement of Movements in Equity  
For the Year Ended 30 June 2023

	Consolidated	
	2023	2022
	\$	\$
Opening Balance Retained Earnings 1 July 2022	14,218,562	11,995,202
Net Profit (Loss) before Taxation & Other Comprehensive Income)	(1,832,233)	2,223,360
Closing Balance Retained Earnings 30 June 2023	12,386,329	14,218,562
Plus		
Closing Reserves		
Subsidiary Revaluation Reserve	9,667,891	5,428,077
Intangible Assets Reserves	5,114,173	4,843,884
Forestry Land Revaluation Reserve	19,033,598	17,631,598
Property Revaluation Reserve	339,389	200,716
Other Reserves	24,100,000	24,100,000
Total Reserves 30 June 2023	58,255,051	52,204,275
Plus		
Non-controlling Interests	9,705,375	9,836,018
Closing Balance Equity 30 June 2023	<u>80,346,755</u>	<u>76,258,855</u>

These Financial Statements should be read in conjunction with the Notes and Accounting Policies to the Financial Statements.



**Te Rūnanga O Ngā Wairiki-Ngāti Apa Group**  
Summarised Statement of Financial Position  
As at 30 June 2023

	Consolidated	
	2023	2022
	\$	\$
<b>Current Assets</b>	3,710,831	4,087,644
<b>Non-Current Assets</b>		
Investments	1,667,324	1,768,188
Intangible Assets	8,553,240	9,237,817
Work In Progress	2,958,706	-
Forestry Land	34,796,000	33,738,000
Land & Buildings	50,028,001	47,159,316
Plant & Equipment	8,113,965	1,546,460
Plant & Equipment - Te Hou	1,460,453	1,466,461
Biological Assets	6,904,966	4,511,365
	<u>114,482,655</u>	<u>99,427,607</u>
<b>TOTAL ASSETS</b>	<u>118,193,486</u>	<u>103,515,251</u>
<b>Current Liabilities</b>	3,823,855	3,354,886
<b>Non Current Liabilities</b>		
Loans	33,863,007	23,819,040
Other Non-Current Liabilities	159,869	82,470
	<u>34,022,876</u>	<u>23,901,510</u>
<b>TOTAL LIABILITIES</b>	<u>37,846,731</u>	<u>27,256,396</u>
<b>TOTAL NET ASSETS</b>	<u>80,346,755</u>	<u>76,258,855</u>
<b>Retained Earnings</b>	12,386,329	14,218,562
<b>Reserves</b>	58,255,051	52,204,275
<b>Non-controlling Interests</b>	<u>9,705,375</u>	<u>9,836,018</u>
<b>TRUST EQUITY</b>	<u>80,346,755</u>	<u>76,258,855</u>

For and on behalf of the Board of Trustees

Chairman:

Trustee:

Date: Thursday, 30 November 2023

These Financial Statements should be read in conjunction with the Notes and Accounting Policies to the Financial Statements.





**Te Rūnanga O Ngā Wairiki-Ngāti Apa Group**  
**Statement of Accounting Policies**  
**For the Year Ended 30 June 2023**

**1 Basis of preparation**

The full financial statements have been prepared in accordance with a Special Purpose Framework for use by For-Profit Entities (SPFR for FPE's) published by the New Zealand Institute of Chartered Accountants. The entity has made an explicit and unreserved statement of compliance with SPFR for FPE's its full financial statements for each period presented in the summary financial statements.

The summary financial statements are for the Te Rūnanga O Ngā Wairiki-Ngāti Apa Group with specific disclosures included in the summary financial statements extracted from the full financial statements.

The summary financial statements are presented in New Zealand dollars and have been rounded to the nearest dollar. The summary financial statements have been prepared in accordance with FRS-43: Summary Financial Statements. The summary financial statements are prepared on a historical cost basis, except for certain assets which have been revalued as identified in specific accounting policies in the full set of financial statements.

**2 Changes in Accounting Policies**

There have been no changes in accounting policies.

All policies have been applied on a consistent basis with those of the previous period.

**3 Summary financial Statements**

The full financial statements, which were authorised for issue on 30 November 2023, have been subject to audit by Silks Audit Chartered Accountants Ltd, Whanganui and an unmodified audit report was issued dated 30 November 2023. The summary financial report has been examined by the auditor for consistency with the full financial report.

The summary financial statements cannot be expected to provide as complete an understanding as that provided by the full financial statements.

The full financial statements can be obtained from the office of Te Runanga O Nga Wairiki-Ngati Apa, P O Box 124, Marton 4741 on request.

**4 Events After Balance Date**

There have been no material events subsequent to balance date.



**REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARISED FINANCIAL STATEMENTS**

To the Trustees of Te Rūnanga O Ngā Wairiki-Ngāti Apa Group

The accompanying summarised consolidated financial statements on pages 1 to 4, which comprise the summarised consolidated statement of financial position as at 30 June 2023, the summarised consolidated statement of comprehensive revenue and expenses, summarised consolidated statement of changes in net assets and consolidated statement of cashflows for the year then ended, and related notes, are derived from the audited financial statements of Te Rūnanga O Ngā Wairiki-Ngāti Apa Group for the year ended 30 June 2023. We expressed an unmodified audit, on those financial statements in our report dated the 30 November 2023. Those financial statements, and the summarised financial statements, do not reflect the effects of events that occurred subsequent to the date of our report on those financial statements.

The summarised financial statements do not contain all the disclosures required for full financial statements under generally accepted accounting practice in New Zealand. Reading the summarised consolidated financial statements, therefore, is not a substitute for reading the audited financial statements of Te Rūnanga O Ngā Wairiki-Ngāti Apa Group.

**The Trustee's Responsibilities**

The Trustees are responsible for the preparation of a summary of the audited financial statements in accordance with FRS-43: Summary Financial Statements.

**Auditor's Responsibilities**

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (New Zealand) (ISA (NZ)) 810, "engagements to report on Summary Financial Statements".

Other than in our capacity as auditors we have no relationship with, or interests in the Trust or subsidiaries.

**Opinion**

In our opinion, the summarised financial statements derived from the audited consolidated financial statements of Te Rūnanga O Ngā Wairiki-Ngāti Apa Group for the year ended 30 June 2023 are consistent, in all material respects, with those financial statements, in accordance with FRS-43.

*Silks Audit*

**Silks Audit**  
**Chartered Accountants**  
**Whanganui, New Zealand**

Date: 30 November 2023

-5-

Whanganui | Ngāmotu | Taupō | Te Papaioea | Rotorua  
 (06) 345 8539 | tanderson@silks.co.nz | ctown@silks.co.nz | www.silksaudit.co.nz



## AGM AGENDA AND MINUTES OF PREVIOUS AGM & SGM

### AGM 2023 Agenda

Te Rūnanga o Ngā Wairiki Ngāti Apa Annual General Meeting  
Sunday 03 December 2023 | 10.00am – 12.00pm  
Te Poho o Tuariki, 85 Henderson Line, Marton.

- Open Meeting
- Announcement of the Trustee Elections
- Minutes of the previous meeting
- Annual Report 2022-2023 Recommendation to Appoint an Auditor
- General Business
- Close Meeting
- Maripi Tuatini Graduation
- Kai

### Draft Minutes of the Special General Meeting (SGM)

**Sunday 4 December 2022 9.35am**

#### Attendees:

Joseanna Goodhall  
Emily Huwylar  
Karen Bioyce  
Eriapa Smith  
Ray Hina  
Tania Chong  
Ngapari Nui  
Porourangi Manuel  
Kiri Thompson  
Joe Huwylar  
Mihi Huwylar  
Katarina Hina  
Kelly Drelozsis  
Patrick Woon  
Desiree McLean  
Albert Thompson  
Frances Huwylar  
Kawana Tihema  
Katrina Fleming  
Pare Smith  
Mike Paki  
Graham Smith +1  
Tiane Gush  
Julie Hook  
Kiri Wilson  
Peter Goodhall  
Te Mana Huwylar  
Riwaru Tihema  
Elizabeth Taurua  
Tahinganui Hina  
Shen Feng Chong  
Pauline Tahau  
Uru Gardiner  
Kiriwai Taurua  
Jacqui Johnson  
Brent Hood  
Amy-Cherie Maere  
Rawiri Te Hina

Kaylahni McLean-Woon  
Ross Woon  
Gail Wood  
Toko Kapea  
Tracey Hook  
Te Ao Marama Martin  
Gael Paki  
Peter Larkin  
Hemi Allan  
Gaylene Nepia  
Walter Rurawhe  
Graham Karatau  
Amiria Beamsley  
Wereta Te Waaka  
Cherryl Smith  
Gamkia Hopkins  
Leanne Hiroti +3  
Shen Ling Chong  
Tariana Turia  
Alan Gardiner  
Grant Huwylar  
Darlaney Hina-Pauro  
Cassy Titter  
Julie Herewini  
Mikaere Paki  
Te Whaita McLean Woon  
Natalie Edmondson  
Kevin Were  
Wally Kapea  
Joseph Woon  
Barry Smith  
Caroline Karatau  
Janet Larkin  
Pahia Turia  
Summer Norgete  
Christina Gush

#### Apologies:

Adrian Rurawhe  
Andrew French  
Darline Firmin  
Lee Arna Nepia

Liam Goodhall  
Andre McLachlan  
Teresa Allen



## Opening of the SGM 2022

Proceeding opened by Rawiri Te Hina followed by housekeeping information from Grant Huwyler.

9.40 - Official opening of the Special General Meeting – required quorum numbers were met.

Introduction of Brent Hood (Spooner, Hood & Redpath Ltd) as returning officer for the process.

Background for resolution:

- Increase in Trustee fees – these have not been reviewed in 12 years. resolution to increase trustee remuneration to \$12,000 per annum and Chair remuneration to \$40,000 per annum.
- Reviewing Trustee fees – Independent reviewer has advised we make amendments to the Charter to improve the way Trustee fees are reviewed in the future.
- Inconsistencies and Minor Edits – independent reviewer has also noted a number of inconsistencies and minor edits which were in the proposal sent to uri.

Resolution:

That the members approve the recommended changes to the Te Rūnanga o Ngā Wairiki - Ngāti Apa Charter as set out in the “Special General Meeting 4 December 2022 – Proposed Amendments to the Te Rūnanga o Ngā Wairiki - Ngāti Apa Charter” document.

Time given for final voting on the resolutions.

Results will be given once returning officer has confirmed outcomes.

**Special General Meeting closed at 9.50am**

## Draft Minutes for the Annual General Meeting of Te Rūnanga o Ngā Wairiki - Ngāti Apa

**Sunday 4 December 2022 9.55am**

### Minutes from previous meeting held on 5 December 2021

**Resolution** – motion that the agenda is a true and correct record

*Moved:* Cheryl Smith    *Seconded:* Wally Smith

Carried

### Matters arising from previous minutes:

- James Allen, Joseanna Goodhall & Mike Jones were at the previous meeting; this was not recorded.
- Patrick Woon – spelling correction, was down as Patrick Wood
- No other matters arising.

### Video presentation

*Communications team and Tukua*

### Annual Report Presentation

Grant presented on:

- Highlights of the report alongside a slideshow
- The Rohe and its geographical spread
- Ngā Paiaka
- Our Pou
- KPI's – we have these in place, we now need a system to measure them. These KPIs can evolve, and we can develop them further over time.
- Ngā Wairiki me Ngāti Apatanga
- Marton Market Day
- Maripi Tuatini – this programme remains a flagship for us, details provided on what the Rangatahi do as part of the programme.
- Hapū Ora – refreshing our commitment to hapū groups and what it looks like for the Rūnanga to support them. We want to know what they want and how we can help them.
- Taiao – The government is putting money into environmental activities. We have had 2 planting projects with work done at Te Hou, Koitiata, private land, Te Rere a te Kawau and the lower stretches of the Tūtaenui river.
- Taiao have Chris Shenton and Leanne Hiroti with the Forestry team helping in the Taiao space. We have iwi owned forest at Koitiata where planting has been occurring.
- There is also work being completed in the pest control space.
- History – we are waiting on a Ngā Wairiki Ngāti Apa book, a deadline has been given for May 2023 in hope for it being completed for the Ngāti Apa anniversary of signing the Te Tiriti o Waitangi.
- Te Ropū Rangahau – Research projects are being worked on, including a project on Maripi Tuatini and how it affects the Rangatahi and their whānau lives.
- Research on our sites of significance and protecting them.



- Collectively owned assets and investments

#### Forestry

Self managed  
500 hectares at Santoft  
120 hectares at Harakeke  
166 hectares at Paewhare

#### Managed by others

525 hectares and Ongo Road

#### Agribusiness

Te Hou Farms – the jewel in our crown of investments. In December 2021 we became 2/3 owners with controlling interest, this is a \$40-million-dollar investment. We recently won a tender to expand by 100 hectares.

#### Horticulture

Harakeke is having its first harvest of strawberries this year. It is a very intensive industry.

#### Equities

JB was looking after this now; Forsyth Barr are moving away from this work.

#### Honey

We have been in this industry for 5 years, making small losses each year. The volume and quality have been great, the market has just evaporated due to oversupply. We will be winding up the business. Eddie and Ange have done a great job in this space. We will be negotiating with Atihau, they will take on Ange and Eddie and lease the hives from us.

#### QUESTION RECEIVED:

Joe Huwyler – How much honey is in stock, and will it return in the future?

ANSWER GIVEN: 14 ton in stock, this is high quality product. Unsure of returns due to volatility of the markets.

#### Property

Work is needed at Te Poho o Tuariki.  
The Cook Island residents from ANZCO has been quite lucrative.

#### Stewart Street

1 July 2022 we took over the surgery. Working on integration with Te Kōtuku services.  
The surgery is holding its own financially

#### Fisheries

Quota is sold in three different ways

Crayfish quota goes to Port Nicolson Fisheries in Wellington  
Sealords take deep sea stock.

#### Opportunities

Rail Hub in Marton – this is an opportunity for the Rūnanga, rezoning is being looked at, this is in the Environmental Court and has been for the last 2 years. There has been local opposition. We want growth and are pre-development.  
A log yard would be good for us in our Forestry space.

Wind Turbines – There are 3 groups looking into potentially doing this. This is a good opportunity and could maybe be it into the forestry blocks.  
This is in the very early stages and is just being looked at. We are happy to be engaged with the process.

Harekeke area – Looking at re-zoning to industrial land.

#### Te Kōtuku Hauora

has performed exceptionally well in the last few years.  
Welfare – has had Joseph Woon running this and despatching kai from here, this work is still ongoing with the needs as they are.  
Whanau Ora – going from strength to strength  
He Puna Ora – Providing Wahakura Wānanga amongst other things  
Ngāringa Taurima – with our Social Workers  
He Oranga Poutama – Sport and Recreation services  
Mobile Nurses – our clinical team providing services in the community  
Te Rau o Te Huia – Māori mental health – low to medium need and addiction support

#### Te Puna

This area runs on partnerships, ie/ UCOL, Te Pūkenga, Te Whare Wānanga o Awananui-ā-rangi. They held a vocational day including providers like UCOL, NZ Police etc, a number of schools came along to see what opportunities were available.

#### Financials

There are \$103.5 million in assets as at 30/06/2022  
This is a 130% increase in assets overall  
Our Equity has almost doubled. 2021 when we bought Te Hou Farms is when the biggest increase occurred.  
There has been a \$9 million increase in the last year

- \$2 million in Strawberries
- \$3 million in Carbon – value has increased by \$3 million in the last year
- \$2.7 million in Te Hou from revaluation
- \$2 million in Forestry from revaluation

**Presented by:** Tracey Hook

#### Iwi asset allocation – Getting closer to targets

In 2023 we will re-look at the asset policy and if it suits where we are at today.

#### Profit and Market Value

Profit over time  
\$4.08 million net profit, a 4.02% return on assets

- We have made a move to using Xero accounting software, this is more dynamic and better suited to our needs.
- Acknowledgement given to Grant Huwyler, Kelly Dreliozis, Katarina Hina and Cassy Titter and the Rūnanga Trustees for their work
- It is going to be a tough year next year, and we will do the best to keep moving forward

#### QUESTION RECEIVED:

Albert Thompson - When will the hapū be due a dividend and are there dates for future distributions?

#### ANSWER

Grant Huwyler - Net proceeds from fisheries is distributed equally to the hapū every year.

#### QUESTION RECEIVED:

Karen Boyce - Will there be kaumatua health grants in the future – asked that these are put forward to be considered

#### ANSWER:

Grant Huwyler - This will be discussed and answer will be presented at AGM

#### QUESTION RECEIVED:

Leanne Hiroti - Will there be a hapū development and contingency fund for opportunities that arise?

#### ANSWER:

Grant Huwyler - There is not currently a fund like this, however the Group does have some flexibility and capacity to assist with hapū initiatives in a number of ways including some form of funding, depending on what is needed, on a case by case basis.



**Resolution:**

That the 2021-2022 Annual Report and Audited Financial reports are accepted.

*Moved:* Toko Kapea    *Seconded:* Ross Woon

Carried

**Resolution:**

That Silks Audit are confirmed as the auditor for the 2022-2023 Financial Year for Te Rūnanga o Ngā Wairiki - Ngāti Apa Group.

*Moved:* Pauline Tahau    *Seconded:* Karen Boyce

Carried

**Special resolution ballot results:**

Number of voting papers sent: 2,500

Votes received and counted: 122

Number of votes invalid: 5

Number of votes in favour: 89

Number of votes against: 28

76% in favour of the resolution

24% against the resolution

**VOTE CARRIED****General Business**

There was discussion about Maripi Tuatini, the graduation and the ongoing commitment of the Rūnanga to the programme.

**Annual General Meeting closed at 11.20am**

For further information please contact the Rūnanga on (06) 327 5594 or [info@ngawairikingatiapa.iwi.nz](mailto:info@ngawairikingatiapa.iwi.nz)





NGĀ WAIRIKI  
NGĀTI APA



[www.ngawairikingatiapa.com](http://www.ngawairikingatiapa.com)

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