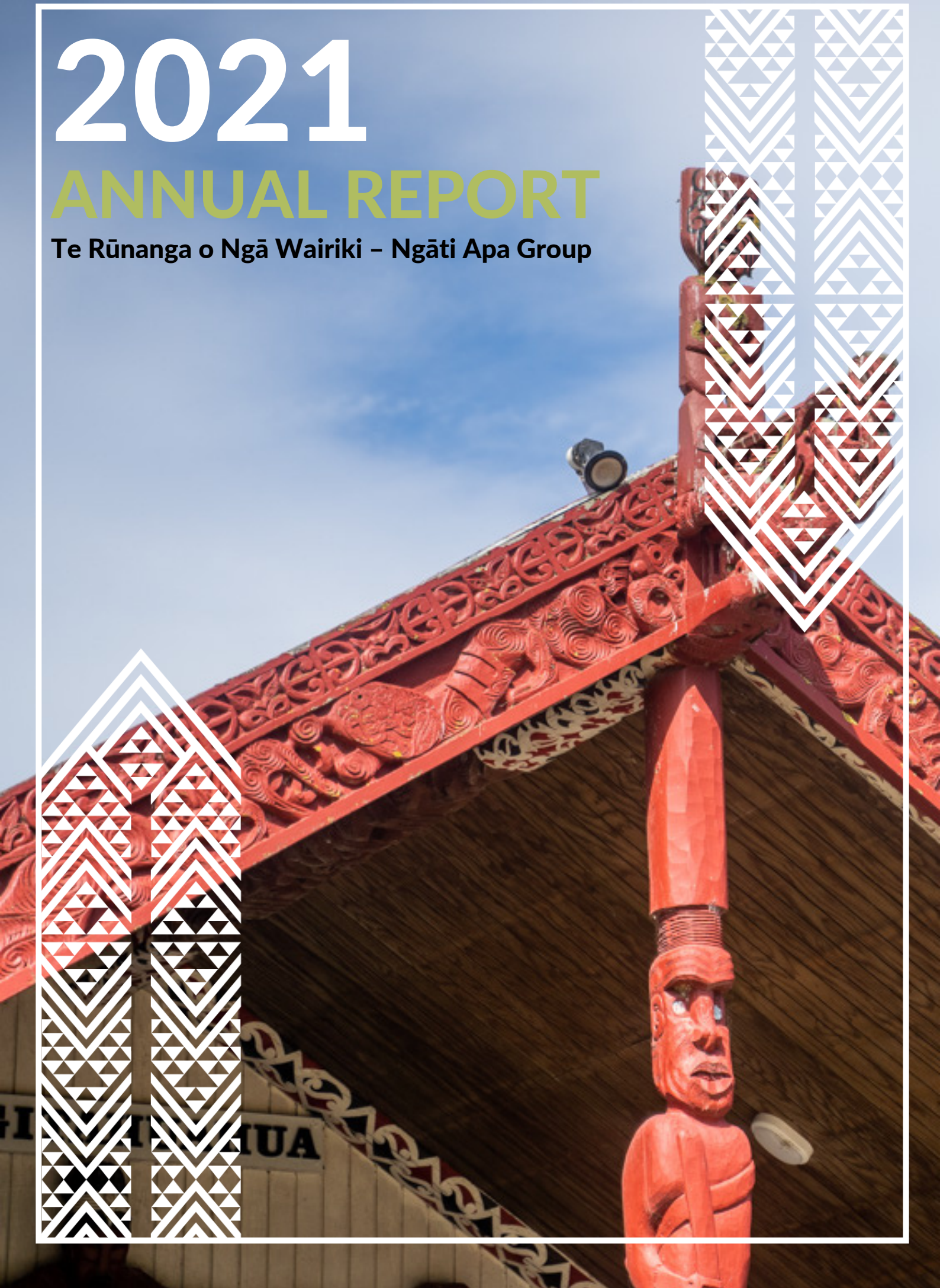


2021

ANNUAL REPORT

Te Rūnanga o Ngā Wairiki – Ngāti Apa Group





E ngā Iwi e rua, a Ngā Wairiki, a Ngāti Apa.
He mihi nui tēnei na tō Rūnanga e puku mahi nei.
Ko te kaupapa, ko tō tātou Ngā Wairikitanga, ko tō tātou
Ngāti Apatanga.
Ka tika ka mihi ki ngā mate katoa i hinga i te tau kua huri.
Kua haere koutou ki te iwi nui ki te wāhi ngaro.
E moe, e oki. Kāti.

I au anō te whakaaro o aku mātua
I te whakaaro mo te riri
I te whakaaro mo te pai
I te whakaaro mo te toro whenua
A, i te whakaaro whakatupu mo te iwi

I uphold the thoughts of my fathers
About warfare
About what is good
About our lands
And about the betterment of the people

Kāwana Te Hakeke
Treaty Signatory
October 1848, written from his death bed

The 2020-2021 Financial Year has been a period of substantial growth. As our Rūnanga continues to grow and diversify, it is important that we maintain strong leadership that is capable of safeguarding cohesion and upholding unity whilst navigating the challenging path ahead. By holding fast to Ngā Paiaka Matua, our foundation values, we will continue to forge ahead in a manner that is consistent with our tikanga and our aspirations.

The purchase of an additional third of Te Hou Farms in December 2020 now means that the farm accounts are consolidated into the Rūnanga accounts. This has transformed our financial reports and in one respect creates a level of transparency, but also potentially causes confusion in the way that non-controlling (Ātīhau Whanganui Incorporation) interests are reported. Another change has been the update to the value of the forestry landholdings of the iwi which have appreciated markedly since the assets were received in 2011. This increase in value had previously been reported in the notes but has now been brought forward into the balance sheet.

The COVID-19 pandemic continues to overshadow all that we do. This report is being prepared as COVID-19 cases in the country are increasing. The Rūnanga has worked tirelessly throughout this pandemic, and the approach has been to respond proactively in a manner that upholds our independence (tino rangatiratanga), protects all of our people (kaitiakitanga), and safeguards unity (kotahitanga) during these trying times.

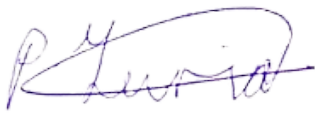
Our health and social service arm, Te Kōtuku Hauora has worked vigorously this year, maintaining business as usual, and going to extraordinary levels to support the broader vaccination effort and otherwise support our people. Te Kōtuku Hauora has facilitated and supported the administration of over 8,000 vaccinations in the Southern Rangitikei District, with the majority of these clinics having been based at our headquarters at Te Poho o Tuariki. The Rūnanga is very concerned about the impact that COVID-19 will have on our whānau, hapū, and iwi within the foreseeable future. Responding to COVID-19 is a big challenge.

Climate change is another one of the big issues for our generation as we ask ourselves what we are leaving for the generations to come. Because we now own close to 8,000 hectares of ancestral land, we have been able to secure external funding for a programme to plant around 150,000 native plants within the next three years. 30,000 plants have been planted already as we target riparian areas and wetlands on our whenua for enhancement.

We are growing great capacity in this space as we do our bit to improve the environment and address climate change. As a Group, we are committed to this mission, to make the world a better place for future generations.

COVID-19 has affected our youth leadership programme, Maripi Tuatini, and this highlights the impact that COVID-19 is having on all of our young people, affecting their ability to interact socially, and affecting their education, training, and employment. We have kept Maripi Tuatini going as best we can, and we remain committed to this vitally important programme. Our thoughts are with all of our young people who are currently being affected by the pandemic.

In conclusion, we are pleased to present this annual report which shows Te Rūnanga o Ngā Wairiki – Ngāti Apa Group in a strong financial position. The Group continues to enjoy excellent growth, with comparatively constrained income from our asset base. The Group has been substantially bolstered by external government funding. An ongoing focus for the Group is tight cash flow control whilst the asset holding company, Ngā Wairiki – Ngāti Apa Developments Ltd continues to explore options for new investments that will leverage the growth and secure new income streams for the Group. Despite current challenges, we remain very confident about the sustainability and ongoing growth and development within the Rūnanga, and look forward to pushing our positive agenda to grow and expand our Ngā Wairikitanga and Ngāti Apatanga.



Pahia Turia
Tumu Whakarae (Chair)
Te Rūnanga o Ngā
Wairiki – Ngāti Apa



Tracey Hook
Chair
Ngā Wairiki – Ngāti Apa
Developments Limited



Grant Huwyler
Tāhūhū Rangapū
Group CEO

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TE WHAKAARO WHAKATUPU MO TE IWI

OUR VISION TO GROW OUR PEOPLE Te Hakeke 1848

NGĀ HUA

Strong
Leadership,
Capacity,
Capability and
Organisation

Whānau are
Informed and
Engaged

Hapū are
Strong and
Independent

Our Taiao and
our People are
Healthy.

Continual
Growth to
Maintain
Independence
and Strength

**POU
WHAKARATA**
Serve



**POU
TŪHONO**
Engage



**POU
HAPŪ**
Hapū Ora



**POU
TIAKI**
Protect



**POU
WHAKATUPU**
Grow



NGĀ PAIAKA

WAIKUATANGA
Spirituality

KOTAHITANGA
Unity

WHANAUNGATANGA
Family & Relationships

KAITIAKITANGA
Guardianship

**TE REO ME
NGĀ TIKANGA**
Culture & Language

WHAKAPAPA
Genealogy

RANGATIRATANGA
Leadership

ŪKAIPŌTANGA
Origins

MANAAKITANGA
Care & Respect

NGĀ PAIAKA MATUA

OUR VALUES



FOR MORE INFORMATION, VISIT
www.ngawairikingatiapa.com

MANAAKITANGA

Care & Respect

Treating people with unconditional care and respect. This behaviour will define the culture of our Rūnanga, as a place of warmth and hospitality, where everyone feels equal, and everyone feels welcome. Mana enhancing behaviour will be theme of all that we do.

KOTAHITANGA

Unity

Working with others to achieve positive outcomes for everyone. This Rūnanga will value relationships and partnerships, and will continually put sustainable positive outcomes for whānau, hapū, iwi and community ahead of self interest in everything that we do.

WHANAUNGATANGA

Family & Relationships

This Rūnanga is a place where our whānau, hapū and iwi, local Māori, Pasifika and the community at large are drawn, and will form a sense of connection and belonging.

RANGATIRATANGA

Leadership

Demonstrating leadership to uphold Ngā Paiaka Matua and represent our Ngā Wairikitanga and our Ngāti Apatanga, consistent with the values of our tupuna. Rūnanga leadership will be proud, committed, highly capable, passionate and authentic in all that we do on behalf of our whānau, hapū and iwi, and community.

TE REO ME NGĀ TIKANGA

Culture & Language

Our Rūnanga will teach, learn, uphold and use our reo and our tikanga and will become a centre for the revitalisation of these taonga tuku iho.

WAIRUATANGA

Spirituality

Our ancestors were deeply spiritual people. Our Rūnanga will uphold tikanga that accommodates karakia and practises from both the te ao tawhito (pre european) and christian foundations handed down by our tupuna. Additionally, our Rūnanga will be a place of spiritual and religious tolerance and freedom.

KAITIAKITANGA

Guardianship

Caring for our environment is the challenge of our generation. Our Rūnanga will work with our hapū to protect and enhance the physical environment in which we live. This is vital work to ensure a sustainable future for our mokopuna and generations to come.

WHAKAPAPA

Genealogy

Revered lines of descent from ancestors such as Paerangi and Ruatea and many other famous tupuna are central to our identity and our unity as Ngā Wairiki and Ngāti Apa. This Rūnanga will work with our hapū to collect, record and share whakapapa as a hub where our people can reconnect.

ŪKAIPŌTANGA

Origins

Love for our tupuna whenua and wai. Ancestral lands, wetlands, lakes, rivers, streams and the ocean are central to Ngā Wairiki and Ngāti Apa identity. This Rūnanga will work in a way that puts our people back in contact with their whenua and wai in a manner that fosters real love for these places. This love for our tupuna whenua and wai is to be shared with the community to foster understanding and to promote our values and identity.



OUR CORE STRATEGIC THEMES

Whakatupu – Grow | Tiaki – Protect
Tuhono – Engage | Whakarata – Serve

OUR PROMISE

We are who we say we are, and we do what we say we will do

ORGANISATIONAL OBJECTIVE

To translate our core values and aspirations into meaningful and achievable practices, behaviours, and outcomes.

Te Tahua

The Collective Iwi owned Assets and Investments of Ngā Wairiki and Ngāti Apa

In 10 years since the receipt of Treaty settlement assets, the Group has purchased and developed Te Hou Farms, has bought and sold two commercial properties, has purchased Te Poho o Tuariki, and has established honey and horticulture businesses. Total assets have grown significantly and total land interests are in excess of 8,000 hectares. As well as asset growth, substantial capacity is being recruited and developed to manage the range of direct investments. Employment has become an important part of the Group's story as we have maintained a positive approach to the recruitment of Ngā Wairiki and Ngāti Apa people at all levels of our operations.

Forestry

Lismore Hill,
Harakeke, Santoft, and
Ongo Road

Agribusiness

Te Hou Farms

Horticulture

Te Hou Farms
blueberries and
harakeke strawberries

Cash & Equities

Managed portfolio with
Forsyth & Bar

Fisheries

Fisheries Quota and
shares in Moana NZ
(formerly Aotearoa
Fisheries Limited)

Honey

550 hives, 3 full-time
workers.

Property

Te Poho o Tuariki

Forestry

The Group currently owns in excess of 7,000 hectares of forestry land, the majority of which is leased to forestry companies who own the trees. However, Ngā Wairiki – Ngāti Apa Developments Limited now owns and manages the trees on the Paewhare (formerly Cvitanovich) block near Kauangaroa, as well as taking back compartments as they are harvested in the Santoft Forest on the coast. Therefore, of the total hectares of forestry, we now own and manage 580 hectares of pine trees. This number is set to increase every year as the Santoft compartments are returned.

Forestry operations are therefore a growing part of the Group as we gradually increase our ownership and management of trees on our whenua. The planting programme commenced in 2019, so the iwi can look forward to the commencement of a harvest and replanting programme in 2047. This really is an intergenerational investment and asset. The young iwi members we are bringing into the Group now to establish and look after our forests may very well be the managers of harvest and replanting operations in the future.

In terms of pine forestry that Ngā Wairiki – Ngāti Apa Developments Limited owns and manages, we have the following:

- Paewhare – 170 hectares
- Santoft – Raumai Road – 60 hectares
- Santoft – Fusilier Road – 260 hectares
- Harakeke – 90 hectares

This provides a total of 580 hectares of pine forest under iwi ownership and management. It is anticipated that a further 250 hectares within Santoft will be returned to the iwi in time for planting in winter 2022, of which around 200 hectares can be planted. In addition to this, the iwi has up to 100 hectares of mānuka on the Paewhare block to support the honey business.

The forestry establishment and management team is currently made up of Manager Carl Hodson, a supervisor, and three workers. This team has also been deployed to environmental planting in 2021, supporting the Taiao team whereby the costs of operating this team are being shared across both portfolios. This has been the key to establishing this team in a way where we have been able to provide sustainable full-time employment. With the growing global focus on climate change, it makes sense to grow our capacity in the forestry space in a manner that spans commercial and environmental forest establishment and management. This is an area where the Group anticipates ongoing growth.

Agribusiness



Ngā Wairiki – Ngāti Apa Developments Limited now owns two-thirds of Te Hou Farms after purchasing a further third in December 2020. This marked the exit of a founding partner, Waitatapia Station Limited. Āti hau Whanganui Incorporation retains the other third. This decision was not taken lightly by the Board of Ngā Wairiki - Ngāti Apa Developments Limited and Trustees on Te Rūnanga o Ngā Wairiki - Ngāti Apa. Te Hou Farms is strategic in terms of location and its production capacity. It is a literal food bowl that places the Rūnanga in the position of being a food producer. It has water resources that are second to none and a range of soil types suitable for multiple uses. For all of these reasons, it made sense to secure this additional share in the farm.

Former Dairy Manager, Jarred Clode, has become the General Manager for the entire farm and provides strong leadership to the operations. The strongest business unit on Te Hou is the 390 hectare dairy farm which has around 1,100 cows, and produces around 550,000kg of milk solids annually. With high dairy prices currently, this unit is performing exceptionally well and is supporting the ongoing development and diversification programme on the farm across dairy, beef, cropping and blueberries, as well as providing a return to the owners. Jarred has given young iwi members opportunities on the farm. There are two iwi members on the current milking team. Growing Iwi and Māori capability in the local farming workforce has not necessarily been easy, however it is strategic, and links are being developed between the farm and the Iwi education, training and employment programme to facilitate this important work.

Horticulture

An exciting new development within the Group is our horticulture business. This started up with a strategic relationship with Valley Fresh Direct and a funding application to the Provincial Growth Fund for the development of a strawberry farm in tunnel houses on the Harakeke block. This is a piece of iwi-owned land five minutes south of Whanganui. The initial plan is to build a five-hectare operation, commencing with the construction of the first hectare of tunnels and the first harvest in 2021. COVID-19 related delays in the supply of tunnel houses has caused a delay in the planting and harvesting plan which means that rather than starting with one hectare this year, the initiative will commence with three hectares next year. The harvesting of the three hectares will take place in summer 2022.

With the capacity secured to build and manage this operation, Ngā Wairiki – Ngāti Apa Developments Limited has also been able to take over the management of the Miro blueberry operation on Te Hou farms. This is an established two-hectare tunnel house operation. Blueberries are in their first year of commercial harvest which is underway now. It is great to see produce from this operation going into the national Miro system for marketing, sales, and distribution. With blueberry growing, harvesting, storage, and supply systems now established, the Board of Te Hou farms is considering further investment in tunnel houses as it is important to grow the scale of the operation in order for it to become commercially sustainable.



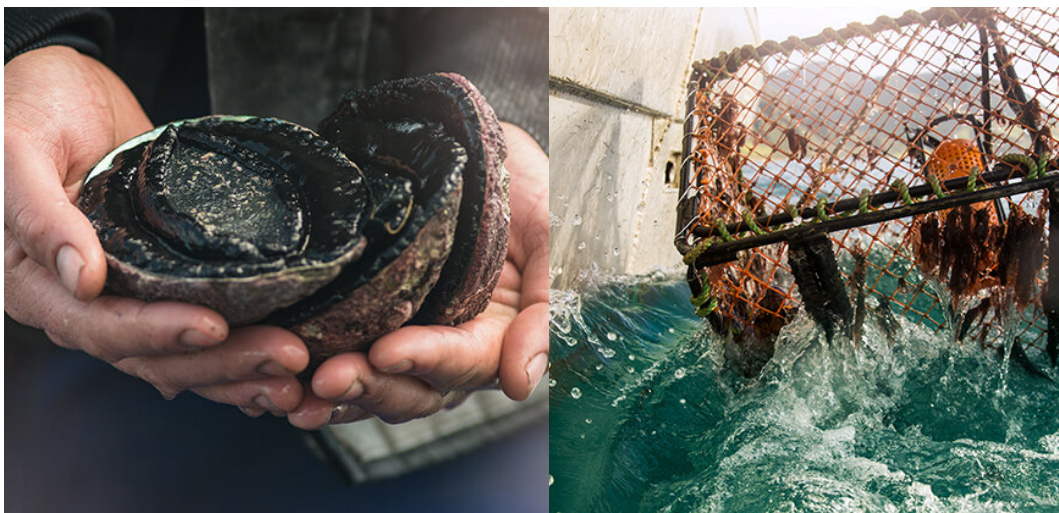
A new Horticulture Manager role was created to lead this new business unit. Kawana Tihema was appointed to this role and has recruited growing expert Toni Golobio. Together, this team is leading various aspects of development and operations across the two sites. This activity has necessitated the recruitment of a range of permanent, casual, and seasonal positions.

This is a fluid situation that will only settle once development is complete and operational structures are finalised. Seasonal labour will be a feature of horticulture in the short term, with an aspiration in the longer term of finding ways to keep this labour year-round.

Equities

Ngā Wairiki – Ngāti Apa Developments Limited continues to maintain a comparatively small but well performing portfolio of NZ and international equities managed by Forsyth and Barr.

Fisheries



Ngā Wairiki – Ngāti Apa Developments Limited continues to manage the wī fisheries assets which consist of various quota holdings as well as shares in the iwi company Moana. Moana is the iwi-owned company that owns half of the well-known brand and company Sealords.

Owning this quota enables the iwi to sell a certain amount of annual catch entitlement (ACE) to commercial fishers. A significant portion of this quota is sold to Sealords under a national programme called Ngā Tapuwae o Māui. The balance of ACE that is not committed to this agreement is then sold via an agent. We have experienced a third successive round of reductions in the ACE for hoki which is the biggest income earner. This is a deep-sea species that is caught in significant quantities in the ocean between our coastline and the top of the South Island. These ongoing cuts indicate that hoki stocks are still showing signs of stress which is concerning from both a commercial and environmental perspective.

Honey

The honey business continues to be led by husband and wife team Eddie and Ange Matthews, assisted by Max Butters. In 2020 the apiary team harvested 4,227.5kgs of mono mānuka honey. To date, 3,164.5kg has been sold, yielding a gross return of \$266,447. There is a balance of 1,063kg of honey that will still be available for sale.



This is high-quality mānuka honey which is expected to sell. The business also just sold 11,450kg of honey from the previous season which had been sitting in storage. This sale is still being processed and will appear in the 2021-2022 financial report next year.

The honey business is also supporting the horticulture business with the provision of hives for pollination, which is a significant undertaking as large numbers of hives are required, and pollination of this nature can be very hard on the hives.

The honey team also facilitates the wintering of other business' hives on Rūnanga land, and is able to leverage wintering for access to mānuka sites. This provides access to high-value mānuka honey. Honey sites are currently in the Ruapehu District, the Rangitikei District, and the Manawatū District which is providing an important level of diversification.

The 2021/2022 season is looking promising with exceptional hive health as we commence deployment to honey sites.

Property

Although Te Poho o Tuariki is much more than a commercial property investment, a fundamental requirement is for the property to provide a financial return to the Group to at least cover the cost of ongoing maintenance, property improvement, and operating costs. Ideally, the property would provide a profit back to the Group, and steady progress is being made towards establishing this property as a financially sustainable asset for the iwi.

This site is the headquarters for the Rūnanga and is the base for management and administration, and our long-serving health and social service, Te Kōtuku Hauora Ltd.

Within the past 12 months, Te Poho o Tuariki has hosted 28 COVID-19 vaccination clinics with a large proportion of Marton's residents receiving their vaccinations at Te Poho o Tuariki. This work has been completed under a contract with the District Health Board.

ANZCO Foods Limited owns and operates the lamb processing operation near Marton. Due to labour shortages, they have a programme that brings in Cook Island workers to help fill their roster. Under an agreement with ANZCO, we are currently accommodating around 22 Cook Island workers in the dormitory at Te Poho o Tuariki. This arrangement provides affordable accommodation to the workers who are critical to ANZCO labour requirements in a way that provides a financial return to Te Poho o Tuariki.

The site also houses the iwi education, training, and employment (ETE) service. There are a number of programmes being delivered in partnership with UCOL and other private training establishments. Also, a kawenata (MOU) has been signed with Te Whare Wānanga o Awanuiangi which is expected to bring improved access to tertiary programmes to the iwi and the site. We are now seeing residential training programmes through a relationship with training provider 'Kiwi Can Do'.



This sees short week-long programmes delivered at Te Poho o Tuariki including the use of classrooms and dormitory spaces, which is the perfect use of Te Poho o Tuariki as we seek to maximise usage. We are suddenly finding that our classrooms are in demand which is exactly what we needed to see. This usage has picked up towards the end of the financial year, so cannot really be seen in the financial reports, but bodes very well for the 2021-2022 financial year.

Catching up on deferred maintenance and improving the property so that it is fit for purpose remains a significant challenge for management. Alan Turia is the Property Manager. Because the property is multipurpose, and a number of purposes provide clear public benefit, there is ongoing lobbying of local and central government for support to improve the property. This is an ongoing mission that is expected to yield a level of financial support from different sources to get work done. Examples of the public good include, but are not limited to, the provision of training locally; a site that is available for certain civil defence emergencies (including vaccinations for the current pandemic); a central regional meeting and conference venue; and a base for community health and social services.

Ngā Wairikitanga & Ngāti Apatanga

Our Commitment to our Whānau, Hapū, and Iwi Kaupapa



Māripi Tuatini



Māripi Tuatini rangatahi and their whānau are continuing to show great commitment to this kaupapa through yet another year disrupted by COVID-19. Although unable to complete the final phase of the year, we were grateful to come together for the first two. Phase one commenced with a hikoi to Ngāti Manawa and Ngāti Awa to reconnect and retrace the steps of our tupuna, Apahapaitaketake. This hikoi was led by Dr Cheryl Smith as part of a research project He Tangata Whenua, He Tangata Ora. This is a four-year research project that started in 2020 working alongside our rangatahi.

Since 2015, we have seen 260 rangatahi participate in this kaupapa coming from all around the motu. Each year the programme has adapted with the ever-increasing changes not only to our environment but also to the changes within the education system to better prepare our rangatahi for the transition from kura/secondary school to further training or employment. Māripi Tuatini continues to provide our rangatahi with regular insights into our growing Rūnanga and collectively owned assets and businesses, exposing rangatahi to operations and management and financial realities.

In 2020, new intakes were halted as we took the opportunity to wānanga on how the Māripi Tuatini Programme could be improved. The intent of the Rūnanga is to increase the reach of our programmes to more and more of our rangatahi who have otherwise not been able to participate. Recommendations from current and past Māripi rangatahi has resulted in the use of more technology and delivering an Iwi Rangatahi school holiday programme designed and delivered by Māripi Tuatini Rangatahi. The roll-out of the school holiday programme has been stalled by COVID-19, but will be delivered once the situation allows this to be done safely. Māripi Tuatini continues to see significant numbers of our rangatahi becoming completely familiar with their marae, their hapū, whakapapa, wāhi tūpuna, and hapū and iwi kōrero.

At the same time, these rangatahi are being encouraged in their education and inspired with access to role models and a wide range of leaders in different fields. Each year we farewell outstanding rangatahi from the programme, and this year is no exception. We celebrate the graduation of 11 rangatahi who have completed the Māripi Tuatini programme.

Whilst they are leaving the programme, we have great hopes for these graduates for the future and we hope they will find ways to stay engaged with the programme as supports and contributors in the years ahead. We would like to congratulate all our tuakana for not only completing their final year of secondary school but for remaining committed to the Māripi Tuatini programme for the past five years.



Graduating Year 13 Tuākana

- Parewānui: Rowan McLachlan, Caitilyn Huwyler, Ataaria Tamou, Manaia Mason, Nyssa Nepi
- Whangaehu: Monica Turia, Ataahia Wilson, Petera Koro
- Kauangaroa: Te Kiira Hina-Pauro, Awatere McLean-Wanoa, Piatarahi Taurua

We would also like to acknowledge the rangatahi who are expected to remain with the programme for 2022.

Māripi Tuatini Participants 2021

- Parewānui: Mihi Huwyler, Aria McLachlan, Te Kiira Hetet – Peina, Chilli Hill
- Whangaehu: Porou Manuel, Austin Thompson, Skye Turia, Jipsy Rose Manuel-Joseph, Makoia Winterburn
- Kauangaroa: Raiha Mihaka, Tiahorangi Pirikahu, Darlaney Hina-Pauro, Erana Hamilton, Novamarie Plumbridge, Finleigh McCall
- Tiniwaitara: Pare Paki, Blaze Wilson, Lyrix Meihana-Fore

Te Kōtuku Hauora



Our community health and social services have yet again played a critical role in the defence against COVID-19, however the new delta strain posed a different type of challenge to our kaimahi in the vaccination space. Our team continues to perform an incredible job working with the community and iwi providing education and information about the vaccination and available welfare support for whānau.

Te Kōtuku Hauora COVID Vaccination support team hosted 39 vaccinations clinics across the southern Rangitikei administering 8000+ vaccinations. We would like to acknowledge all of our staff that transitioned from their primary roles to support the vaccination rollout, providing manaaki to the many people that came through our gates here at Te Poho o Tuariki and across the rohe.

Te Kōtuku Hauora has grown this year to include two new services, He Puna Ora - parenting programme for māmā and Te Rau o Te Huia - kaupapa māori mental health for low to medium clients. This is a huge achievement as these services would otherwise only be available outside of our rohe. Not only have we increased our staff numbers within Te Kotuku Hauora but we have seen an increase in the demand for our services having registered 115 new clients across all new and existing services. Māori make up 45% of our clientele and the remaining 55% across non-Māori & Pasifika.

Hapū Capacity

Each year, financial resources are transferred to hapū to support hapū capacity building. The intention of the Rūnanga is always to work closely with hapū, whilst in reality, interaction remains too infrequent. Strategic planning is placing a greater emphasis on engagement with hapū leadership and increased collaboration between the Rūnanga Group, and each hapū entity and concerted leadership is required in the space to make this happen. We acknowledge our marae for the various wānanga and hui that they have continued to have through these trying times. Through the new relationship with Te Whare Wānanga o Awanuiārangi, we are hoping to be in a position to collaborate with our hapū and facilitate training back at our Marae.

History



Writer David Armstrong is continuing to work on an iwi publication that helps tell the story of Ngā Wairiki and Ngāti Apa, particularly the impact of colonisation. When the iwi went into direct negotiations with the Crown, it was accepted that the iwi would not receive a Waitangi Tribunal report like many other iwi who pursued their claims through the Waitangi Tribunal. This was perceived as the most significant disadvantage of taking the direct route to Treaty Settlements. To mitigate against this disadvantage, it was agreed that upon settlement, a book should be commissioned that would put our iwi story on the record. This publication is a work in progress. David Armstrong wrote the critical report that enabled the iwi to go into direct negotiations and was the logical choice to go on and write this book. He has reported progress and the Rūnanga remains hopeful that this work will be completed before the end of 2021, with the possibility that it will roll into 2022.

Taiao



The 2020–2021 year for Taiao has been characterised by significant resourcing opportunities and central government reform which has continued throughout the period into the next year. Initially, the opportunities were unclear, however, we did put forward a proposal as early as July 2020 and since that initial proposal, the initiative has transitioned into two proposals, namely the Haumanu Ūkaipō Project seeking \$960,000 over 3 years for planting 85,000 plants in the Whangaeahu and Mangawhero Catchments and in the Turakina coastal area. This project will also establish our capacity in animal pest control across our rohe.

The second project is part of the Ngā Puna Rau o Rangitikei initiative which will fence and plant areas within the Rangitikei Catchment with 65,000 plants and 8km of fencing over a two-year period to the value of \$671,000. It was originally intended to plant 45,000 plants this year but due to a delay in the commencement of the Haumanu Ūkaipō project and a large amount of clearing work, we only achieved 30,000 plants this winter. However, we are confident we can make up the difference next season as we have a planting team of five on deck now with the summer period available to do a lot of the clearing and preparation work which we didn't have in 2020–2021. Thanks go to our Forestry Manager Carl Hodson and the team for great work this year and we look forward to 2022.

Alongside these large projects, we have also commenced another project focused on Mātauranga Māori and water quality and monitoring water quality at Lake Koitiata. This is bringing together kaitiakitanga aspirations with 'western science' to grow our presence and knowledge in this space. We are currently working in partnership with Ngā Ariki at Turakina and Horizons, where we have an electronic probe in the lake.

This has collected data continually for 12 months, which is rare, and the data gathering will continue for another 12 months. The partnership will draw on our networks to get expertise in to provide expert analysis of this data to understand the issues and options for Lake Koitiata. Working through the process to eventually designing and implementing measures to improve water quality in the lake is the objective.

Once the Lake Koitiata project has advanced to a point where we can see improvement in water quality, we will have the template to apply across any number of coastal dune lakes in our rohe and on our whenua. This is potentially a strategic area of specialisation for Ngā Wairiki and Ngāti Apa in terms of our hapū and iwi gaining a powerful understanding of the environmental predicament of our coastal lakes whereby we can become the leader in designing and implementing effective solutions to ensure the health and survival of these neglected taonga. These lakes were integral in the lives of our tupuna.

In terms of Central Government Reforms, the workload has been huge. We are playing a leading role in the NPS Freshwater reform implementation process hosting five hui this year at Te Poho o Tuariki, which is driving the arrangements between iwi and the government at all levels into a more partnership-driven approach. Hapū at place have also been emphasised along with strong efforts in the development of the 'Te Mana o Te Wai' concept to give the greatest effect for hapū and iwi as we move forward in the natural resource space.

Influence has also been imparted in the Three Waters Reform, the emerging RMA Reform, and in initial spatial planning work with the Rangitikei District Council. Key milestones have also been achieved with Ratana Sewage Treatment which will relieve the degradation of Lake Waipū and the sealing of the historic landfill on Pūtōrino Road in Rangitikei.



Education, Training, and Employment

Education and training opportunities have also felt the impact of COVID-19 having delays in delivery causing disruptions to students learning. Although the delays held classes back, we saw the first house completed through the UCOL Carpentry Programme built on-site with a second house that has been started and is due to be finished in May-June of 2022.

Our relationships with tertiary and industry providers have strengthened with several new programmes starting this year such as Apiculture and Land Improvement. We have welcomed new partners 'Kiwi Can Do', a residential programme hosting students from around the region and providing micro-credential training for the Civil Infrastructure industry, leading straight into employment. We currently have 55 full-time students on-site throughout the week in varied programmes ranging from Apiculture to Māori Language classes.

To date, the ETE service has transitioned 143 people into employment across the region working alongside the Rangitikei Mayors Task Force for Jobs, employers, and businesses. Of those that obtained sustainable employment, 63% are Māori, 20% are Pasifika, and 17% Pākehā or other. This surge has been assisted with the new appointment of a Community Connector role that assists students and job seeker clients with their employment needs, such as preparing them for interviews, providing employment law information, and connecting them with potential employers. Te Kotuku Hauora continues to provide pastoral care for our students.



The Rūnanga recently signed a Memorandum of Agreement with Te Whare Wānanga o Awanuiārangi to develop our suite of Mātauranga Māori and post doctoral programmes based on our marae and at Te Poho o Tuariki, this is an exciting time to strengthen our ties with the wānanga to co-design programmes that have a focus on iwi development.

A highlight this year has been our Pāhake Paraire where every Friday our kaumātua come to the Rūnanga and participate in digital technologies. This includes everything from how to set up an account for their phones or devices, banking and shopping online, how to zoom and facetime the mokopuna, and workshops to keep them informed of our ever-changing world. We would like to thank Te Wānanga o Aotearoa and Natalie 'Missy' Edmondson for bringing this kaupapa to us.



Te Rōpū Rangahau

Te Rōpū Rangahau is currently made up of a small team of part-time researchers and supporters working at the Rūnanga. The drive within this unit comes from the real passion this team has for the mahi they do for the iwi in Research and Archives. The team consists of Dr Cheryl Smith, Dr Pauline Hiroti, Dr Andre McLachlan, Jas Sampson, and other key support people including Tiarne Gush and Kiri Wilson. Grant Huwyler and Chris Shenton continue to provide ongoing input and support on all things historical for the iwi.

Reviving Our Mātauranga: Apa Hikoi: One of the highlights of the year was a research journey we took to the iwi of Ngāti Manawa and Ngāti Awa to reconnect with the kōrero of our tupuna Apa Hapai Taketake. This was an amazing journey taken by Maripi Tuatini, whānau from the iwi, and the research team. Our research team recorded this journey through interviews, film, photographs, and recordings.



A small rōpū from Ngāti Apa Ki Te Rā Tō accompanied us and there were many highlights. Te Kahui Rongo is the name given to our podcast series. We have begun to gather recordings for a regular series which was very useful for recording the thoughts and interviews of the rangatahi from Maripi on our journey. We have run research training sessions for Maripi Tuatini to build their research skills in interviewing, analysing information, gathering data, and tikanga of knowledge sharing.

Building Our Iwi Research And Graduate Capacity: The research team has been assisting with the strategic education goals for the Rūnanga in several areas. Assisting with development of the Education Strategy, visiting with and developing a potential programme through Te Whare Wānanga o Awanuiārangi, and liaising with the graduate and postgraduate network of the iwi. The unit delivered presentations on the research unit and the mahi we do to Massey University, Te Wānanga o Aotearoa, and others.

Building Our Research Knowledge: Research project highlights this year have been the completion of Te Hainatia – the story of our signing of Te Tiriti o Waitangi which is available as a written and bilingual resource on the Rūnanga website. This wonderful work was completed by Tiarne Gush as an Intern. A second highlight has been a group of interviews undertaken to look at the way we as a people connect to the whenua, knowledge of kai gathering, and other mātauranga. These interviews have taught us a lot about the way we as a people connected to the whenua.

Congratulations to our two new summer interns who will join Te Rōpū Rangahau for their summer break. The Internship Programme has been amazing for bringing home our people and connecting them to the Rūnanga and our mahi. And last but not least, a special congratulations to Jasmine Sampson from Tiniwaitara who has completed her Master's thesis through Waikato University!

Group Management and Administration

The Group management and administration is coming through a restructure following a review that was completed early in 2021. This restructure has seen the establishment of a three-member Executive, led by the Group Chief Executive Officer and including the Group Operations Manager and the Group Finance Manager. The Executive and the leads of each operating or business unit will be supported by a new Executive Assistant role and a new Group Administrator role. These changes were essential to ensure capacity to keep on top of the ever-increasing workload as the scope of what the Rūnanga does and the scale of the organisation grows. This capacity is also expected to deliver improved board support for the Rūnanga and Ngā Wairiki – Ngāti Apa Developments Limited with better board work planning, secretarial support and meeting processes.

The loss of long-serving Financial Manager Ruakohatu Tamou earlier this year was sorely felt by everyone in the organisation. Ruakohatu had served the Rūnanga for 17 years and was a committed kaimahi and iwi member. The responsibility she carried was matched by her solid approach and her integrity and honesty, which made Ruakohatu a pillar in our Rūnanga. E moe e te piki amokura, kua huri atu nā koe ki raro o Paerau. Piki atu e kui i te toimau o te rangi, te ara o Tāwhaki i kake ai ki runga.

The restructure was also aligned to a range of systems required for the Rūnanga to remain compliant and effective as an iwi administration. A health and safety review has been completed, linked to a significant effort over 2020–2021 to implement an application-based system using Safe 365. Also, rapid growth in staff numbers in the past 24 months has necessitated particular efforts to improve human resource systems.

IT expertise has been commissioned this year to look at basic systems and how these can be improved with technology. This has included room booking systems at Te Poho o Tuariki and a vehicle booking system for the pool cars. A significant amount of work has been done developing our own iwi registration system that will be launched in 2022, and will enable members to register and then access, view, and update their information online.

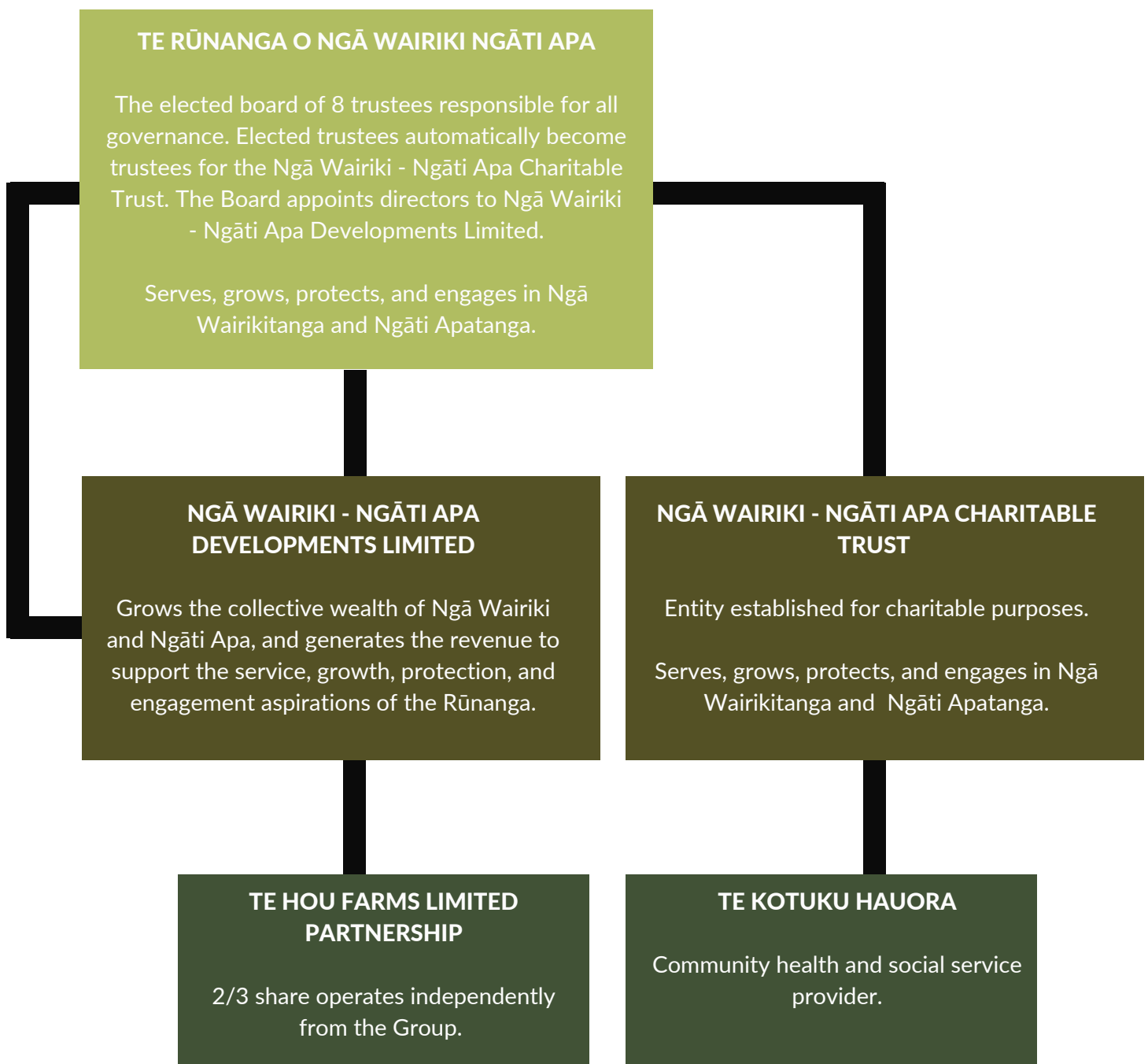
A big effort has been made this year to start introducing Key Performance Indicators (KPIs), the measurement of which will sit alongside narrative and transactional reports in the future.

This links to the intent of the Rūnanga to start demonstrating and proving the impact we are having on our Ngā Wairikitanga and our Ngāti Apatanga. The ability to do this links to a number of data platforms and technologies that are becoming available that promise to make it easier to access and use data. A data strategy is emerging around government data and data we generate within the Group, but must also be supplemented by our own iwi data that iwi membership may agree to share with the Rūnanga in the future. The Rūnanga aspires to be a trusted guardian of our iwi data.

Group Structure

Legal Entities that make up the Te Rūnanga o Ngā Wairiki

– Ngāti Apa Group



Group Governance - Te Rūnanga o Ngā Wairiki – Ngāti Apa Trustees

Trustees for
Kauangaroa



James Allen

Trustees for
Whangaehu



Lisa Turia

Trustees for
Tini Waitara



Jason Boyle

Trustees for
Parewānui



Joe Huwyler



Desiree McLean



Pahia Turia
Tumu Whakarae - Chair



Natalie (Missy)
Edmondson



Walter Rurawhe

Group Governance - Ngā Wairiki – Ngāti Apa Developments Limited Directors



Tracey Hook
Chair



Andrew French

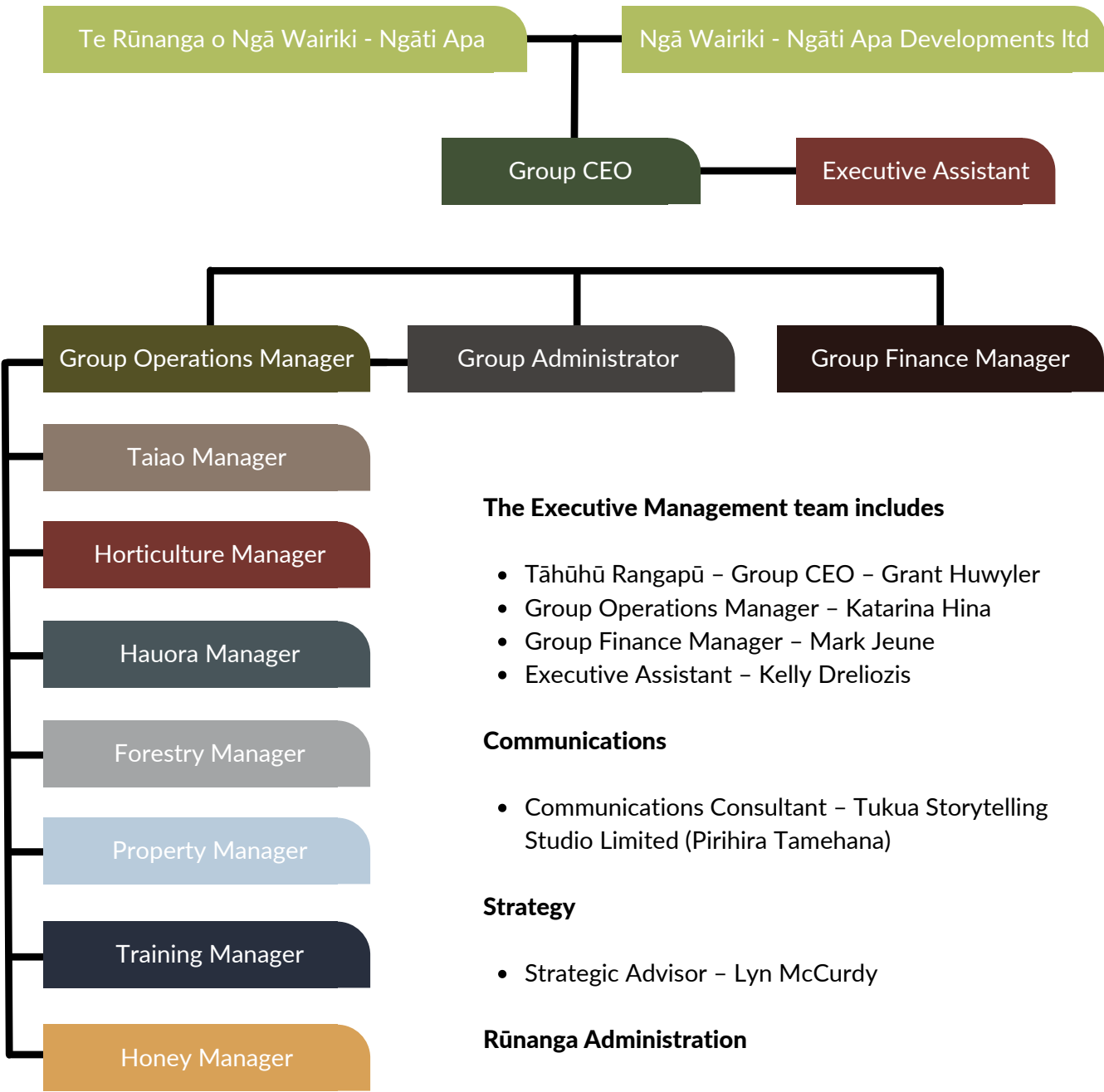


Kevin Were



Pahia Turia

Group Management and Operations



We have 52 people involved in management and operations of which 39 (75%) are affiliated to the Iwi through direct descent, whāngai or marriage.

Education, Training, and Employment Programme

- Training Manager – Coral Raukawa
- Community Connector – Halie Stowers
- Training Administrator – Jacqueline Johnson
- Kahui Ako – Dr Mike Paki
- Strategy Reviewer – Jasmine Sampson

Te Poho o Tuariki

- Property Manager – Alan Turia
- Part-time caretaker – Penetuakau Turia-Bennett
- Part-time cleaner – Lucinda Raukawa
- Part-time cleaner – Joshua Emery

Research

- Research Strategy & Part-time Research Lead – Dr Cheryl Smith
- Part-time Researcher & Coordinator – Dr Pauline Hiroti
- Contributing Researcher – Dr Andre McLachlan
- Contributing Researcher – Tiarne Gush

Horticulture

- Horticulture Manager – Kawana Tihema
- Grower – Toni Golobio
- Supervisor – Zane Robinson
- Worker – Darius Hina-Pauro
- Worker – Rehimana Mason

Taiao – Environment

- GM Environment – Chris Shenton
- Iwi Liaison – Leanne Hiroti

The Te Kōtuku Hauora Team is made up of

- Interim Te Kotuku Hauora Manager – Lydia Matenga
- Tamariki Ora Nurse – Maree Veuger
- He Puna Ora Kaimahi – Shonee Cooper
- He Puna Ora Kaimahi – Debbie Pikimaui
- Whānau Ora Kaimahi – Jasmine Kaa
- Whānau Ora Kaimahi – Revelli Ratana
- Whānau Ora Kaimahi – Tania Kara
- Whānau Ora Kaimahi – Steven Karehana
- Whānau Ora Kaimahi – Falangi Vaa
- Social Worker – Tinysha Aranga
- Social Worker – Laura Harris
- Social Worker – currently vacant
- Community Mental Health Worker – Louis Docherty
- Kaupapa Māori Mental – Wanda Horton
- Pou Tikanga & Kaupapa Māori Mental Health - Rawiri Te Hina
- He Oranga Poutama – Sports & Activity – Shanelle Cane
- Whānau Ora Pasifika Kaimahi intern – Melanie Seumalu

The Honey Business / Apiculture team is

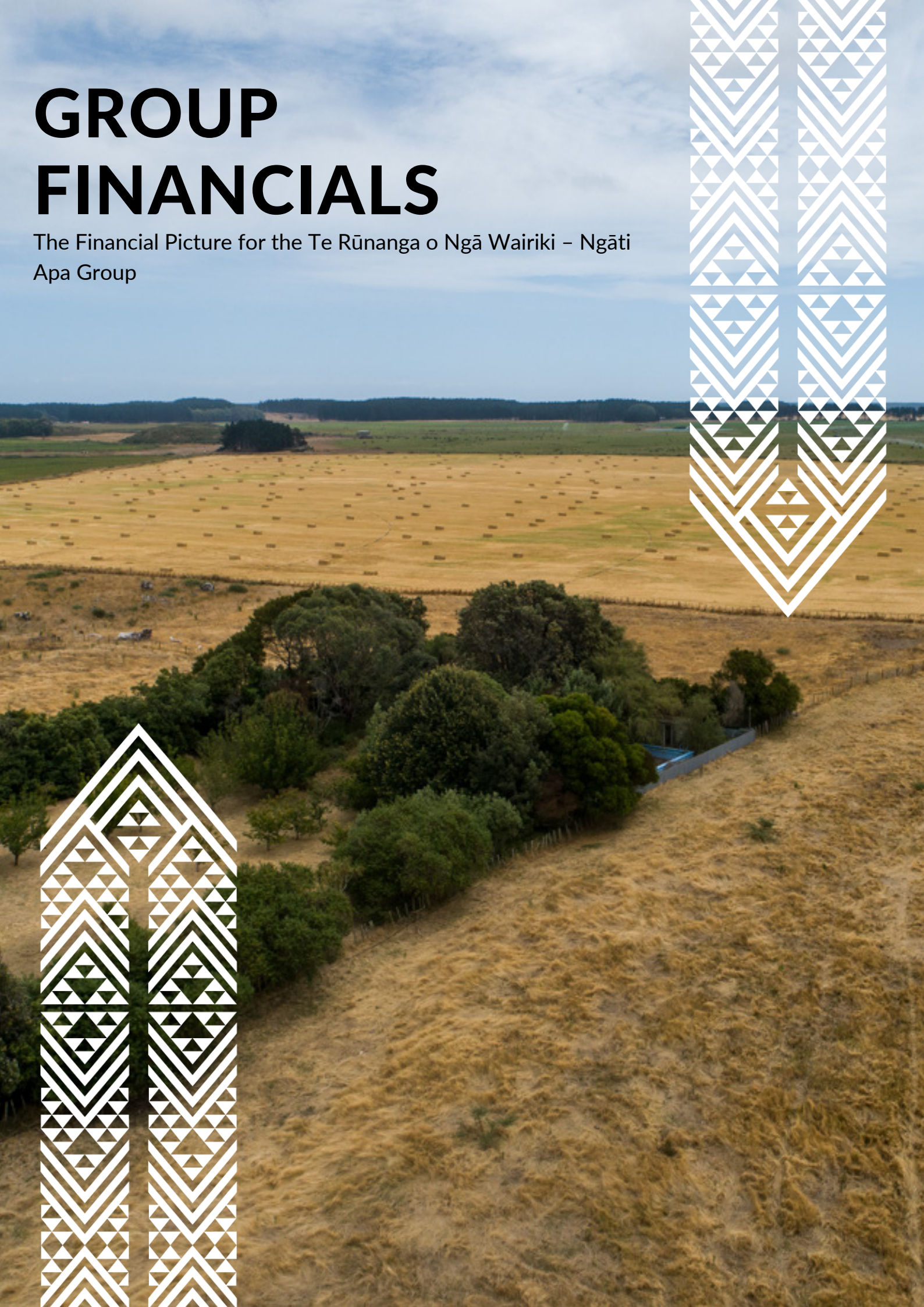
- Eddie Matthews
- Ange Matthews
- Max Butters

Forestry

- Forest Manager – Carl Hodson
- Supervisor – Marcus Hodson
- Worker – Teina Puketohe
- Worker – Kingi Hiroti
- Worker – Bailey Kiwara

GROUP FINANCIALS

The Financial Picture for the Te Rūnanga o Ngā Wairiki – Ngāti
Apa Group



Te Rūnanga O Ngā Wairiki-Ngāti Apa Group
Summarised Statement of Comprehensive Income
For the Year Ended 30 June 2021

	Consolidated	
	2021	2020
	\$	\$
Fisheries Income	153,343	181,326
Forestry Income	24,137	36,018
Gross Farming Income	6,218,317	-
Health, Social Services & Other Grants	2,756,065	1,452,569
Carbon Credits	1,499,144	1,100,825
Rent	586,542	1,077,306
Bonds & Dividend Income	20,776	14,965
Interest	1,668	2,766
Te Hou Farms - Share of Profit	-	89,575
Trafalgar Square - Realised Investment Gain	-	13,153
Miro Limited Partnership - Share of Loss	(14,664)	-
Realised Gain on Sale of Property	1,282,500	651,052
Other Income	453,357	482,090
Total Income	12,981,185	5,101,645
Less Expenses		
Administration	7,491,023	2,430,877
Professional Services	387,380	592,906
Property Management	554,400	548,244
Governance	73,411	64,808
Non-cash Expenses	1,045,306	231,440
Total Expenses	9,551,520	3,868,275
Net Operating Surplus before taxation	3,429,665	1,233,370
Income Tax Expense	-	-
Surplus after taxation	3,429,665	1,233,370
Surplus Attributable to:		
Te Rūnanga O Ngā Wairiki-Ngāti Apa Group	3,099,831	1,233,370
Non-Controlling Interests	329,834	-
	3,429,665	1,233,370

These Financial Statements should be read in conjunction with the Notes and Accounting Policies to the Financial Statements.



Te Rūnanga O Ngā Wairiki-Ngāti Apa Group
Summarised Statement of Movements in Equity
For the Year Ended 30 June 2021

	Consolidated	
	2021	2020
	\$	\$
Opening Balance 1 July 2020	38,053,266	36,364,774
Total Comprehensive Income	3,099,831	1,233,370
Plus		
Increase in Subsidiary Revaluation Reserve	551,989	455,122
Increase in Forestry Land Revaluation Reserve	15,768,598	-
Increase in Property Revaluation Reserve	63,057	-
	57,536,741	38,053,266
Plus		
Non-controlling Interests	8,928,275	-
Closing Balance 30 June 2021	66,465,016	38,053,266

These Financial Statements should be read in conjunction with the Notes and Accounting Policies to the Financial Statements.



Te Rūnanga O Ngā Wairiki-Ngāti Apa Group
Summarised Statement of Financial Position
As at 30 June 2021

	Consolidated	
	2021	2020
	\$	\$
Current Assets	4,477,348	5,678,269
Non-Current Assets		
Investments	1,908,539	10,025,892
Intangible Assets	6,329,977	4,472,805
Forestry Land	33,758,007	15,671,163
Land & Buildings	42,248,478	2,700,000
Plant & Equipment	1,672,886	806,327
Plant & Equipment - Te Hou	1,123,554	-
Biological Assets	2,933,110	-
	89,974,551	33,676,187
TOTAL ASSETS	94,451,899	39,354,456
Current Liabilities	3,152,213	1,301,190
Non Current Liabilities		
Bank Loans	24,734,099	-
Other Non-Current Liabilities	100,571	-
	24,834,670	-
TOTAL LIABILITIES	27,986,883	1,301,190
TOTAL NET ASSETS	66,465,016	38,053,266
Retained Earnings	41,153,097	37,598,144
Revaluation Reserves	16,383,644	455,122
Non-controlling Interests	8,928,275	-
TRUST EQUITY	66,465,016	38,053,266

For and on behalf of the Board of Trustees

Chairman: 

Trustee: 

Date: 10 November 2021

These Financial Statements should be read in conjunction with the Notes and Accounting Policies to the Financial Statements.



Te Rūnanga O Ngā Wairiki-Ngāti Apa Group
Statement of Accounting Policies
For the Year Ended 30 June 2021

1 Basis of preparation

The full financial statements have been prepared in accordance with a Special Purpose Framework for use by For-Profit Entities (SPFR for FPE's) published by the New Zealand Institute of Chartered Accountants. The entity has made an explicit and unreserved statement of compliance with SPFR for FPE's its full financial statements for each period presented in the summary financial statements.

The summary financial statements are for the Te Rūnanga O Ngā Wairiki-Ngāti Apa Group with specific disclosures included in the summary financial statements extracted from the full financial statements.

The summary financial statements are presented in New Zealand dollars and have been rounded to the nearest dollar. The summary financial statements have been prepared in accordance with FRS-43: Summary Financial Statements. The summary financial statements are prepared on a historical cost basis, except for certain assets which have been revalued as identified in specific accounting policies in the full set of financial statements.

2 Changes in Accounting Policies

There have been no changes in accounting policies.

All policies have been applied on a consistent basis with those of the previous period.

3 Summary financial Statements

The full financial statements, which were authorised for issue on 10 November 2021, have been subject to audit by Silks Audit Chartered Accountants Ltd, Whanganui and an unmodified audit report was issued dated 10 November 2021. The summary financial report has been examined by the auditor for consistency with the full financial report.

The summary financial statements cannot be expected to provide as complete an understanding as that provided by the full financial statements.

The full financial statements can be obtained from the office of Te Runanga O Nga Wairiki-Ngati Apa, P O Box 124, Marton 4741 on request.

4 Events After Balance Date

From 11.59pm on 17 August 2021, New Zealand increased its Covid-19 alert level to level 4 and a nationwide lockdown commenced. The lockdown has since ended and as at the date of signing these accounts, Auckland has moved to Covid-19 alert level 3 while the rest of New Zealand is at alert level 2. Entity operations are starting to return to normal.

At this time the full financial impact of the COVID-19 pandemic is not able to be determined. However, Management and Trustees believe there will not be a significant negative impact to the entity.

There have been no other material events subsequent to balance date.



REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY FINANCIAL STATEMENTS

To the Trustees of Te Rūnanga O Ngā Wairiki-Ngāti Apa

The accompanying summary financial statements on pages 1 to 4, which comprise the summarised consolidated statement of financial position as at 30 June 2021, the summarised consolidated statement of comprehensive income, summary of consolidated statement of changes in equity for the year ended, and related notes, are derived from the audited financial statements of Te Rūnanga O Ngā Wairiki-Ngāti Apa and Group for the year ended 30 June 2021. We expressed an unmodified audit opinion with an emphasis of matter – valuation of land and buildings on those financial statements in our report dated the 10 November 2021. Those financial statements, and the summary financial statements, do not reflect the effects of events that occurred subsequent to the date of our report on those financial statements.

The summary financial statements do not contain all the disclosures required for full financial statements under generally accepted accounting practice in New Zealand. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Te Rūnanga O Ngā Wairiki-Ngāti Apa and Group.

The Trustees Responsibilities

The Trustees are responsible for the preparation of a summary of the audited financial statements in accordance with FRS-43: Summary Financial Statements.

Auditors' Responsibilities

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (New Zealand) (ISA (NZ)) 810, "engagements to report on Summary Financial Statements".

Other than in our capacity as auditors we have no relationship with, or interests in, the Trust or subsidiaries.

Opinion

In our opinion, the summary financial statements derived from the audited financial statements of Te Rūnanga O Ngā Wairiki-Ngāti Apa and Group for the year ended 30 June 2021 are consistent, in all material respects, with those financial statements, in accordance with FRS-43.



Cameron Town
Silks Audit Chartered Accountants Ltd
Whanganui, New Zealand

Date: 10 November 2021